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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 6-K**

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2020

**Commission File Number: 001-38091**

**NATIONAL ENERGY SERVICES REUNITED CORP.**

(Exact name of Registrant as specified in its charter)

**Not Applicable**

(Translation of registrant's name into English)

**777 Post Oak Blvd., Suite 730**

**Houston, Texas 77056**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): Yes  No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): Yes  No

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## **INCORPORATION BY REFERENCE**

The information contained in this report on Form 6-K shall be deemed incorporated by reference into the registration statements on Form F-3 (Registration Numbers 333-233422, 333-229801, and 333-226194) and Form S-8 (Registration Number 333-226813) of National Energy Services Reunited Corp. (including any prospectuses forming a part of such registration statements) and to be a part thereof from the date on which this report on Form 6-K is filed, to the extent not superseded by documents or reports subsequently filed or furnished.

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## FINANCIAL INFORMATION AND CURRENCY OF FINANCIAL STATEMENTS

The unaudited condensed consolidated interim financial statements included in Part 1, Item 1, “Financial Statements (Unaudited)” of this Periodic Report have been prepared in accordance with generally accepted accounting principles in the United States of America (“U.S. GAAP”). Unless otherwise indicated, all references in this Periodic Report to “dollars,” “\$,” or “US\$” are to U.S. dollars, which is the reporting currency of the condensed consolidated interim financial statements.

**PART I – FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)**

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

(In US\$ thousands, except share data)

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	49,017	73,201
Accounts receivable, net	106,620	98,799
Unbilled revenue	105,118	76,347
Service inventories, net	84,115	78,841
Prepaid assets	9,200	9,590
Retention withholdings	38,475	40,970
Other receivables	17,667	14,019
Other current assets	5,650	11,442
<b>Total current assets</b>	<b>415,862</b>	<b>403,209</b>
<b>Non-current assets</b>		
Property, plant and equipment, net	426,064	419,307
Intangible assets, net	118,879	122,714
Goodwill	574,764	574,764
Other assets	1,083	2,370
<b>Total assets</b>	<b>\$ 1,536,652</b>	<b>\$ 1,522,364</b>
<b>Liabilities and equity</b>		
<b>Liabilities</b>		
Accounts payable	91,662	65,704
Accrued expenses	51,201	69,137
Current installments of long-term debt	22,500	15,000
Short-term borrowings	39,569	37,963
Income taxes payable	7,558	7,542
Other taxes payable	4,502	7,189
Other current liabilities	26,885	25,601
<b>Total current liabilities</b>	<b>243,877</b>	<b>228,136</b>
Long-term debt	323,244	330,564
Deferred tax liabilities	24,960	26,217
Employee benefit liabilities	17,784	16,745
Other liabilities	27,284	34,230
<b>Total liabilities</b>	<b>637,149</b>	<b>635,892</b>
<b>Commitments and contingencies (Note 13)</b>		
<b>Equity</b>		
Preferred shares, no par value; unlimited shares authorized; none issued and outstanding at March 31, 2020 and December 31, 2019, respectively	-	-
Common stock, no par value; unlimited shares authorized; 87,494,888 and 85,562,769 shares issued and outstanding at March 31, 2020 and December 31, 2019, respectively	801,545	801,545
Additional paid in capital	18,872	17,237
Retained earnings	79,028	67,661
Accumulated other comprehensive income	58	29
<b>Total shareholders' equity</b>	<b>899,503</b>	<b>886,472</b>

Non-controlling interests	-	-
<b>Total equity</b>	<u>899,503</u>	<u>886,472</u>
<b>Total liabilities and equity</b>	<u>\$ 1,536,652</u>	<u>\$ 1,522,364</u>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS**  
(In US\$ thousands, except share data and per share amounts)

<b>Description</b>	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
Revenues	\$ 199,299	\$ 151,704
Cost of services	(158,270)	(114,497)
<b>Gross profit</b>	<u>41,029</u>	<u>37,207</u>
Selling, general and administrative expense	(18,627)	(13,045)
Amortization	(3,887)	(4,054)
<b>Operating income</b>	<u>18,515</u>	<u>20,108</u>
Interest expense, net	(4,510)	(3,930)
Other income / (expense), net	(111)	(61)
<b>Income before income tax</b>	<u>13,894</u>	<u>16,117</u>
Income tax expense	(2,527)	(2,943)
<b>Net income</b>	<u>11,367</u>	<u>13,174</u>
Net income / (loss) attributable to non-controlling interests	-	-
<b>Net income attributable to shareholders</b>	<u>\$ 11,367</u>	<u>\$ 13,174</u>
 <b>Weighted average shares outstanding:</b>		
Basic	87,231,232	86,893,775
Diluted	87,231,232	86,893,775
 <b>Net income per share:</b>		
Basic	\$ 0.13	\$ 0.15
Diluted	\$ 0.13	\$ 0.15

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF COMPREHENSIVE INCOME**  
(In US\$ thousands)

<b>Description</b>	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
Net income	\$ 11,367	\$ 13,174
Other comprehensive income, net of tax		
Foreign currency translation adjustments	29	-
<b>Total Comprehensive Income, net of tax</b>	<u>11,396</u>	<u>13,174</u>
Comprehensive income attributable to non-controlling interest	-	-
<b>Comprehensive income attributable to shareholder interest</b>	<u>\$ 11,396</u>	<u>\$ 13,174</u>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.



**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS SHAREHOLDERS' EQUITY**  
(In US\$ thousands, except share data)

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings (Accumulated Deficit)	Total Company Stockholders' Equity	Noncontrolling Interests	Total Stockholders' Equity
	Shares	Amount						
<b>Balance at January 1, 2019</b>	<b>85,562,769</b>	<b>\$ 801,545</b>	<b>\$ 1,034</b>	<b>\$ 48</b>	<b>\$ 28,297</b>	<b>\$ 830,924</b>	<b>\$ 67</b>	<b>\$ 830,991</b>
Stock-based compensation	-	-	740	-	-	740	-	740
Other	33,796	-	1	-	1	2	-	2
Acquisition of non-controlling interest during the period	-	-	67	-	-	67	(67)	-
NPS equity earn-out	1,300,214	-	10,480	-	-	10,480	-	10,480
Net income	-	-	-	-	13,174	13,174	-	13,174
<b>Balance at March 31, 2019</b>	<b>86,896,779</b>	<b>\$ 801,545</b>	<b>\$ 12,322</b>	<b>\$ 48</b>	<b>\$ 41,472</b>	<b>\$ 855,387</b>	<b>\$ -</b>	<b>\$ 855,387</b>

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings (Accumulated Deficit)	Total Company Stockholders' Equity	Noncontrolling Interests	Total Stockholders' Equity
	Shares	Amount						
<b>Balance at January 1, 2020</b>	<b>87,187,289</b>	<b>801,545</b>	<b>17,237</b>	<b>29</b>	<b>67,661</b>	<b>886,472</b>	<b>-</b>	<b>886,472</b>
Stock-based compensation expense	-	-	1,635	-	-	1,635	-	1,635
Vesting of restricted share units	307,599	-	-	-	-	-	-	-
Other	-	-	-	29	-	29	-	29
Net income	-	-	-	-	11,367	11,367	-	11,367
<b>Balance at March 31, 2020</b>	<b>87,494,888</b>	<b>801,545</b>	<b>18,872</b>	<b>58</b>	<b>79,028</b>	<b>899,503</b>	<b>-</b>	<b>899,503</b>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS**  
(In US\$ thousands)

	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 11,367	\$ 13,174
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>		
Depreciation and amortization	29,224	18,564
Stock-based compensation	1,635	740
Loss (Gain) on disposal of assets	103	(191)
Non-cash interest expense	92	-
Deferred tax expense (benefit)	(1,257)	(897)
Allowance for (reversal of) doubtful receivables	(50)	67
Provision for obsolete service inventories	300	2
Other operating activities, net	111	(744)
<b>Changes in operating assets and liabilities:</b>		
(Increase) in accounts receivable	(7,771)	(23,422)
(Increase) in inventories	(5,574)	(2,440)
Decrease in prepaid assets	390	54
(Increase) in other current assets	(24,088)	(1,517)
(Increase) in other long-term assets and liabilities	(4,527)	(1,394)
Increase in accounts payable and accrued expenses	11,433	14,325
(Decrease) increase in other current liabilities	(1,439)	8,511
<b>Net cash provided by operating activities</b>	<b>9,949</b>	<b>24,832</b>
<b>Cash flows from investing activities:</b>		
Capital expenditures	(23,542)	(8,469)
Proceeds from disposal of assets	-	717
Other investing activities	(417)	-
<b>Net cash used in investing activities</b>	<b>(23,959)</b>	<b>(7,752)</b>
<b>Cash flows from financing activities:</b>		
Repayments of long-term debt	-	(21,994)
Repayments of short-term borrowings	(2,980)	-
Payments on capital leases	(5,642)	-
Payments on seller-provided financing for capital expenditures	(1,581)	-
Other financing activities, net	-	(43)
<b>Net cash used in financing activities</b>	<b>(10,203)</b>	<b>(22,037)</b>
Effect of exchange rate changes on cash	29	-
<b>Net increase (decrease) in cash</b>	<b>(24,184)</b>	<b>(4,957)</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>73,201</b>	<b>24,892</b>
<b>Cash and cash equivalents, end of period</b>	<b>49,017</b>	<b>19,935</b>
<b>Supplemental disclosure of cash flow information (also refer Note 3):</b>		
Interest paid	3,970	4,043
Income taxes paid	5,800	3,479

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

**1. DESCRIPTION OF BUSINESS**

National Energy Services Reunited Corp. (“NESR,” the “Company,” “we,” “our,” “us” or similar terms), a British Virgin Islands corporation headquartered in Houston, Texas, is one of the largest oilfield services providers in the Middle East North Africa (“MENA”) region.

Formed in January 2017, NESR started as a special purpose acquisition company (“SPAC”) designed to invest in the oilfield services space globally. NESR filed a registration statement for its initial public offering in May 2017. In November 2017, NESR announced the acquisition of two oilfield services companies in the MENA region: NPS Holdings Limited (“NPS”) and Gulf Energy S.A.O.C. (“GES” and, together with NPS, the “Subsidiaries”). The formation of NESR as an operating entity was completed on June 7, 2018, after the transactions were approved by the U.S. Securities and Exchange Commission (“SEC”) and NESR shareholders.

NESR’s revenues are primarily derived by providing production services (“Production Services”) such as cementing, coiled tubing, filtration, completions, stimulation, pumping and nitrogen services. NESR also provides drilling and evaluation services (“Drilling and Evaluation Services”) such as drilling downhole tools, directional drilling, fishing tools, testing services, wireline, slickline, fluids and rig services. NESR has significant operations throughout the MENA region including Saudi Arabia, Oman, Qatar, Iraq, Algeria, and Kuwait.

**2. BASIS OF PRESENTATION**

The accompanying condensed consolidated interim financial statements of the Company have been prepared in accordance with U.S. GAAP for interim financial reporting purposes. Accordingly, certain information and note disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to such rules and regulations. These condensed consolidated interim financial statements should be read in conjunction with the Company’s Annual Report on Form 20-F for the year ended December 31, 2019.

*Emerging growth company*

The Company is an “emerging growth company,” as defined in Section 2(a) of the U.S. Securities Act of 1933 as amended (the “Securities Act”), as modified by the Jumpstart Our Business Startups Act of 2012, as amended (the “JOBS Act”), and it may take advantage of certain exemptions from various reporting requirements that are applicable to other public companies that are not emerging growth companies including, but not limited to, not being required to comply with the auditor attestation requirements of Section 404 of the Sarbanes-Oxley Act.

Further, Section 102(b)(1) of the JOBS Act exempts emerging growth companies from being required to comply with new or revised financial accounting standards until private companies (that is, those that have not had a Securities Act registration statement declared effective or do not have a class of securities registered under the Securities Exchange Act of 1934) are required to comply with the new or revised financial accounting standards. The JOBS Act provides that a company can elect to opt out of the extended transition period and comply with the requirements that apply to non-emerging growth companies, but any such election to opt out is irrevocable. The Company has elected not to opt out of such extended transition period, which means that when a standard is issued or revised and it has different application dates for public or private companies, the Company, as an emerging growth company, can adopt the new or revised standard at the time private companies adopt the new or revised standard. This may make a comparison of the Company’s condensed consolidated interim financial statements with another public company that is neither an emerging growth company nor an emerging growth company that has opted out of using the extended transition period difficult or impossible because of the potential differences in accounting standards used.

*Use of estimates*

The preparation of condensed consolidated interim financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated interim financial statements and the reported amounts of revenues and expenses during the reporting period. The Company’s significant estimates include estimates made towards the allowance for doubtful accounts, impairment of property, plant and equipment, goodwill and intangible assets, estimated useful life of property, plant, and equipment and intangible assets, provision for inventories obsolescence, recoverability of unbilled revenue, provision for unrecognized tax benefits, recoverability of deferred taxes and contingencies and actuarial assumptions in employee benefit plans.

Making estimates requires management to exercise significant judgment. It is at least reasonably possible that the estimate of the effect of a condition, situation or set of circumstances that existed at the date of the condensed consolidated interim financial statements, which management considered in formulating its estimate, could change in the near term due to one or more future confirming events. Accordingly, the actual results could differ significantly from the estimates.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### *Supplemental cash flow information*

Non-cash transactions were as follows for the year-to-date period ended March 31, 2020:

- Purchases of property, plant, and equipment in Accounts payable, Accrued expenses and Short-term borrowings at March 31, 2020 of \$20.0 million, \$0.9 million, and \$33.9 million, respectively, are not included under “Capital expenditures” within the Condensed Consolidated Statement of Cash Flows.
- Capital lease obligations of \$23.6 million classified as a short-term obligation within Other current liabilities and \$7.4 million classified as a long-term obligation within Other liabilities, are not included under “Payments on capital leases” within the Condensed Consolidated Statement of Cash Flows.
- Purchases of property, plant, and equipment using seller-provided installment financing of \$4.1 million included in Other current liabilities and \$1.4 million in Other liabilities are not included under “Payments on seller-provided financing for capital expenditures” within the Condensed Consolidated Statement of Cash Flows.

Non-cash transactions were as follows for the year-to-date period ended March 31, 2019:

- Purchases of property, plant, and equipment in Accounts payable and Short-term borrowings at March 31, 2019 of \$31.1 million and \$18.7 million, respectively, are not included under “Capital expenditures” within the Condensed Consolidated Statement of Cash Flows.

### *Recently issued accounting standards not yet adopted*

The SEC permits qualifying Emerging Growth Companies (“EGC”) to defer the adoption of accounting standards updates until the time when a private company would adopt such standards. The Company continues to qualify as an EGC as of March 31, 2020.

In February 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2016-02, “Leases,” a new standard on accounting for leases. This update increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. In November 2019, the FASB issued ASU No. 2019-10, “Financial Instruments — Credit Losses (Topic 326), Derivatives and Hedging (Topic 815), and Leases (Topic 842): Effective Dates.” ASU No. 2019-10 deferred the Company’s adoption of ASU 2016-02, as amended, to fiscal years beginning after December 15, 2020, and interim periods within fiscal years beginning after December 15, 2021. The Company is currently evaluating the provisions of ASU 2016-02 and related interpretive amendments (ASU 2018-01, “Leases (Topic 842): Land Easement Practical Expedient for Transition to Topic 842,” ASU 2018-10, “Codification Improvements to Topic 842, Leases,” ASU 2018-11, “Leases (Topic 842): Targeted Improvements,” ASU 2018-20, “Leases (Topic 842): Narrow-Scope Improvements for Lessors,” and ASU 2019-01, “Leases (Topic 842): Codification Improvements,” inclusive) and assessing the impact, if any, on its condensed consolidated interim financial statements and related disclosures.

In February 2017, the FASB issued ASU 2017-04, “Simplifying the Test for Goodwill Impairment,” to simplify how all entities assess goodwill for impairment by eliminating Step 2 from the goodwill impairment test. As amended, the goodwill impairment test will consist of one-step comparing the fair value of a reporting unit with its carrying amount. An entity should recognize a goodwill impairment charge for the amount by which the carrying amount exceeds the reporting unit’s fair value. The ASU is effective for the Company’s annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2021. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The Company does not expect the adoption of this standard to have a material impact on its condensed consolidated interim financial statements.

On August 28, 2018 the FASB issued ASU No 2018-14, “Compensation—Retirement Benefits—Defined Benefit Plans—General (Subtopic 715-20): Disclosure Framework—Changes to The Disclosure Requirements for Defined Benefit Plans.” ASU No. 2018-14 amends Accounting Standards Codification (“ASC”) 715 to add, remove, and clarify disclosure requirements related to defined benefit pension and other postretirement plans. The update is effective for the Company for fiscal years ending after December 15, 2021. The Company does not expect the adoption of this standard to have a material impact on its condensed consolidated interim financial statements.

On December 18, 2019, the FASB issued ASU 2019-12, “Simplifying the Accounting for Income Taxes,” which modifies ASC 740 to simplify the accounting for income taxes. The ASU’s amendments are based on changes that were suggested by stakeholders as part of the FASB’s simplification initiative (i.e., the Board’s effort to reduce the complexity of accounting standards while maintaining or enhancing the helpfulness of information provided to financial statement users). The guidance is effective for fiscal years beginning after December 15, 2021, and for interim periods beginning after December 15, 2022. The Company does not expect the adoption of this standard to have a material impact on its condensed consolidated interim financial statements.

All other new accounting pronouncements that have been issued but not yet effective are currently being evaluated and at this time are not expected to have a material impact on our financial position or results of operations.

## **4. REVENUE**

### *Disaggregation of revenue*

There is significant homogeneity amongst the Company’s revenue-generating activities. In all service lines, the Company provides a “suite of services” to fulfill a customer purchase/service order, encompassing personnel, use of Company equipment, and supplies required to perform the services. Over 98% percent of the Company’s revenue is from the MENA region with the majority sourced from governmental customers, predominantly in Oman and Saudi Arabia. Information regularly reviewed by the chief operating decision maker (“CODM”) for evaluating the financial performance of operating segments is focused on the timing of when the services are performed during a well’s lifecycle. Production Services are services performed during the production stage of a well’s lifecycle. Drilling and Evaluation Services are services performed during the pre-production stages of a well’s lifecycle.

Based on these considerations, the following table provides disaggregated revenue data by the phase in a well’s lifecycle during which revenue has been recorded (in thousands):

	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
<b>Revenue by Phase in Well's Lifecycle:</b>		
Production Services	\$ 133,190	\$ 92,113
Drilling and Evaluation Services	66,109	59,591
Total revenue by phase in well's life cycle	<u><u>\$ 199,299</u></u>	<u><u>\$ 151,704</u></u>

## 5. ACCOUNTS RECEIVABLE

The following table summarizes the accounts receivable of the Company as of the period end dates set forth below (in thousands):

	<b>March 31, 2020</b>	<b>December 31, 2019</b>
Trade receivables	\$ 109,062	\$ 100,642
Less: allowance for doubtful accounts	(2,442)	(1,843)
<b>Total</b>	<u><u>\$ 106,620</u></u>	<u><u>\$ 98,799</u></u>

Trade receivables relate to the sale of services, for which credit is extended based on our evaluation of the customer's credit-worthiness. The gross contractual amounts of trade receivables at March 31, 2020 and December 31, 2019 were \$109.1 million and \$100.6 million, respectively. Movement in the allowance for doubtful accounts is as follows (in thousands):

	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
Allowance for doubtful accounts at beginning of period	\$ (1,844)	(693)
(Increase) decrease to allowance for the year	50	(137)
(Recovery) write-off of doubtful accounts	-	70
Non-cash reclass of allowance for doubtful accounts from unbilled revenue to accounts receivable	(648)	-
Allowance for doubtful accounts at end of period	<u>\$ (2,442)</u>	<u>(760)</u>

## 6. SERVICE INVENTORIES

The following table summarizes the service inventories for the periods as set forth below (in thousands):

	<b>March 31, 2020</b>	<b>December 31, 2019</b>
Spare parts	\$ 45,983	\$ 39,428
Chemicals	24,456	22,852
Raw materials	1,408	2,441
Consumables	14,345	15,897
<b>Total</b>	<u><b>86,192</b></u>	<u><b>80,618</b></u>
Less: allowance for obsolete and slow-moving inventories	(2,077)	(1,777)
<b>Total</b>	<u><b>\$ 84,115</b></u>	<u><b>\$ 78,841</b></u>

## 7. PROPERTY, PLANT, & EQUIPMENT

Property, plant and equipment, net of accumulated depreciation, of the Company consists of the following as of the period end dates set forth below (in thousands):

	<b>Estimated Useful Lives (in years)</b>	<b>March 31, 2020</b>	<b>December 31, 2019</b>
Buildings and leasehold improvements	5 to 25	\$ 35,809	\$ 36,853
Oilfield and equipment	3 to 15	450,554	411,984
Furniture and fixtures	5	1,494	3,720
Office equipment and tools	3 to 6	38,990	35,991
Vehicles and cranes	5 to 8	6,826	12,292
Less: Accumulated depreciation		(129,999)	(104,689)
Land		5,104	5,104
Capital work in progress		17,286	18,052
<b>Total</b>		<u><b>\$ 426,064</b></u>	<u><b>\$ 419,307</b></u>

The Oilfield equipment balance as of March 31, 2020 and December 31, 2019 included \$25.3 million and \$29.5 million, respectively, of hydraulic fracturing equipment under capital lease. Accumulated depreciation for the hydraulic fracturing equipment under capital leases was \$8.4 million and \$5.2 million as of March 31, 2020 and December 31, 2019, respectively.

The Company recorded depreciation expense of \$25.3 million and \$14.5 million for the quarters ended March 31, 2020 and March 31, 2019, respectively, in the Condensed Consolidated Statement of Operations.

## 8. GOODWILL AND INTANGIBLE ASSETS

### *Goodwill*

Changes in the carrying amount of goodwill of the Company between December 31, 2019, and March 31, 2020 are as follows (in thousands):

	<b>Production Services</b>	<b>Drilling and Evaluation Services</b>	<b>Goodwill</b>
<b>Balance as of December 31, 2019</b>	\$ 419,646	155,118	574,764
Adjustments	-	-	-
<b>Balance as of March 31, 2020</b>	<b>\$ 419,646</b>	<b>155,118</b>	<b>574,764</b>

### *Intangible assets subject to amortization, net*

The following is the weighted average amortization period for intangible assets of the Company subject to amortization (in years):

	<b>Amortization</b>
Customer contracts	10
Trademarks and trade names	8
Total intangible assets	9.6

The details of our intangible assets subject to amortization are set forth below (in thousands):

	<b>March 31, 2020</b>			<b>December 31, 2019</b>		
	<b>Gross carrying amount</b>	<b>Accumulated amortization</b>	<b>Net carrying amount</b>	<b>Gross carrying amount</b>	<b>Accumulated amortization</b>	<b>Net carrying amount</b>
Customer contracts	\$ 121,500	\$ (22,277)	\$ 99,223	\$ 121,500	\$ (19,239)	\$ 102,261
Trademarks and trade names	25,500	(5,844)	19,656	25,500	(5,047)	20,453
Total intangible assets	<b>\$ 147,000</b>	<b>\$ (28,121)</b>	<b>\$ 118,879</b>	<b>\$ 147,000</b>	<b>\$ (24,286)</b>	<b>\$ 122,714</b>



## 9. DEBT

### *Long-term debt*

The Company's long-term debt obligations consist of the following (in thousands):

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Secured Term Loan	\$ 300,000	\$ 300,000
Secured Revolving Credit Facility	50,000	50,000
Less: unamortized debt issuance costs	(4,256)	(4,436)
Total loans and borrowings	<u>345,744</u>	<u>345,564</u>
Less: current portion of long-term debt	<u>(22,500)</u>	<u>(15,000)</u>
Long-term debt, net of unamortized debt issuance costs and excluding current installments	<u>\$ 323,244</u>	<u>\$ 330,564</u>

### *Secured Facilities Agreement*

On May 5, 2019, the Company entered into a \$450.0 million term loan, revolving credit, and working capital facilities agreement (the "Secured Facilities Agreement") with Arab Petroleum Investments Corporation ("APICORP") – Bahrain Banking Branch, HSBC Bank Middle East Limited ("HSBC"), Mashreqbank PSC and Saudi British Bank acting as initial mandated lead arrangers and bookrunners, Mashreqbank PSC acting as global agent, APICORP and Mashreqbank PSC acting as security agents, NPS Bahrain for Oil & Gas Wells Services WLL ("NPS Bahrain") and its Kuwait branch, Gulf Energy SAOC and National Petroleum Technology Company as borrowers, and HSBC, Mashreqbank PSC, APICORP and Saudi British Bank, as the "Lenders." On May 23, 2019 and June 20, 2019, the Company entered into \$35.0 million and \$40.0 million Incremental Facilities Agreements, respectively, increasing the size of the Secured Facilities Agreement to \$485.0 million and \$525.0 million, respectively.

The \$525.0 million Secured Facilities Agreement consists of a \$300.0 million term loan due 2025 (the "Term Loan" or "Secured Term Loan"), a \$65.0 million revolving credit facility due 2023 ("RCF" or "Secured Revolving Credit Facility"), and a \$160.0 million working capital facility. Borrowings under the Term Loan and RCF incur interest at the rate of three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company's Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. As of March 31, 2020, and December 31, 2019, this results in an interest rate of 4.1% and 4.3%, respectively. As of March 31, 2020, and December 31, 2019, the Company has drawn \$300.0 million and \$300.0 million, respectively, of the Term Loan and \$50.0 million and \$50.0 million, respectively, of the RCF.

The RCF was obtained for general corporate and working capital purposes including capital expenditure related requirements and acquisitions (including transaction related expenses). The RCF requires the payment of a commitment fee each quarter. The commitment fee is computed at the rate of 0.60% per annum based on the average daily amount by which the borrowing base exceeds the outstanding borrowings during each quarter. Under the terms of the RCF, the final settlement is due by May 6, 2023. The Company is required to repay the amount of any principal balance outstanding together with any unpaid accumulated interest at three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company's Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. The Company is permitted to make any prepayment under this RCF in multiples of \$5.0 million during this 4-year period up to May 6, 2023. Any unutilized balances from the RCF can be drawn down again during the 4-year tenure at the same terms. As of March 31, 2020, and December 31, 2019, the Company had \$15.0 million and \$15.0 million, respectively, available to be drawn under the RCF.

The Secured Facilities Agreement also includes a working capital facility of \$160.0 million for issuance of letters of guarantee and letters of credit and refinancing letters of credit over a period of one year, which carries an interest rate equal to three-month U.S. Dollar LIBOR for the applicable interest period, plus a margin of 1.00% to 1.25% per annum. As of March 31, 2020, and December 31, 2019, the Company had utilized \$132.4 million and \$134.2 million, respectively, under this working capital facility and the balance of \$27.6 million and \$25.8 million, respectively, was available to the Company.

The Company has also retained legacy bilateral working capital facilities from HSBC totaling \$30.4 million in Qatar (\$16.4 million), in UAE (\$13.9 million) and Kuwait (\$0.1 million). As of March 31, 2020, and December 31, 2019, the Company had utilized \$28.0 million and \$24.1 million, respectively, under this working capital facility and the balance of \$2.4 million and \$6.3 million, respectively, was available to the Company.

Utilization of the working capital facilities under both the legacy arrangement and Secured Facilities Agreement comprises letters of credit issued to vendors, guarantees issued to customers, vendors, and others, and short-term borrowings used to settle letters of credit. Once a letter of credit is presented for payment by the vendor, the Company at its election can settle the letter of credit from available cash or leverage short-term borrowings that will be repaid quarterly over a one-year period. Until a letter of credit is presented for payment by the vendor, it is disclosed as an off-balance sheet obligation. For additional discussion of outstanding letters of credit and guarantees, see Note 13, Commitments and Contingencies.

The Secured Facilities Agreement includes covenants that specify maximum leverage (Net Debt / EBITDA) up to 3.50, minimum debt service coverage ratio (Cash Flow / Debt Service) of at least 1.25, and interest coverage (EBITDA / Interest) of at least 4.00. The Company is in compliance with all financial covenants as of both March 31, 2020 and December 31, 2019.

*Short-term debt*

The Company's short-term debt obligations consist of the following (in thousands):

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Other short-term borrowings	\$ 39,569	\$ 37,963
Short-term debt, excluding current installments of long-term debt	<u>\$ 39,569</u>	<u>\$ 37,963</u>

Short-term borrowings primarily consist of financing for capital equipment and inventory purchases.

*Other debt information*

Scheduled principal payments of long-term debt for periods subsequent to March 31, 2020 are as follows (in thousands):

2020	\$ 15,000
2021	37,500
2022	45,000
2023	95,000
2024	45,000
2025	112,500
Thereafter	-
Total	<u>\$ 350,000</u>

## 10. FAIR VALUE ACCOUNTING

The Company's financial instruments consist of cash and cash equivalents, accounts receivable, unbilled revenue, accounts payable, capital leases and loans and borrowings. The fair value of the Company's financial instruments approximates the carrying amounts represented in the accompanying Condensed Consolidated Balance Sheets, primarily due to their short-term nature. The fair value of the Company's long-term borrowings also approximates the carrying amounts as these loans are carrying interest at the market rate.

## 11. EMPLOYEE BENEFITS

### *Defined benefit plan*

The Company provides defined benefit plan of severance pay to eligible employees. The severance pay plan provides for a lump sum payment to employees on separation (retirement, resignation, death while in employment or on termination of employment) of an amount based upon the employees last drawn salary and length of service, subject to the completion of minimum service period (1-2 years) and taking into account the provisions of local applicable law or as per employee contract. The Company records annual amounts relating to these long-term employee benefits based on calculations that incorporate various actuarial and other assumptions, including discount rates, mortality, assumed rates of return, compensation increases and turnover rates. The Company reviews its assumptions on an annual basis and makes modifications to the assumptions based on current rates and trends when it is appropriate to do so. The effect of modifications to those assumptions is recorded in the Condensed Consolidated Statement of Operations. The Company believes that the assumptions utilized in recording its obligations under its plans are reasonable based on its experience and market conditions. The net periodic costs are recognized as employees render the services necessary to earn these benefits.

The Components of net period benefit cost were as follows (in thousands):

	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
Service cost	\$ 1,139	\$ 849
Interest cost	285	133
Other	-	(11)
Net cost	<u>\$ 1,424</u>	<u>\$ 971</u>

The Company made employer contributions (direct payment of benefits) to its defined benefit plan of \$0.3 million and \$1.0 million during the quarters ended March 31, 2020, and March 31, 2019, respectively. The plan of the Company is unfunded.

### *Defined contribution plan*

The Company also provides a defined contribution retirement plan and occupational hazard insurance for Omani employees. Contributions to a defined contribution retirement plan and occupational hazard insurance for Omani employees in accordance with the Omani Social Insurances Law are recognized as an expense in the Condensed Consolidated Statement of Operations as incurred. Total contributions were of \$0.8 million and \$0.8 million during the quarters ended March 31, 2020, and March 31, 2019, respectively. The plan of the Company is unfunded.

## 12. SHARE-BASED COMPENSATION

In 2018, the NESR shareholders approved the 2018 Long Term Incentive Plan (the "LTIP"). A total of 5,000,000 ordinary shares are reserved for issuance under the LTIP. Grants to members of the Company's Board of Directors are time-based and vest ratably over a 1-year period. Grants to the Company employees are time-based and vest ratably over a 3-year period.

The purpose of the LTIP is to enhance NESR's ability to attract, retain and motivate persons who make (or are expected to make) important contributions to NESR by providing these individuals with equity ownership opportunities. The Company intends to use time-based restricted stock unit awards to reward long-term performance of the executive officers. The Company believes that providing a meaningful portion of the total compensation package in the form of share-based awards will align the incentives of its executive officers with the interests of its shareholders and serve to motivate and retain the individual executive officers.

The following tables set forth the LTIP activity for the periods indicated (in thousands, except share and per share amounts):

	<b>Number of Restricted Shares</b>	<b>Weighted Average Grant Date Fair Value per Share</b>
Unvested at January 1, 2020	1,502,690	\$ 10.25
Granted	1,080,905	\$ 4.96
Vested and issued	(307,599)	\$ 10.36
Forfeited	(31,001)	\$ 10.45
Unvested at March 31, 2020	<b><u>2,244,995</u></b>	\$ 7.72

	<b>Number of Restricted Shares</b>	<b>Weighted Average Grant Date Fair Value per Share</b>
Unvested at January 1, 2019	725,200	\$ 10.94
Granted	-	\$ -
Vested and issued	-	\$ -
Forfeited	-	\$ -
Unvested at March 31, 2019	<b><u>725,200</u></b>	\$ 10.94

At March 31, 2020 and 2019, the Company had unrecognized compensation expense of \$15.0 million and \$6.6 million, respectively, related to unvested LTIP to be recognized on a straight-line basis over a weighted average remaining period of 2.10 years and 2.26 years, respectively. Stock-based compensation has been recorded in the Condensed Consolidated Statement of Operations as follows (in thousands):

	<b>Cost of services</b>	<b>Selling, general and administrative expense</b>	<b>Total</b>
Quarter ended March 31, 2020	\$ 726	\$ 909	\$ 1,635
Quarter ended March 31, 2019	370	370	740

### 13. COMMITMENTS AND CONTINGENCIES

#### Capital expenditure commitments

The Company was committed to incur capital expenditures of \$24.5 and \$22.1 million at March 31, 2020, and December 31, 2019, respectively. Commitments outstanding as of March 31, 2020, are expected to be settled during 2020 and 2021.

#### Capital lease commitments

The Company leases certain hydraulic fracturing equipment under a capital lease that expires in 2021. The lease has a term of 24 months and the imputed interest rate for the lease is 6.5% per annum. As of March 31, 2020, and December 31, 2019, the total recorded liability on this lease is \$31.0 million and \$33.7 million, respectively, with \$23.6 million and \$20.5 million, respectively, classified as a short-term obligation within Other current liabilities account and \$7.4 million and \$13.1 million, respectively, classified as a long-term obligation within Other liabilities account in the Condensed Consolidated Balance Sheets. Total interest expense incurred on this lease was \$0.4 million for the quarter ended March 31, 2020, and \$0.0 (zero) million for the quarter ended March 31, 2019. Depreciation of assets held under this capital lease is included within depreciation expense. See Note 7, Property, Plant, and Equipment, for further details.

During the first quarter of 2020, the Company entered into a second capital lease for hydraulic fracturing equipment. The impact of the lease will be recorded in the financial statements in the second quarter of 2020 when the term begins. The lease has a term of 24 months and an imputed interest rate of 4.3% per annum. Total payments expected under the terms of the lease are \$10.4 million, with \$3 million paid at signing, at least \$2 million due in the first 12 months of the lease, and no more than \$5.4 million due within the second 12 months of the lease.

Future minimum lease payments and future interest payments under non-cancellable capital leases at March 31, 2020 and December 31, 2019, are payable as follows (in thousands):

	As of March 31, 2020			As of December 31, 2019		
	Future Minimum Lease Payments	Future Interest Payments	Total Payments	Future Minimum Lease Payments	Future Interest Payments	Total Payments
2020	\$ 20,610	\$ 1,890	\$ 22,500	\$ 22,930	\$ 1,070	\$ 24,000
2021	16,089	461	16,550	10,743	1,257	12,000
2022	1,340	10	1,350	-	-	-
2023	-	-	-	-	-	-
2024	-	-	-	-	-	-
2025	-	-	-	-	-	-
Thereafter	-	-	-	-	-	-
Total	\$ 38,039	\$ 2,361	\$ 40,400	\$ 33,673	\$ 2,327	\$ 36,000

#### Operating lease commitments

Future minimum lease commitments under non-cancellable operating leases with initial or remaining terms of one year or more at March 31, 2020 and December 31, 2019, respectively, are payable as follows (in thousands):

	March 31, 2020	December 31, 2019
2020	\$ 18,300	\$ 23,201
2021	16,922	18,560
2022	1,708	2,780
2023	1,338	2,291
2024	1,338	2,292
2025	1,342	2,296
Thereafter	3,281	1,629
Total	\$ 44,229	\$ 53,049

The Company recorded rental expense of \$34.3 million and \$25.5 million during the quarters ended March 31, 2020 and 2019, respectively, in the Condensed Consolidated Statements of Operations.

#### *Other commitments*

The Company purchases certain property, plant, and equipment using seller-provided installment financing with payment terms extending to 24 months. The amounts due to the vendor at March 31, 2020, and December 31, 2019, include \$4.1 million and \$3.0 million, respectively, presented in Other current liabilities, and \$1.4 million and \$3.0 million, respectively, presented in Other liabilities on the Condensed Consolidated Balance Sheets.

The Company has outstanding letters of credit amounting to \$14.4 million and \$21.2 million as of March 31, 2020, and December 31, 2019, respectively.

In the normal course of business with customers, vendors and others, the Company has entered into off-balance sheet arrangements, such as surety bonds for performance, and other bank issued guarantees which totaled \$106.4 million and \$99.1 million as of March 31, 2020, and December 31, 2019, respectively. The Company has also entered into cash margin guarantees totaling \$4.5 million and \$5.8 million at March 31, 2020, and December 31, 2019, respectively. A liability is accrued when a loss is both probable and can be reasonably estimated. None of the off-balance sheet arrangements either has, or is likely to have, a material effect on the Company's condensed consolidated interim financial statements.

As of March 31, 2020, and 2019, the Company had liabilities of \$6.7 million and \$6.7 million, respectively, on the Condensed Consolidated Balance Sheet included in the line item "Other liabilities," reflecting various liabilities associated with the 2014 acquisition of NPS Bahrain by NPS Holdings Limited.

In February 2020, the Company announced an agreement to acquire Sahara Petroleum Services Company S.A.E ("SAPESCO"). The transaction, which is subject to standard regulatory approval and satisfaction of customary closing conditions, is expected to close in the second quarter of 2020 and will mark the entry of the NESR brand into Egypt, further expanding the Company's presence in North Africa. Under the terms of the agreement, the Company will acquire substantially all issued and outstanding shares of SAPESCO in a cash and stock transaction. The transaction is comprised of \$27.0 million in cash paid to shareholders at closing, a \$22 million payment of SAPESCO debt, and issuance of the Company's shares in two tranches as earn-outs at a minimum price of \$10.00 per share based on a portion of 2019 EBITDA and performance metrics, using a multiple of up to 4.35x.

#### *Legal proceedings*

The Company is involved in certain legal proceedings which arise in the ordinary course of business and the outcomes of which are currently subject to uncertainties and therefore the probability of a loss, if any, being sustained and an estimate of the amount of any loss are difficult to ascertain. Consequently, it is not possible to make a reasonable estimate of the expected financial effect, if any, that will result from ultimate resolution of these disputes. The Company is contesting these claims/disputes and the Company's management currently believes that provision against these potential claims is not required as the ultimate outcome of these disputes would not have a material impact on the Company's business, financial condition or results of operations.

## **14. EQUITY**

The Company is authorized to issue an unlimited number of ordinary shares, no par value, and preferred shares, no par value. The Company's ordinary shares are entitled to one vote for each share. As of March 31, 2020, there were 87,494,888 ordinary shares outstanding, 22,921,700 public warrants and 12,618,680 private warrants. Each warrant entitles the registered holder to purchase one-half of one ordinary share at a price of \$5.75 per half share at any time. The warrants must be exercised for whole ordinary shares. The warrants expire on June 6, 2023. The private warrants are identical to the public warrants except that such warrants are exercisable for cash (even if a registration statement covering the ordinary shares issuable upon exercise of such warrants is not effective) or on a cashless basis, at the holder's option, and will not be redeemable so long as they are still held by the initial purchasers or their affiliates. No public warrants are exercisable for cash unless there is an effective and current registration statement covering the ordinary shares issuable upon exercise of the warrants and a current prospectus relating to such ordinary shares.

The Company is authorized to issue an unlimited number of preferred shares divided into five classes with designations, voting and other rights and preferences as may be determined from time to time by the Board of Directors. As of March 31, 2020, or December 31, 2019, there were no preferred shares issued or outstanding.

In February 2019, pursuant to the NPS Stock Purchase Agreement, the Company issued 1,300,214 NESR ordinary shares to satisfy its obligation in connection with the NPS Equity Stock Earn-Out, a contingent consideration obligation arising from its acquisition of NPS in 2018.



## 15. EARNINGS PER SHARE

Basic earnings per common share was computed using the two-class method by dividing basic net income attributable to common shareholders by the weighted-average number of common shares outstanding. Diluted earnings per common share was computed using the two-class method by dividing diluted net income attributable to common shareholders by the weighted-average number of common shares outstanding plus dilutive common equivalent shares. Dilutive common equivalent shares include all in-the-money outstanding contracts to issue common shares as if they were exercised or converted.

The following tables provide a reconciliation of the data used in the calculation of basic and diluted ordinary shares outstanding for the period (in thousands except shares and per share amounts).

<u>Date</u>	<u>Transaction Detail</u>	<u>Change in Shares</u>	<u>Quarter ended March 31, 2020 Weighted Average Ordinary Shares Outstanding</u>
January 1, 2020	Beginning Balance		87,187,289
March 18, 2020	Restricted stock vesting	307,599	43,943
<b>March 31, 2020</b>	<b>Ending Balance</b>		<b>87,231,232</b>

  

<u>Date</u>	<u>Transaction Detail</u>	<u>Changes in Shares</u>	<u>Quarter ended March 31, 2019 Weighted Average Ordinary Shares Outstanding</u>
January 1, 2019	Opening balance		85,562,769
January 9, 2019	Other	33,796	30,792
February 19, 2019	NPS equity stock earn-out	1,300,214	1,300,214
<b>March 31, 2019</b>	<b>Ending Balance</b>		<b>86,893,775</b>

  

	<u>Quarter ended March 31, 2020 Shares for Use in Allocation to Participating Earnings</u>	<u>Quarter ended March 31, 2019 Shares for Use in Allocation to Participating Earnings</u>
Weighted average ordinary shares outstanding	87,231,232	86,893,775
Non-vested, participating restricted shares	1,164,090	725,200
Shares for use in allocation of participating earnings	<b>88,395,322</b>	<b>87,618,975</b>

  

Basic earnings per share (EPS):

	<u>Quarter ended March 31, 2020</u>	<u>Quarter ended March 31, 2019</u>
Net income	\$ 11,367	\$ 13,174
Less dividends to:	-	-
Ordinary Shares	-	-
Non-vested participating shares	-	-
Undistributed Earnings	<b>\$ 11,367</b>	<b>\$ 13,174</b>
Allocation of earnings to Ordinary Shares	\$ 11,217	\$ 13,060
Allocation of earnings to Nonvested Shares	150	114
	<u>Ordinary Shares</u>	<u>Ordinary Shares</u>
Distributed Earnings	\$ -	\$ -
Undistributed Earnings	0.13	0.15



Total

\$ 0.13

\$ 0.15

Diluted earnings per share (EPS):

Ordinary shares	Quarter ended March 31, 2020			Quarter ended March 31, 2019		
	Undistributed & distributed earnings to ordinary shareholders	Ordinary shares	EPS	Undistributed & distributed earnings to ordinary shareholders	Ordinary shares	EPS
As reported — basic	\$ 11,217	87,231,232	\$ 0.13	\$ 13,060	86,893,775	\$ 0.15
Add-back:						
Undistributed earnings allocated to nonvested shareholders	150	-		114	-	
12,618,680 Private Warrants @ \$5.75 per half share (anti-dilutive)	-	-		-	-	
22,921,700 Public Warrants @ \$5.75 per half share (anti-dilutive)	-	-		-	-	
Less:						
Undistributed earnings reallocated to nonvested shareholders	(150)	-		(114)	-	
Diluted EPS — Ordinary shares	<u>\$ 11,217</u>	<u>87,231,232</u>	<u>\$ 0.13</u>	<u>\$ 13,060</u>	<u>86,893,775</u>	<u>\$ 0.15</u>

Non-participating warrants that could be converted into as many as 17,770,190 ordinary shares are excluded from diluted EPS at both March 31, 2020, and 2019. These warrants are anti-dilutive at current market prices. In addition to these warrants, the Company also has 1,080,905 restricted stock units that are non-participating.

## 16. INCOME TAXES

NESR is a holding company incorporated in the British Virgin Islands, which imposes a zero percent statutory corporate income tax rate on income generated outside of the British Virgin Islands. The subsidiaries operate in multiple tax jurisdictions throughout the MENA and Asia Pacific regions where statutory tax rates generally vary from 12% to 35%. In the British Virgin Islands, the statutory rate is effectively 0% as tax is not applied on extra territorial activity.

The Company's effective tax rate was 18% and 18% for the quarters ended March 31, 2020 and March 31, 2019, respectively, in the Condensed Consolidated Statement of Operations. The difference in rate between periods is primarily attributable to the pre-tax income mix by country between periods, the prevalence of nondeductible costs, legal entity restructuring in certain jurisdictions, and improved structuring of capital expenditures between legal entities to minimize tax expenses where possible.

## 17. RELATED PARTY TRANSACTIONS

### Mubbadrah Investment LLC (“Mubbadrah”)

GES leases office space in a building it owns in Muscat, Oman to Mubbadrah along with other Mubbadrah group entities (collectively, the “Mubbadrah group entities”). GES charges rental income to the Mubbadrah group entities for the occupation of the office space, based on usage. Rental income charged by GES to the Mubbadrah group entities amounted to \$0.1 million and \$0.1 million for the quarters ended March 31, 2020, and 2019, respectively, in the Condensed Consolidated Statement of Operations. The outstanding balance of receivables from Mubbadrah group entities was \$0.6 million and \$0.6 million at March 31, 2020 and December 31, 2019, respectively. Mubbadrah is owned by Hilal Al Busaidy and Yasser Al Barami, and, collectively with Mubbadrah, they own 19% of the Company.

Heavy Equipment Manufacturing & Trading LLC (“HEMT”)

HEMT is a majority owned by Mubbadrah and Hilal Al Busaidy. HEMT is engaged by various subsidiaries of GES for services such as fabrication, manufacturing and maintenance of tools and equipment. HEMT has charged GES \$0.1 million and \$0.0 (zero) for the quarterly periods ended March 31, 2020, and 2019, respectively, in relation to these services.

Esnaad Solutions LLC (“Esnaad”)

Esnaad is 99% owned by Mubbadrah and is a supply chain company involved in the sourcing and procurement of products for the oil and gas industry. Esnaad has charged GES \$0.0 (zero) and \$0.0 (zero) for the quarterly periods ended March 31, 2020, and 2019, respectively, for the purchase of chemicals, drilling fluids, materials and supplies.

Prime Business Solutions LLC (“PBS”)

PBS is 100% owned by Mubbadrah Business Solutions LLC and is involved in the development and maintenance of Enterprise Resource Planning (“ERP”) systems.

PBS has developed and implemented the GEARS (ERP) system for GES and is currently engaged to maintain it. Charges totaling \$0.6 million and \$0.0 (zero) were recorded during the quarters ended March 31, 2020, and 2019, respectively, within the Condensed Consolidated Statement of Operations, for maintenance fees. As of March 31, 2020, and December 31, 2019, \$0.0 (zero) and \$0.4 million remains payable to PBS.

Nine Energy Service, Inc. (“Nine”)

During the quarters ended March 31, 2020, and 2019, the Company purchased \$1.1 million and \$0.0 (zero) million, of products and rentals from Nine. One of the Company’s directors, Andrew Waite, also serves as a director of Nine. As of March 31, 2020, and December 31, 2019, the Company had total liabilities of \$5.5 million and \$6.8 million, respectively, on its Condensed Consolidated Balance Sheets related to these purchases.

## **18. REPORTABLE SEGMENTS**

Operating segments are components of an enterprise where separate financial information is available and that are evaluated regularly by the Company’s CODM in deciding how to allocate resources and in assessing performance. The Company reports segment information based on the “management” approach and its CODM is its Chief Executive Officer.

The Company’s services are similar to one another in that they consist of oilfield services and related offerings, whose customers are oil and gas companies. The results of operations of the service offerings are regularly reviewed by the CODM for the Company for the purposes of determining resource and asset allocation and assessing performance. The Company has determined that it has two reportable segments, Production Services and Drilling and Evaluation Services. The CODM evaluates the operating results of its reportable segments primarily based on revenue and segment operating income. During the quarter ended March 31, 2020, the Company modified its segment reporting disclosure to present segment operating income. The change better aligns the Company’s disclosure with the U.S. GAAP measure of profit used by the CODM in making decisions about allocating resources and assessing performance. Segment operating income does not include general corporate expenses as these expenses are not allocated to the Company’s reportable segments and not reported to the Company’s CODM.

Production Services that are offered depend on the well life cycle in which the services may fall. They include, but are not limited to, the following types of service offerings: coil tubing, stimulation and pumping, nitrogen services, completions, pipelines, cementing, laboratory services and filtration services.

Drilling and Evaluation Services generates its revenue from the following service offerings: drilling and workover rigs, rig services, drilling services and rentals, fishing and remedials, directional drilling, turbines drilling, drilling fluids, wireline logging services, slickline services and well testing services.

The Company's operations and activities are located within certain geographies, primarily the MENA region and the Asia Pacific region, which includes Malaysia, Indonesia and India.

*Revenue from operations*

	<u>Quarter ended March 31, 2020</u>	<u>Quarter ended March 31, 2019</u>
<b>Reportable Segment:</b>		
Production Services	\$ 133,190	\$ 92,113
Drilling and Evaluation Services	66,109	59,591
Total revenue	<u>\$ 199,299</u>	<u>\$ 151,704</u>

*Long-lived assets*

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
<b>Reportable Segment:</b>		
Production Services	\$ 297,283	\$ 290,765
Drilling and Evaluation Services	117,758	115,241
Total Reportable Segments	415,041	406,006
Unallocated assets	11,023	13,301
Total long-lived assets	<u>\$ 426,064</u>	<u>\$ 419,307</u>

*Operating income*

	<u>Quarter ended March 31, 2020</u>	<u>Quarter ended March 31, 2019</u>
<b>Reportable Segment:</b>		
Production Services	\$ 21,328	\$ 21,322
Drilling and Evaluation Services	7,868	5,479
Total Reportable Segments	29,196	26,801
Unallocated expenses	(10,681)	(6,693)
Total operating income	<u>\$ 18,515</u>	<u>\$ 20,108</u>

*Revenue by geographic area*

	<u>Quarter ended March 31, 2020</u>	<u>Quarter ended March 31, 2019</u>
<b>Geographic Area:</b>		
MENA	\$ 196,061	\$ 149,546
Other	3,238	2,158
Total revenue	<u>\$ 199,299</u>	<u>\$ 151,704</u>

*Long-lived assets by geographic area*

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
<b>Geographic area:</b>		
MENA	\$ 416,571	\$ 409,139
Rest of World	9,493	10,168
Total long-lived assets	<u>\$ 426,064</u>	<u>\$ 419,307</u>



## 19. SUBSEQUENT EVENTS

The Company evaluated subsequent events and transactions that occurred after the balance sheet date up to the date that the condensed consolidated interim financial statements are issued. Other than as described below, the Company did not identify any subsequent events that would have required adjustment or disclosure in the condensed consolidated interim financial statements.

In December 2019, the emergence of a new strain of the COVID-19 was reported in China that has subsequently spread across China, MENA, and the rest of the world, including the United States. As a result of the outbreak, travel restrictions, quarantines, shelter-in-place orders and similar measures taken by governments and companies have had a significant impact on global commerce and the price of oil. Since early March 2020, the global oil markets have experienced a precipitous decline in oil prices in response to concerns regarding the potential impacts of the COVID-19 outbreak on worldwide oil demand and disputes over production cuts between Russia and OPEC. On April 20, 2020, oil prices for May deliveries of West Texas Intermediate (WTI) crude oil turned negative as demand for oil collapsed despite OPEC countries and Russia agreeing to cut production.

Due to the uncertain and rapidly evolving outbreak of COVID-19, including its duration and severity, and the impact of reduced oil consumption and prices on oil production in the MENA region, we cannot currently estimate the scope of their impact on our business, our results of operations, our financial condition, our personnel, our customers, our suppliers or the global economy. However, while we cannot estimate the scope of impact, we have taken a number of steps to protect our workforce from COVID-19 and balanced our strategic focus between preserving the strength of our balance sheet and our larger growth objectives.

At the recommendation of our Crisis Management Team, most of our work crews are no longer rotating on-and-off operation sites to minimize the potential for community spread of COVID-19, and a fair number of our office-based support personnel are working remotely. Additionally, we have reevaluated the timing and extent of our planned capital expenditures and updated our cash flow forecasts to be prepared for potential risks due to customer activity and/or collection slowdowns. We may increase or further decrease our capital expenditures budget as circumstances change. We continue to monitor the ongoing situation and may continue to adjust our current policies and practices as more information and guidance become available.

### Cautionary Note Regarding Forward-Looking Statements

This Periodic Report on Form 6-K (this “Periodic Report”) contains forward-looking statements (as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended). Any and all statements contained in this Periodic Report that are not statements of historical fact, the impact of the COVID-19 pandemic or the Company’s response to COVID-19, may be deemed forward-looking statements. Terms such as “may,” “might,” “would,” “should,” “could,” “project,” “estimate,” “predict,” “potential,” “strategy,” “anticipate,” “attempt,” “develop,” “plan,” “help,” “believe,” “continue,” “intend,” “expect,” “future,” and terms of similar import (including the negative of any of these terms) may identify forward-looking statements. However, not all forward-looking statements may contain one or more of these identifying terms. Forward-looking statements in this Periodic Report may include, without limitation, statements regarding the plans and objectives of management for future operations, projections of income or loss, earnings or loss per share, capital expenditures, dividends, capital structure or other financial items, the Company’s future financial performance, including any such statement contained in a discussion and analysis of financial condition by management or in the results of operations included pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”), expansion plans and opportunities, and the assumptions underlying or relating to any such statement.

The forward-looking statements are not meant to predict or guarantee actual results, performance, events or circumstances and may not be realized because they are based upon the Company’s current projections, plans, objectives, beliefs, expectations, estimates and assumptions and are subject to a number of risks and uncertainties and other influences, many of which the Company has no control over. Actual results and the timing of certain events and circumstances may differ materially from those described by the forward-looking statements as a result of these risks and uncertainties. Factors that may influence or contribute to the accuracy of the forward-looking statements or cause actual results to differ materially from expected or desired results may include, without limitation: estimates of the Company’s future revenue, expenses, capital requirements and the Company’s need for financing; the risk of legal complaints and proceedings and government investigations; the Company’s financial performance; success in retaining or recruiting, or changes required in, the Company’s officers, key employees or directors; current and future government regulations; developments relating to the Company’s competitors; changes in applicable laws or regulations; the possibility that the Company may be adversely affected by other economic and market conditions, particularly during extended periods of low oil and gas prices, political disturbances, war, terrorist acts, public health crises and threats, including risks from the COVID-19 outbreak, ongoing actions taken by businesses and governments and resulting significant disruption in international economies, the international financial and oil markets; international currency fluctuations, business and/or competitive factors; and other risks and uncertainties set forth in the Company’s most recent Annual Report on Form 20-F filed with the SEC.

Readers are cautioned not to place undue reliance on forward-looking statements because of the risks and uncertainties related to them and to the risk factors. The Company disclaims any obligation to update the forward-looking statements contained in this Periodic Report to reflect any new information or future events or circumstances or otherwise, except as required by law. Readers should read this Periodic Report in conjunction with other documents which the Company may file or furnish from time to time with the SEC.

## **ITEM 2. OPERATING AND FINANCIAL REVIEW**

*The following discussion and analysis should be read in conjunction with the unaudited condensed consolidated interim financial statements and related notes included in this Periodic Report. In addition, such analysis should be read in conjunction with the audited consolidated financial statements, the related notes, and the other information included in the Company's Annual Report on Form 20-F for year ended December 31, 2019. The following discussion and analysis contain forward-looking statements that reflect our future plans, estimates, beliefs and expected performance. Please read "Cautionary Note Regarding Forward-Looking Statements."*

### **Overview**

We are a regional provider of services to the oil and gas industry in the MENA and Asia Pacific regions. We currently operate in 15 countries, with a strong presence in Saudi Arabia, Oman, Qatar, Algeria, UAE, and Iraq. Our vision was founded on creating a regional provider for oilfield services that offered a full portfolio of solutions for our customers throughout the region with a strong focus on supporting the economies in which we operate. We believe strongly in employing local staff and searching for opportunities to bring value into the region. With its vast reserves of oil and gas, the MENA region continues to dominate in its role as a vital source of global energy supply and stability. Our services include a broad suite of offerings that are essential in the drilling and completion of new oil and natural gas wells and in the remedial work on existing wells, both onshore and offshore, including completion services and equipment and drilling & evaluation services and equipment.

### **Factors Affecting our Results of Operations**

#### ***Global E&P Trends and Oil Prices***

We provide oilfield services to exploration and production companies with operations in the onshore and offshore oil and gas sectors in the MENA, particularly the Middle East, and Asia Pacific regions. Demand for our services is mainly driven by our customers' operations and is therefore linked to global commodity prices and expectations about future prices, rig activity and other factors.

In December 2019, the emergence of a new strain of the COVID-19 was reported in China that has subsequently spread across China, MENA, and the rest of the world, including the United States. As a result of the outbreak, travel restrictions, quarantines, shelter-in-place orders and similar measures taken by governments and companies have had a significant impact on global commerce and the price of oil. Since early March 2020, the global oil markets have experienced a precipitous decline in oil prices in response to concerns regarding the potential impacts of the COVID-19 outbreak on worldwide oil demand and disputes over production cuts between Russia and OPEC. On April 20, 2020, oil prices for May deliveries of West Texas Intermediate (WTI) crude oil turned negative as demand for oil collapsed despite OPEC countries and Russia agreeing to cut production.

Due to the uncertain and rapidly evolving outbreak of COVID-19, including its duration and severity, and the impact of reduced oil consumption and prices on oil production in the MENA region, we cannot currently estimate the scope of their impact on our business, our results of operations, our financial condition, our personnel, our customers, our suppliers or the global economy. However, while we cannot estimate the scope of impact, we have taken a number of steps to protect our workforce from COVID-19 and balanced our strategic focus between preserving the strength of our balance sheet and our larger growth objectives.

At the recommendation of our Crisis Management Team, most of our work crews are no longer rotating on-and-off operation sites to minimize the potential for community spread of COVID-19, and a fair number of our office-based support personnel are working remotely. Additionally, we have reevaluated the timing and extent of our planned capital expenditures and updated our cash flow forecasts to be prepared for potential risks due to customer activity and/or collection slowdowns. We may increase or further decrease our capital expenditures budget as circumstances change. We continue to monitor the ongoing situation and may continue to adjust our current policies and practices as more information and guidance become available.

For the second quarter of 2020, the extent to which our future financial results are affected by COVID-19 will depend on factors and consequences beyond our control, such as the length and scope of the pandemic, further actions taken by governments and the private sector in response to the pandemic, and the rate and effectiveness of responses to combat COVID-19. The risk factors identified in our Annual Report on Form 20-F for the year ended December 31, 2019 could be further aggravated by the conditions of the global economy originating from COVID-19. In addition, our operational results may also be materially adversely affected in a manner that is either not currently known or that we do not currently consider to be a significant risk.

#### ***Cyclical Nature of Sector***



The oilfield services sector is a highly cyclical industry. As a result, our operating results can fluctuate from quarter to quarter and period to period. However, due to the lower average cost per barrel in the Middle East and the need for infrastructure spending to sustain or increase current production levels of these oil rich countries, we believe that we are less affected by oil price volatility as compared to oilfield services companies that operate in other regions, as discussed below.

### ***Drilling Environments***

Based on energy industry data, offshore oil production currently provides an estimated 30% of all global oil supply; however, the bulk of oil production comes from onshore activity. We provide services to exploration and production (“E&P”) companies with both onshore and offshore drilling operations. Offshore drilling generally provides higher margins to service providers due to greater complexity, logistical challenges and the need for innovative solutions.

## ***Geographic Concentration; Middle Eastern Operations***

Over 98% of our revenue has historically come from the MENA region, particularly the Middle East. The Middle East has almost half of the world's proven oil reserves and accounts for almost a third of oil production, according to the BP Statistical Review of World Energy 2019 (68<sup>th</sup> edition). The countries in the Middle East account for approximately one-quarter of global oil production and given the low break-even price, it is a key region for oilfield service companies. Most oil and gas fields in the Middle East are legacy fields on land or in shallow waters. These fields are largely engaged in development drilling activity, driven by the need for redevelopment, enhanced oil recovery via stimulation and the drilling of new production wells. Further, a number of gas fields scheduled to be developed in the near future will require oilfield services. As a result, our capital expenditure and related financing needs may increase materially in the future.

In addition, regional drilling operations may be impacted by local political and economic trends. Due to the concentration of our operations in the MENA region, and particularly the Middle East, our financial condition and results of operations may be impacted by geopolitical, political or economic instability affecting the countries in which we operate, including reduced production and drilling activities and disruptions from the COVID-19 outbreak, extended periods of low oil prices and decreased oil demand, armed conflict, imposition of economic sanctions, changes in governments and currency devaluations, among others.

Many MENA countries rely on the energy sector as the major source of national revenues. Even at lower oil and gas prices, such oil and gas dependent economies have continued to maintain significant production and drilling activities. Further, given that Middle East markets have among the lowest break-even prices, they can continue to produce profitably at significantly lower commodity prices.

## **Key Components of Revenues and Expenses**

### ***Revenues***

We earn revenue from our broad suite of oilfield services, including coiled tubing, hydraulic fracturing, cementing, stimulation and pumping, well testing services, drilling services and rental, fishing and remediation, drilling and workover rigs, nitrogen services, wireline logging services, turbines drilling, directional drilling, filtration services and slickline services, among others. Revenues are recognized when performance obligations are satisfied in accordance with contractual terms, in an amount that reflects the consideration the Company expects to be entitled to in exchange for services rendered or rentals provided. A performance obligation arises under contracts with customers to render services or provide rentals and is the unit of account under Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*. The Company accounts for services rendered and rentals provided separately if they are distinct and the service or rental is separately identifiable from other items provided to a customer and if a customer can benefit from the services rendered or rentals provided on its own or with other resources that are readily available to the customer. A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. A contract's standalone selling prices are determined based on the prices that the Company charges for its services rendered and rentals provided. Most of the Company's performance obligations are satisfied over time, which is generally represented by a period of 30 days or less. The Company's payment terms vary by the type of products or services offered. The term between invoicing and when the payment is due is typically 30-60 days.

### ***Cost of services***

Cost of services primarily includes staff costs for service personnel, purchase of non-capitalized material and equipment (such as tools and rental equipment), depreciation relating to capital assets used in our operations, vehicle and equipment rental and maintenance and repair.

### ***Selling, general and administrative ("SG&A")***

SG&A expense primarily includes salary and employee benefits for non-production personnel (primarily management and administrative personnel), professional service fees, office facilities and equipment, office supplies and non-capitalized office equipment and depreciation of office furniture and fixtures.

### ***Amortization***

Amortization expense primarily includes amortization of intangible assets associated with acquired customer contracts, trademarks and tradenames.

*Interest expense, net*

Interest expense primarily consists of interest on outstanding debt, net of interest income.

### ***Other income (expense), net***

Other operating income (expenses) primarily consists of gain/loss on disposal of fixed assets, bank charges and foreign exchange transaction expenses.

### **Key Performance Indicators**

Historically, we have tracked two principal non-financial performance indicators that are important drivers of our results of operations: rig count and oil price. Oil price is important because the level of spending by E&P companies, our principal customers, is significantly influenced by anticipated future prices of oil, which is typically indicative of expected supply and demand. Changes in E&P spending, in turn, typically result in an increased or decreased demand for our services. Rig count, particularly in the regions in which we operate, is an indicator of the level of activity and spending by our E&P customers and has historically been an important indicator of our financial performance and activity levels. More recently, our customers in certain parts of the MENA region have increased their efforts to commercialize natural gas, particularly from unconventional formations. Over time, we anticipate that the market for natural gas will also become a key performance indicator for the Company.

The following table shows rig count (Source: Baker Hughes Published Rig Count Data) and oil prices as of the dates indicated:

	<b>As of March 31,</b>	
	<b>2020</b>	<b>2019</b>
Rig count:		
MENA	428	462
Rest of World – outside of North America	583	577
Total	1,011	1,039
 Brent Crude (per barrel)	 \$ 26.42	 \$ 67.58

### **Basis of Presentation of Financial Information**

## Segments

We operate our business and report our results of operations through two operating and reporting segments, Production Services and Drilling and Evaluation Services, which aggregate services performed during distinct stages of a typical life cycle of an oil well.

*Production Services.* Our Production Services segment includes the results of operations from services that are generally offered and performed during the production stage of a well's lifecycle. These services mainly include coiled tubing, cementing, stimulation and pumping, nitrogen services, filtration services, completions, pipelines, laboratory services and artificial lift services. Our Production Services accounted for 67% and 61% of our revenues during the quarters ended March 31, 2020, and 2019, respectively.

*Drilling and Evaluation Services.* Our Drilling and Evaluation Services segment includes the results of operations from services that are generally offered and performed during pre-production stages of a well's lifecycle and related mainly to the operation of oil rigs. The services mainly include well testing services, drilling services and rental, fishing and remediation, drilling and workover rigs, wireline logging services, turbines drilling, directional drilling, slickline services and drilling fluids, among others. Our Drilling and Evaluation Services accounted for 33% and 39% of our revenues during the quarters ended March 31, 2020, and 2019, respectively.

See Item 4B, "Business Overview" in our Annual Report on Form 20-F for the year ended December 31, 2019, which is hereby incorporated by reference into this Periodic Report, for a description of our reportable segments.

## Results of Operations

The discussions below relating to significant line items from our Condensed Consolidated Statements of Operations are based on available information and represent our analysis of significant changes or events that impact the fluctuations in or comparability of reported amounts. Where appropriate, we have identified specific events and changes that affect comparability or trends. In addition, the discussions below for revenues are on an aggregate basis for each fiscal period, as the business drivers for all services are similar.

### 2020 compared to 2019

The following table presents our consolidated income statement data for the periods indicated:

<u>Description</u>	<u>Quarter ended</u> <u>March 31, 2020</u>	<u>Quarter ended</u> <u>March 31, 2019</u>
Revenues	\$ 199,299	\$ 151,704
Cost of services	(158,270)	(114,497)
<b>Gross profit</b>	<u>41,029</u>	<u>37,207</u>
Selling, general and administrative expense	(18,627)	(13,045)
Amortization	(3,887)	(4,054)
<b>Operating income</b>	<u>18,515</u>	<u>20,108</u>
Interest expense, net	(4,510)	(3,930)
Other income / (expense), net	(111)	(61)
<b>Income before income tax</b>	<u>13,894</u>	<u>16,117</u>
Income tax expense	(2,527)	(2,943)
<b>Net income</b>	<u>\$ 11,367</u>	<u>\$ 13,174</u>

**Revenue.** Revenue was \$199.3 million for the quarter ended March 31, 2020, compared to \$151.7 million for the quarter ended March 31, 2019.

The table below presents our revenue by segment for the periods indicated:

<b>Reportable Segment:</b>	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
Production Services	\$ 133,190	\$ 92,113
Drilling and Evaluation Services	66,109	59,591
Total revenue	<u>\$ 199,299</u>	<u>\$ 151,704</u>

Production Services revenue was \$133.2 million for the quarter ended March 31, 2020, compared to \$92.1 million for quarter ended March 31, 2019. The increase in revenue was primarily due to higher coil tubing and stimulation activities in Saudi Arabia, Iraq and the United Arab Emirates.

Drilling and Evaluation Services revenue was \$66.2 million for the quarter ended March 31, 2020, compared to \$59.6 million for quarter ended March 31, 2019. The increase in revenue was primarily due to higher well testing, logging and drilling services activities in Saudi Arabia, Iraq and Algeria.

**Cost of services.** Cost of services was \$158.3 million for the quarter ended March 31, 2020, compared to \$114.5 million for the quarter ended March 31, 2019. Cost of services as a percentage of total revenue was 79.4% and 75.5% for the quarters ended March 31, 2020, and 2019, respectively. The change in cost of services as percentage of total revenue is mainly due to a change in revenue mix between business lines with lower and higher margins. Cost of services included depreciation expense \$25.3 million and \$14.5 million in the quarters ended March 31, 2020, and 2019, respectively. Depreciation expense has increased due to additional capital expenditures throughout 2019 and into the first quarter of 2020.

**Gross profit.** Gross profit as a percentage of total revenue was 20.6% and 24.5%, for the quarters ended March 31, 2020, and 2019, respectively. The change in trend is described under “Revenue” and “Cost of services.”

**Selling, general and administrative expense.** SG&A expense, which represents costs associated with managing and supporting our operations, was \$18.6 million for the quarter ended March 31, 2020, compared to \$13.0 million for the quarter ended March 31, 2019. SG&A as a percentage of total revenue was 9.3% and 8.6%, for the quarters ended March 31, 2020, and 2019, respectively. The increase in expenses period over period is primarily due to a corresponding increase in the Company’s activity volume.

**Amortization expense.** Amortization expense was \$3.9 million for the quarter ended March 31, 2020, compared to \$4.1 million for quarter ended March 31, 2019. Amortization expense is driven mainly by acquired intangible assets resulting from the acquisitions of GES and NPS in 2018.

**Interest expense, net.** Interest expense, net, was \$4.5 million for the quarter ended March 31, 2020, compared to \$3.9 million for the quarter ended March 31, 2019. The decrease in interest expense during the quarter ended March 31, 2020, as compared to quarter ended March 31, 2019, is mainly attributable to lower interest rates obtained in the May 2019 refinancing of our credit facilities.

**Other (expense) income, net.** Other (expense) income, net, was (\$0.1) million for the quarter ended March 31, 2020, compared to (\$0.1) million for the quarter ended March 31, 2019. Differences between periods were mainly attributed to losses and gains on fixed assets.

**Income tax expense (benefit).** Income tax expense (benefit) was \$2.5 million for the quarter ended March 31, 2020, compared to \$2.9 million for the quarter ended March 31, 2019. See Note 16, Income taxes, to our condensed consolidated interim financial statements included in Part 1, Item 1, “Financial Statements (Unaudited)” of this Periodic Report.

**Net income.** Net income was \$11.4 million for the quarter ended March 31, 2020, compared to \$13.2 million for the quarter ended March 31, 2019.

***Supplemental Segment Operating Income Discussion***

	<b>Quarter ended March 31, 2020</b>	<b>Quarter ended March 31, 2019</b>
<b>Reportable Segment:</b>		
Production Services	\$ 21,328	\$ 21,322
Drilling and Evaluation Services	7,868	5,479

Production Services segment operating income was \$21.3 million for the quarter ended March 31, 2020, compared to \$21.3 million for the quarter ended March 31, 2019.

Drilling and Evaluation segment operating income was \$7.9 million for the quarter ended March 31, 2020, compared to \$5.5 million for the quarter ended March 31, 2019. The increase in segment operating income was largely attributable to higher well testing, logging and drilling services activities in Saudi Arabia, Iraq and Algeria.

## Liquidity and Capital Resources

Our objective in financing our business is to maintain sufficient liquidity, adequate financial resources and financial flexibility to fund the requirements of our business. We had cash and cash equivalents of \$49.0 million as of March 31, 2020, and \$73.2 million as of December 31, 2019. Our outstanding long-term debt was \$323.2 million as of March 31, 2020, and \$330.6 million as of December 31, 2019. We believe that our cash on hand, cash flows generated from operations, and liquidity available through our credit facilities, including recently drawn facilities, will provide sufficient liquidity to manage our global cash needs. See “Capital Resources” below.

To date, the recent outbreak of COVID-19 and decrease in worldwide oil prices and demand have not significantly impacted our business operations and financial position. The extent to which these events impact our business operations and financial position, in particular our liquidity position and capital resources, will depend on future developments, which are highly uncertain and cannot be predicted by our management. Any continued period of extreme economic disruption, low oil prices, and reduced demand for our products and services may have a material adverse impact on our business, results of operations, access to sources of liquidity and financial condition. In view of such uncertainty, we have reevaluated the timing and extent of our planned capital expenditures and updated our cash flow forecasts to be prepared for potential liquidity risks due to customer activity and/or collection slowdowns. We may increase or further decrease our capital budget as circumstances change.

### Cash Flows

Cash flows provided by (used in) each type of activity were as follows for the periods presented:

(in thousands)

	<u>Quarter ended March 31, 2020</u>	<u>Quarter ended March 31, 2019</u>
Cash Provided by (used in):		
Operating Activities	9,949	24,832
Investing Activities	(23,959)	(7,752)
Financing Activities	(10,203)	(22,037)
Effect of exchange rate changes on cash	<u>29</u>	<u>-</u>
Net change in cash and cash equivalents	<u>(24,184)</u>	<u>(4,957)</u>

### *Operating Activities*

Cash flows provided by operating activities were \$9.9 million for the quarter ended March 31, 2020, compared to cash flows provided by operating activities of \$24.8 million for the quarter ended March 31, 2019. Cash flows from operating activities decreased by \$14.9 million in the quarter ended March 31, 2020, compared to quarter ended March 31, 2019, primarily growth in unbilled revenue offset slightly by improved accounts receivable collections.

### *Investing Activities*

Cash flows used in investing activities were \$24.0 million for the quarter ended March 31, 2020, compared to cash flows used in investing activities of \$7.8 million for the quarter ended March 31, 2019. The difference between periods was primarily due to the change in timing of cash payments for capital expenditures. Our principal recurring investing activity is the funding of capital expenditures to ensure that we have the appropriate levels and types of machinery and equipment in place to generate revenue from operations.

### *Financing Activities*

Cash flows used in financing activities were \$10.2 million for the quarter ended March 31, 2020, compared to cash flows used in financing activities of \$22.0 million for the quarter ended March 31, 2019. A decrease in debt repayments period over period was partially offset by a change in financing mix towards seller-provided financing and the use of capital leases.



## Credit Facilities

As of and after March 31, 2020, we had the following principal credit facilities and instruments outstanding or available:

### *Secured Facilities Agreement*

On May 5, 2019, the Company entered into a \$450.0 million term loan, revolving credit, and working capital facilities agreement (the “Secured Facilities Agreement”) with Arab Petroleum Investments Corporation (“APICORP”) – Bahrain Banking Branch, HSBC Bank Middle East Limited (“HSBC”), Mashreqbank PSC and Saudi British Bank acting as initial mandated lead arrangers and bookrunners, Mashreqbank PSC acting as global agent, APICORP and Mashreqbank PSC acting as security agents, NPS Bahrain for Oil & Gas Wells Services WLL (“NPS Bahrain”) and its Kuwait branch, Gulf Energy SAOC and National Petroleum Technology Company as borrowers, and HSBC, Mashreqbank PSC, APICORP and Saudi British Bank, as the “Lenders.” On May 23, 2019 and June 20, 2019, the Company entered into \$35.0 million and \$40.0 million Incremental Facilities Agreements, respectively, increasing the size of the Secured Facilities Agreement to \$485.0 million and \$525.0 million, respectively.

The \$525.0 million Secured Facilities Agreement consists of a \$300.0 million term loan due 2025 (the “Term Loan” or “Secured Term Loan”), a \$65.0 million revolving credit facility due 2023 (“RCF” or “Secured Revolving Credit Facility”), and a \$160.0 million working capital facility. Borrowings under the Term Loan and RCF incur interest at the rate of three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company’s Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. As of March 31, 2020, and December 31, 2019, this results in an interest rate of 4.1% and 4.3%, respectively. As of March 31, 2020, and December 31, 2019, the Company has drawn \$300.0 million and \$300.0 million, respectively, of the Term Loan and \$50.0 million and \$50.0 million, respectively, of the RCF.

The RCF was obtained for general corporate and working capital purposes including capital expenditure related requirements and acquisitions (including transaction related expenses). The RCF requires the payment of a commitment fee each quarter. The commitment fee is computed at the rate of 0.60% per annum based on the average daily amount by which the borrowing base exceeds the outstanding borrowings during each quarter. Under the terms of the RCF, the final settlement is due by May 6, 2023. The Company is required to repay the amount of any principal balance outstanding together with any unpaid accumulated interest at three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company’s Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. The Company is permitted to make any prepayment under this RCF in multiples of \$5.0 million during this 4-year period up to May 6, 2023. Any unutilized balances from the RCF can be drawn down again during the 4-year tenure at the same terms. As of March 31, 2020, and December 31, 2019, the Company had \$15.0 million and \$15.0 million, respectively, available to be drawn under the RCF.

The Secured Facilities Agreement also includes a working capital facility of \$160.0 million for issuance of letters of guarantee and letters of credit and refinancing letters of credit over a period of one year, which carries an interest rate equal to three-month U.S. Dollar LIBOR for the applicable interest period, plus a margin of 1.00% to 1.25% per annum. As of March 31, 2020, and December 31, 2019, the Company had utilized \$132.4 million and \$134.2 million, respectively, under this working capital facility and the balance of \$27.6 million and \$25.8 million, respectively, was available to the Company.

The Company has also retained legacy bilateral working capital facilities from HSBC totaling \$30.4 million in Qatar (\$16.4 million), in UAE (\$13.9 million) and Kuwait (\$0.1 million). As of March 31, 2020, and December 31, 2019, the Company had utilized \$28.0 million and \$24.1 million, respectively, under this working capital facility and the balance of \$2.4 million and \$6.3 million, respectively, was available to the Company.

Utilization of the working capital facilities under both the legacy arrangement and Secured Facilities Agreement comprises letters of credit issued to vendors, guarantees issued to customers, vendors, and others, and short-term borrowings used to settle letters of credit. Once a letter of credit is presented for payment by the vendor, the Company at its election can settle the letter of credit from available cash or leverage short-term borrowings that will be repaid quarterly over a one-year period. Until a letter of credit is presented for payment by the vendor, it is disclosed as an off-balance sheet obligation. For additional discussion of outstanding letters of credit and guarantees, see Note 13, Commitments and Contingencies.

The Secured Facilities Agreement includes covenants that specify maximum leverage (Net Debt / EBITDA) up to 3.50, minimum debt service coverage ratio (Cash Flow / Debt Service) of at least 1.25, and interest coverage (EBITDA / Interest) of at least 4.00. The Company is in compliance with all financial covenants as of both March 31, 2020 and December 31, 2019.

## Capital Resources

In the next twelve months, we believe cash on hand, cash flows from operating activities and available credit facilities, including those of our subsidiaries, will provide us with sufficient capital resources and liquidity to manage our working capital needs, meet contractual obligations, fund capital expenditures and mergers and acquisitions (including the acquisition of SAPESCO), and support the development of our short-term operating strategies. Although varying in approach by jurisdiction, the Company can make use of excess cash generated in a particular jurisdiction to fund cash needs of other jurisdictions.

We plan to pursue strategic acquisitions as an element of our business strategy. The timing, size or success of any acquisition and the associated potential capital commitments are unpredictable and uncertain. We may seek to fund all or part of any such acquisition with proceeds from debt or equity issuances, or may issue equity directly to the sellers, in any such acquisition, or any combination thereof. Our ability to obtain capital for strategic acquisitions will depend on our future operating performance, financial condition and, more broadly, on the availability of equity and debt financing. Capital availability will be affected by prevailing conditions in our industry, the global economy, the global financial markets and other factors, many of which are beyond our control. In addition, any additional debt service requirements we take on could be based on higher interest rates and shorter maturities and could impose a significant burden on our results of operations and financial condition, and the issuance of additional equity securities could result in significant dilution to our shareholders.

## Other Factors Affecting Liquidity

**Customer receivables.** In line with industry practice, we bill our customers for our services in arrears and are, therefore, subject to our customers delaying or failing to pay our invoices. In weak economic environments, we may experience increased delays and failures to pay our invoices due to, among other reasons, a reduction in our customers' cash flow from operations and their access to the credit markets as well as unsettled political conditions. If our customers delay paying or fail to pay us a significant amount of our outstanding receivables, it could have a material impact on our liquidity, consolidated results of operations and consolidated financial condition.

**Shelf registration statement.** On August 23, 2019, the Company filed a shelf registration statement on Form F-3 with the SEC. On September 13, 2019, the SEC declared the shelf registration statement effective. The shelf registration statement gives the Company the ability to sell up to \$300.0 million of the Company's ordinary shares from time to time in one or more offerings. The specific terms, including the amount, of any ordinary shares to be sold in such an offering, if it does occur, would be described in supplemental filings with the SEC. The shelf registration statement currently provides the Company additional flexibility about potential financings that it may undertake when market conditions permit. The shelf registration statement will expire in 2022.

For other matters affecting liquidity, see Item 5E, "Off-Balance Sheet Arrangements" below.

## Off-Balance Sheet Arrangements

**Letters of credit.** The Company has outstanding letters of credit amounting to \$14.4 million and \$21.2 million as of March 31, 2020, and December 31, 2019, respectively.

**Guarantee agreements.** In the normal course of business with customers, vendors and others, we have entered into off-balance sheet arrangements, such as surety bonds for performance, and other bank issued guarantees which totaled \$106.4 million and \$99.1 million as of March 31, 2020, and December 31, 2019, respectively. We have also entered into cash margin guarantees totaling \$4.5 million and \$5.8 million at March 31, 2020, and December 31, 2019, respectively. A liability is accrued when a loss is both probable and can be reasonably estimated. None of the off-balance sheet arrangements either has, or is likely to have, a material effect on our condensed consolidated interim financial statements.

### **Contractual Obligations**

The information in the Annual Report on Form 20-F for the year ended December 31, 2019 under the section entitled “Tabular Disclosure of Contractual Obligations” in Part I, Item 5F, is hereby incorporated by reference into this Periodic Report. As of March 31, 2020, there were no material changes to this disclosure regarding our contractual obligations except as it relates to our estimated capital lease obligations.

As a result of the Company entering into a second capital lease for hydraulic fracturing equipment during the quarter ended March 31, 2020, our future contractual obligations related to estimated capital leases are \$40.4 million. As of March 31, 2020, for estimated future minimum lease commitments, we anticipate paying \$27.5 million in less than 1 year, \$12.9 million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future.

### **Critical Accounting Policies and Estimates**

The information in the Annual Report on Form 20-F for the year ended December 31, 2019 under the section entitled “Critical Accounting Policies and Estimates” in Part I, Item 5A, is hereby incorporated by reference into this Periodic Report. As of March 31, 2020, there were no material changes to this disclosure regarding our Critical Accounting Policies and Estimates made in the Annual Report.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

#### **Foreign Currency Risk**

We are exposed to foreign currency risks that arise from normal business operations. These risks include transaction gains and losses associated with transactions denominated in currencies other than a location's functional currency.

US dollar balances in the United Arab Emirates, Saudi Arabia, Oman and Qatari entities are not considered to represent significant currency risk as the respective currencies in these countries are pegged to the U.S. dollar. Our foreign currency risk arises from the settlement of transactions in currencies other than our functional currency, specifically in Algerian Dinar, Libyan Dinar, and Iraqi Dinar. However, customer contracts in these countries are largely denominated in U.S. dollars.

#### **Credit Risk**

Credit risk is the risk that one party to a financial instrument may fail to discharge an obligation and cause the other party to incur a financial loss. We are exposed to credit risk on our accounts receivable and other receivables and certain other assets (such as bank balances) as reflected in our Condensed Consolidated Balance Sheet, with the maximum exposure equaling the carrying amount of these assets in the Condensed Consolidated Balance Sheet. We seek to manage our credit risk with respect to banks by only dealing with reputable banks (our cash and cash equivalents are primarily held with banks and financial institution counterparties that are rated A1 to Baa3, based on Moody's ratings) and with respect to customers by monitoring outstanding receivables and following up on outstanding balances. Management also considers the factors that may influence the credit risk of its customer base, including the default risk of the industry and the country in which our customers operate. We sell our products to a variety of customers, mainly to national oil companies in the MENA and Asia Pacific regions.

#### **Liquidity Risk**

Liquidity risk is the risk that we may not be able to meet our financial obligations as they fall due. Our approach to managing liquidity risk is to ensure, as far as possible, that we will always have sufficient liquidity to meet our liabilities when due, under both normal and stressed conditions, without incurring unacceptable costs or liabilities. We maintain cash flow forecasts to monitor our liquidity position.

Accounts payable are normally settled within the terms of purchase from the supplier. We believe cash on hand, cash flows from operating activities and the available credit facilities will provide us with sufficient capital resources and liquidity to manage our working capital needs, meet contractual obligations, fund capital expenditures, and support the development of our short-term and long-term operating strategies.

#### **Market Risk**

We are exposed to market risks primarily from changes in interest rates on our long-term borrowings as well as fluctuations in foreign currency exchange rates applicable to our foreign subsidiaries and where local exchange rates are not pegged to the U.S. dollar (Algeria, Libya and Iraq). However, the foreign exchange risk is largely mitigated by the fact that all customer contracts are denominated in U.S. dollars.

We do not use derivatives for trading purposes, to generate income or to engage in speculative activity.

## **ITEM 4. INTERNAL CONTROLS AND PROCEDURES**

### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that material information required to be disclosed in our reports that we submit under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required financial disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected. Based on their evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in rules 13(a)-15(e) and 15(d)-15(e) under the Securities Exchange Act of 1934, as amended), were not effective as of the end of the period covered by this Periodic Report due to the material weaknesses in our internal control over financial reporting described below.

In addition, in light of the COVID-19 outbreak, a fair number of our office-based support personnel are working remotely. In response to the incremental risks associated with employees working remotely using online collaboration tools, we have updated our Cyber Security Policy and required additional training that must be completed by May 1, 2020.

### **Material Weaknesses identified as of December 31, 2019**

In connection with the audit of the Company’s financial statements for the year ended December 31, 2019, management and the Company’s independent registered public accounting firm identified a material weakness in the Company’s internal control over financial reporting. It was concluded that the Company did not maintain an effective control environment over its financial reporting process by providing sufficient resources and technical expertise over accounting for income taxes in accordance with ASC 740. The operators of review controls over accounting for income taxes did not have sufficient information to perform an effective review to ensure compliance with U.S. GAAP. Specific observations contributing to this material weakness include: 1) management’s control of identifying appropriate balance sheet classification of certain income tax balances did not operate effectively; and 2) management did not have appropriate review controls to identify all disclosures required under ASC 740. Notwithstanding the identified material weakness, all required accounting entries have been reflected in our condensed consolidated interim financial statements. If left unremediated, the material weakness could result in future material misstatement of the condensed consolidated interim financial statements that would not be prevented or detected.

Management is evaluating changes designed to increase the effectiveness of its review controls over financial reporting processes and to ensure sufficient expertise and resources are allocated to verify compliance with U.S. GAAP. As the Company continues to evaluate and work to improve its internal control over financial reporting, management may execute additional measures to modify the remediation actions described above. Management will continue to review and make necessary changes to the overall design of the Company’s internal control.

## PART II - OTHER INFORMATION

### Item 1. Legal Proceedings.

We are not and have not been involved in any material legal proceedings, other than legal proceedings in the ordinary course of business incidental to our business. Although no assurances can be given about the final outcome of pending legal proceedings, at the present time we are not a party to any legal proceeding or investigation that, in the opinion of management, is likely to have a material impact on our business, financial condition or results of operations.

There are no proceedings in which any of our directors, officers or any of their respective affiliates, or any beneficial shareholder of more than five percent of voting securities, is an adverse party or has a material interest adverse to the above-mentioned Company's interest.

### Item 1A. Risk Factors.

#### Risks Relating to Our Business and Operations

There are several factors that affect our business and operations, many of which are beyond our control. In addition to information set forth in this Periodic Report, careful consideration should be given to the risk factors discussed under the caption "Risk Factors" in Part I, Item 3D of the Annual Report on Form 20-F for the year ended December 31, 2019, which could have a material impact on our business, financial condition or results of operations and are hereby incorporated by reference into this Periodic Report. Such risks are not the only risks we face. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also have a material impact on our business, financial condition or results of operations.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NATIONAL ENERGY SERVICES REUNITED CORP.

Date: May 7, 2020

/s/ Sherif Foda

Name: Sherif Foda

Title: Chief Executive Officer

(Principal Executive Officer)

Date: May 7, 2020

/s/ Christopher L. Boone

Name: Christopher L. Boone

Title: Chief Financial Officer

(Principal Financial and Accounting Officer)