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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 6-K**

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2020

**Commission File Number: 001-38091**

**NATIONAL ENERGY SERVICES REUNITED CORP.**

(Exact name of Registrant as specified in its charter)

**Not Applicable**

(Translation of registrant's name into English)

**777 Post Oak Blvd., Suite 730**

**Houston, Texas 77056**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): Yes  No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): Yes  No

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### **INCORPORATION BY REFERENCE**

The information contained in this report on Form 6-K shall be deemed incorporated by reference into the registration statements on Form F-3 (Registration Numbers 333-233422, 333-229801, and 333-226194) and Form S-8 (Registration Number 333-226813) of National Energy Services Reunited Corp. (including any prospectuses forming a part of such registration statements) and to be a part thereof from the date on which this report on Form 6-K is filed, to the extent not superseded by documents or reports subsequently filed or furnished.

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## FINANCIAL INFORMATION AND CURRENCY OF FINANCIAL STATEMENTS

The unaudited condensed consolidated interim financial statements included in Part 1, Item 1, “Financial Statements (Unaudited)” of this Periodic Report have been prepared in accordance with generally accepted accounting principles in the United States of America (“U.S. GAAP”). Unless otherwise indicated, all references in this Periodic Report to “dollars,” “\$,” or “US\$” are to U.S. dollars, which is the reporting currency of the condensed consolidated interim financial statements.

PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)

NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES  
 UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS  
 (In US\$ thousands, except share data)

	September 30, 2020	December 31, 2019
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 50,487	\$ 73,201
Accounts receivable, net	128,719	98,799
Unbilled revenue	155,935	76,347
Service inventories, net	94,415	78,841
Prepaid assets	8,267	9,590
Retention withholdings	27,089	40,970
Other receivables	19,381	14,019
Other current assets	5,522	11,442
<b>Total current assets</b>	<b>489,815</b>	<b>403,209</b>
<b>Non-current assets</b>		
Property, plant and equipment, net	458,505	419,307
Intangible assets, net	115,198	122,714
Goodwill	596,857	574,764
Other assets	3,069	2,370
<b>Total assets</b>	<b>\$ 1,663,444</b>	<b>\$ 1,522,364</b>
<b>Liabilities and equity</b>		
<b>Liabilities</b>		
Accounts payable	147,268	65,704
Accrued expenses	51,591	69,137
Current installments of long-term debt	43,750	15,000
Short-term borrowings	36,392	37,963
Income taxes payable	9,336	7,542
Other taxes payable	11,466	7,189
Other current liabilities	37,685	25,601
<b>Total current liabilities</b>	<b>337,488</b>	<b>228,136</b>
Long-term debt	319,738	330,564
Deferred tax liabilities	22,885	26,217
Employee benefit liabilities	19,438	16,745
Other liabilities	37,924	34,230
<b>Total liabilities</b>	<b>737,473</b>	<b>635,892</b>
<b>Commitments and contingencies (Note 14)</b>	<b>-</b>	<b>-</b>
<b>Equity</b>		
Preferred shares, no par value; unlimited shares authorized; none issued and outstanding at September 30, 2020 and December 31, 2019, respectively	-	-
Common stock, no par value; unlimited shares authorized; 87,777,553 and 87,187,289 shares issued and outstanding at September 30, 2020 and December 31, 2019, respectively	801,545	801,545
Additional paid in capital	23,076	17,237
Retained earnings	101,230	67,661
Accumulated other comprehensive income	64	29
<b>Total shareholders' equity</b>	<b>925,915</b>	<b>886,472</b>
Non-controlling interests	56	-
<b>Total equity</b>	<b>925,971</b>	<b>886,472</b>
<b>Total liabilities and equity</b>	<b>\$ 1,663,444</b>	<b>\$ 1,522,364</b>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS**

(In US\$ thousands, except share data and per share amounts)

Description	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Revenues	\$ 218,423	\$ 161,606	\$ 620,971	\$ 473,209
Cost of services	(177,953)	(121,326)	(500,566)	(352,716)
<b>Gross profit</b>	<b>40,470</b>	<b>40,280</b>	<b>120,405</b>	<b>120,493</b>
Selling, general and administrative expenses	(17,449)	(16,485)	(53,190)	(46,592)
Amortization	(4,034)	(4,033)	(11,855)	(12,036)
<b>Operating income</b>	<b>18,987</b>	<b>19,762</b>	<b>55,360</b>	<b>61,865</b>
Interest expense, net	(3,793)	(5,011)	(12,468)	(14,691)
Other income / (expense), net	37	(130)	(383)	(629)
<b>Income before income tax</b>	<b>15,231</b>	<b>14,621</b>	<b>42,509</b>	<b>46,545</b>
Income tax expense	(3,565)	(3,511)	(8,940)	(10,905)
<b>Net income</b>	<b>11,666</b>	<b>11,110</b>	<b>33,569</b>	<b>35,640</b>
Net income / (loss) attributable to non-controlling interests	-	-	-	-
<b>Net income attributable to shareholders</b>	<b>\$ 11,666</b>	<b>\$ 11,110</b>	<b>\$ 33,569</b>	<b>\$ 35,640</b>
<b>Weighted average shares outstanding:</b>				
Basic	89,876,456	87,024,655	88,452,027	86,938,883
Diluted	89,876,456	87,024,655	88,452,027	86,938,883
<b>Net earnings per share (Note 16):</b>				
Basic	\$ 0.13	\$ 0.13	\$ 0.38	\$ 0.40
Diluted	\$ 0.13	\$ 0.13	\$ 0.38	\$ 0.40

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF COMPREHENSIVE INCOME**  
(In US\$ thousands)

<b>Description</b>	<b>Quarter ended</b>		<b>Year-to-date period ended</b>	
	<b>September 30, 2020</b>	<b>September 30, 2019</b>	<b>September 30, 2020</b>	<b>September 30, 2019</b>
Net income	\$ 11,666	\$ 11,110	\$ 33,569	\$ 35,640
Other comprehensive income, net of tax				
Foreign currency translation adjustments	-	-	35	(19)
<b>Total Comprehensive Income, net of tax</b>	<b>11,666</b>	<b>11,110</b>	<b>33,604</b>	<b>35,621</b>
Comprehensive income attributable to non-controlling interest	-	-	-	-
<b>Comprehensive income attributable to shareholders</b>	<b>\$ 11,666</b>	<b>\$ 11,110</b>	<b>\$ 33,604</b>	<b>\$ 35,621</b>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF SHAREHOLDERS' EQUITY**  
(In US\$ thousands, except share data)

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings	Total Company Shareholders' Equity	Non-controlling Interests	Total Shareholders' Equity
	Shares	Amount						
<b>Balance at June 30, 2020</b>	<b>87,495,221</b>	<b>\$ 801,545</b>	<b>\$ 20,999</b>	<b>\$ 64</b>	<b>\$ 89,564</b>	<b>\$ 912,172</b>	<b>\$ 59</b>	<b>\$ 912,231</b>
Share-based compensation expense	-	-	2,082	-	-	2,082	-	2,082
Vesting of restricted share units	282,332	-	-	-	-	-	-	-
Other	-	-	(5)	-	-	(5)	(3)	(8)
Net income	-	-	-	-	11,666	11,666	-	11,666
<b>Balance at September 30, 2020</b>	<b>87,777,553</b>	<b>\$ 801,545</b>	<b>\$ 23,076</b>	<b>\$ 64</b>	<b>\$ 101,230</b>	<b>\$ 925,915</b>	<b>\$ 56</b>	<b>\$ 925,971</b>

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings	Total Company Shareholders' Equity	Non-controlling Interests	Total Shareholders' Equity
	Shares	Amount						
<b>Balance at June 30, 2019</b>	<b>86,896,779</b>	<b>\$ 801,545</b>	<b>\$ 13,698</b>	<b>\$ 29</b>	<b>\$ 52,827</b>	<b>\$ 868,099</b>	<b>\$ -</b>	<b>\$ 868,099</b>
Stock-based compensation expense	-	-	1,944	-	-	1,944	-	1,944
Vesting of restricted share units	250,310	-	-	-	-	-	-	-
Other	-	-	(1)	-	-	(1)	-	(1)
Net income from July 1, 2019 to September 30, 2019	-	-	-	-	11,110	11,110	-	11,110
<b>Balance at September 30, 2019</b>	<b>87,147,089</b>	<b>\$ 801,545</b>	<b>\$ 15,641</b>	<b>\$ 29</b>	<b>\$ 63,937</b>	<b>\$ 881,152</b>	<b>\$ -</b>	<b>\$ 881,152</b>

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings	Total Company Shareholders' Equity	Non-controlling Interests	Total Shareholders' Equity
	Shares	Amount						
<b>Balance at December 31, 2019</b>	<b>87,187,289</b>	<b>\$ 801,545</b>	<b>\$ 17,237</b>	<b>\$ 29</b>	<b>\$ 67,661</b>	<b>\$ 886,472</b>	<b>\$ -</b>	<b>\$ 886,472</b>
Share-based compensation expense	-	-	5,842	-	-	5,842	-	5,842
Vesting of restricted share units	590,264	-	-	-	-	-	-	-
Other	-	-	(3)	35	-	32	56	88
Net income	-	-	-	-	33,569	33,569	-	33,569
<b>Balance at September 30, 2020</b>	<b>87,777,553</b>	<b>\$ 801,545</b>	<b>\$ 23,076</b>	<b>\$ 64</b>	<b>\$ 101,230</b>	<b>\$ 925,915</b>	<b>\$ 56</b>	<b>\$ 925,971</b>

Description	Ordinary Shares		Additional Paid In Capital	Accumulated Other Comprehensive Income	Retained Earnings	Total Company Shareholders' Equity	Non-controlling Interests	Total Shareholders' Equity
	Shares	Amount						
<b>Balance at December 31, 2018</b>	<b>85,562,769</b>	<b>801,545</b>	<b>1,034</b>	<b>48</b>	<b>28,297</b>	<b>830,924</b>	<b>67</b>	<b>830,991</b>
Share-based compensation expense	-	-	4,057	-	-	4,057	-	4,057
Vesting of restricted share units	250,310	-	-	-	-	-	-	-
Other	33,796	-	3	(19)	-	(16)	-	(16)
Acquisition of non-controlling interest during the period	-	-	67	-	-	67	(67)	-
NPS equity earn-out	1,300,214	-	10,480	-	-	10,480	-	10,480
Net income from January 1, 2019 to September 30, 2019	-	-	-	-	35,640	35,640	-	35,640
<b>Balance at September 30, 2019</b>	<b>87,147,089</b>	<b>801,545</b>	<b>15,641</b>	<b>29</b>	<b>63,937</b>	<b>881,152</b>	<b>-</b>	<b>881,152</b>

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.



**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS**  
(In US\$ thousands)

	Year-to-date period ended September 30, 2020	Year-to-date period ended September 30, 2019
<b>Cash flows from operating activities:</b>		
Net income	\$ 33,569	\$ 35,640
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>		
Depreciation and amortization	91,783	59,728
Share-based compensation expense	5,842	4,057
Loss (Gain) on disposal of assets	688	(399)
Non-cash interest expense	(118)	1,361
Deferred tax expense (benefit)	(3,332)	(1,733)
Allowance for (reversal of) doubtful receivables	(97)	920
Provision for obsolete service inventories	821	932
Other operating activities, net	(184)	(100)
<b>Changes in operating assets and liabilities:</b>		
(Increase) in accounts receivable	(13,223)	(46,523)
(Increase) in inventories	(10,755)	(15,123)
Decrease (increase) in prepaid assets	2,002	(3,825)
(Increase) in other current assets	(57,400)	(5,537)
(Increase) decrease in other long-term assets and liabilities	(5,746)	5,403
Increase in accounts payable and accrued expenses	40,970	23,971
(Decrease) in other current liabilities	1,234	(13,482)
<b>Net cash provided by operating activities</b>	<b>86,054</b>	<b>45,290</b>
<b>Cash flows from investing activities:</b>		
Capital expenditures	(75,448)	(90,164)
Proceeds from disposal of assets	1,490	1,125
Acquisition of business, net of cash acquired (Note 5)	(11,260)	-
Other investing activities	(628)	(932)
<b>Net cash used in investing activities</b>	<b>(85,846)</b>	<b>(89,971)</b>
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt	15,000	365,000
Repayments of long-term debt	(18,472)	(285,048)
Net change in overdraft facilities	-	(7,050)
Proceeds from short-term borrowings	14,928	39,941
Repayments of short-term borrowings	(15,829)	(44,250)
Payments on capital leases	(15,679)	-
Payments on seller-provided financing for capital expenditures	(2,905)	-
Other financing activities, net	-	(5,703)
<b>Net cash (used in) provided by financing activities</b>	<b>(22,957)</b>	<b>62,890</b>
Effect of exchange rate changes on cash	35	(19)
<b>Net (decrease) increase in cash</b>	<b>(22,714)</b>	<b>18,190</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>73,201</b>	<b>24,892</b>
<b>Cash and cash equivalents, end of period</b>	<b>\$ 50,487</b>	<b>\$ 43,082</b>
Supplemental disclosure of cash flow information (also refer Note 3):		
Interest paid	10,152	13,396
Income taxes paid	12,642	16,583

The accompanying notes are an integral part of the unaudited condensed consolidated interim financial statements.

**NATIONAL ENERGY SERVICES REUNITED CORP. AND SUBSIDIARIES**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

**1. DESCRIPTION OF BUSINESS**

National Energy Services Reunited Corp. (“NESR,” the “Company,” “we,” “our,” “us” or similar terms), a British Virgin Islands corporation headquartered in Houston, Texas, is one of the largest oilfield services providers in the Middle East North Africa (“MENA”) region.

Formed in January 2017, NESR started as a special purpose acquisition company (“SPAC”) designed to invest in the oilfield services space globally. NESR filed a registration statement for its initial public offering in May 2017. In November 2017, NESR announced the acquisition of two oilfield services companies in the MENA region: NPS Holdings Limited (“NPS”) and Gulf Energy S.A.O.C. (“GES” and, together with NPS, the “Subsidiaries”). The formation of NESR as an operating entity was completed on June 7, 2018, after the transactions were approved by the U.S. Securities and Exchange Commission (“SEC”) and NESR shareholders. On June 1, 2020, NESR further expanded its footprint within the MENA region by acquiring Sahara Petroleum Services Company S.A.E. (“SAPESCO”).

NESR’s revenues are primarily derived by providing production services (“Production Services”) such as hydraulic fracturing, cementing, coiled tubing, filtration, completions, stimulation, pumping and nitrogen services. NESR also provides drilling and evaluation services (“Drilling and Evaluation Services”) such as drilling downhole tools, directional drilling, fishing tools, testing services, wireline, slickline, fluids and rig services. NESR has significant operations throughout the MENA region including Saudi Arabia, Oman, Qatar, Iraq, Algeria, United Arab Emirates, Egypt and Kuwait.

**2. BASIS OF PRESENTATION**

The accompanying condensed consolidated interim financial statements of the Company have been prepared in accordance with U.S. GAAP for interim financial reporting purposes. Accordingly, certain information and note disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to such rules and regulations. These condensed consolidated interim financial statements should be read in conjunction with the Company’s Annual Report on Form 20-F for the year ended December 31, 2019.

*Emerging growth company*

The Company is an “emerging growth company,” as defined in Section 2(a) of the U.S. Securities Act of 1933 as amended (the “Securities Act”), as modified by the Jumpstart Our Business Startups Act of 2012, as amended (the “JOBS Act”), and it may take advantage of certain exemptions from various reporting requirements that are applicable to other public companies that are not emerging growth companies including, but not limited to, not being required to comply with the auditor attestation requirements of Section 404 of the Sarbanes-Oxley Act.

Further, Section 102(b)(1) of the JOBS Act exempts emerging growth companies from being required to comply with new or revised financial accounting standards until private companies (that is, those that have not had a Securities Act registration statement declared effective or do not have a class of securities registered under the Securities Exchange Act of 1934) are required to comply with the new or revised financial accounting standards. The JOBS Act provides that a company can elect to opt out of the extended transition period and comply with the requirements that apply to non-emerging growth companies, but any such election to opt out is irrevocable. The Company has elected not to opt out of such extended transition period, which means that when a standard is issued or revised and it has different application dates for public or private companies, the Company, as an emerging growth company, can adopt the new or revised standard at the time private companies adopt the new or revised standard. This may make a comparison of the Company’s condensed consolidated interim financial statements with another public company that is neither an emerging growth company nor an emerging growth company that has opted out of using the extended transition period difficult or impossible because of the potential differences in accounting standards used.

### *Use of estimates*

The preparation of condensed consolidated interim financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated interim financial statements and the reported amounts of revenues and expenses during the reporting period. The Company's significant estimates include estimates made towards the purchase price allocation for the acquisition of SAPESCO, the allowance for doubtful accounts, evaluation for impairment of property, plant and equipment, evaluation for impairment of goodwill and intangible assets, estimated useful life of property, plant, and equipment and intangible assets, provision for inventories obsolescence, recoverability of unbilled revenue, provision for unrecognized tax benefits, recoverability of deferred taxes and contingencies and actuarial assumptions in employee benefit plans.

Making estimates requires management to exercise significant judgment. It is at least reasonably possible that the estimate of the effect of a condition, situation or set of circumstances that existed at the date of the condensed consolidated interim financial statements, which management considered in formulating its estimate, could change in the near term due to one or more future confirming events. Accordingly, the actual results could differ significantly from the estimates.

### **3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### *Supplemental cash flow information*

Non-cash transactions for the year-to-date period ended September 30, 2020 were as follows:

- Purchases of property, plant, and equipment in Accounts payable, Accrued expenses and Short-term borrowings at September 30, 2020 of \$25.6 million (inclusive of seller-provided installment financing balances described below), \$0.3 million, and \$23.0 million, respectively, are not included under "Capital expenditures" within the Condensed Consolidated Statement of Cash Flows.
- Capital lease obligations of \$24.5 million classified as a short-term obligation within Other current liabilities and \$3.8 million classified as a long-term obligation within Other liabilities, are not included under "Payments on capital leases" within the Condensed Consolidated Statement of Cash Flows.
- Purchases of property, plant, and equipment using seller-provided installment financing of \$3.0 million included in Other current liabilities and \$0.7 million in Other liabilities are not included under "Payments on seller-provided financing for capital expenditures" within the Condensed Consolidated Statement of Cash Flows. Additionally, purchases of property, plant, and equipment using seller-provided installment financing of \$11.5 million included in Accounts Payable are not included under "Payments on seller-provided financing for capital expenditures" within the Condensed Consolidated Statement of Cash Flows.
- Obligations of \$7.3 million and \$18.4 million classified in Other current liabilities and Other liabilities, respectively, related to the future payments of cash and shares for the purchase of SAPESCO (Note 5), are not included under "Acquisition of business, net of cash acquired" within the Condensed Consolidated Statement of Cash Flows.

Non-cash transactions for the year-to-date period ended September 30, 2019 were as follows:

- Purchases of property, plant, and equipment in accounts payable and short-term debt at September 30, 2019 of \$28.3 million and \$22.6 million, respectively, are not included under "Capital expenditures" within the Condensed Consolidated Statement of Cash Flows.

*Recently issued accounting standards not yet adopted*

The SEC permits qualifying Emerging Growth Companies (“EGC”) to defer the adoption of accounting standards updates until the time when a private company would adopt such standards. The Company continues to qualify as an EGC as of September 30, 2020.

In February 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2016-02, “Leases,” a new standard on accounting for leases. This update increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. In June 2020, the FASB Issued ASU No. 2020-05, “Accounting Standards Update 2020-05—Revenue from Contracts with Customers (Topic 606) and Leases (Topic 842): Effective Dates for Certain Entities.” ASU No. 2020-05 deferred the Company’s adoption of ASU 2016-02, as amended, to fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The Company is currently evaluating the provisions of ASU 2016-02 and related interpretive amendments (ASU 2018-01, “Leases (Topic 842): Land Easement Practical Expedient for Transition to Topic 842,” ASU 2018-10, “Codification Improvements to Topic 842, Leases,” ASU 2018-11, “Leases (Topic 842): Targeted Improvements,” ASU 2018-20, “Leases (Topic 842): Narrow-Scope Improvements for Lessors,” and ASU 2019-01, “Leases (Topic 842): Codification Improvements,” inclusive) and assessing the impact, if any, on its condensed consolidated interim financial statements and related disclosures.

All other new accounting pronouncements that have been issued but not yet effective are currently being evaluated and at this time are not expected to have a material impact on our financial position or results of operations.

#### 4. REVENUE

##### *Disaggregation of revenue*

There is significant homogeneity amongst the Company's revenue-generating activities. In all service lines, the Company provides a "suite of services" to fulfill a customer purchase/service order, encompassing personnel, use of Company equipment, and supplies required to perform the services. Over 98% of the Company's revenue is from the MENA region with the majority sourced from governmental customers, predominantly in Oman and Saudi Arabia. Information regularly reviewed by the chief operating decision maker ("CODM") for evaluating the financial performance of operating segments is focused on the timing of when the services are performed during a well's lifecycle. Production Services are services performed during the production stage of a well's lifecycle. Drilling and Evaluation Services are services performed during the pre-production stages of a well's lifecycle.

Based on these considerations, the following table provides disaggregated revenue data by the phase in a well's lifecycle during which revenue has been recorded (in US\$ thousands):

Revenue by Phase in Well's Lifecycle:	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Production Services	\$ 148,292	\$ 97,160	\$ 420,516	\$ 284,631
Drilling and Evaluation Services	70,131	64,446	200,455	188,578
<b>Total revenue by phase in well's life cycle</b>	<b>\$ 218,423</b>	<b>\$ 161,606</b>	<b>\$ 620,971</b>	<b>\$ 473,209</b>

#### 5. BUSINESS COMBINATION

In June of 2020, NESR executed the Deed of Amendment ("Deed of Amendment") to the Agreement dated February 13, 2020 related to the sale and purchase of 99.7% of SAPESCO (collectively with the Deed of Amendment, the "Sale & Purchase Agreement"). The executed Deed of Amendment gives NESR control over SAPESCO effective from June 1, 2020. Accordingly, the accounting of the acquisition has been carried out effective June 1, 2020. Formal closing and legal transfer of \$15 million of cash and deferred cash consideration was completed in the third quarter of 2020 upon final regulatory approvals and completion of normal closing requirements, which were temporarily delayed as a result of the global COVID-19 pandemic. The Company paid the remaining deferred cash consideration balance of \$2 million in October of 2020, and expects to issue 2,237,000 NESR ordinary shares to the SAPESCO selling shareholders during the fourth quarter of 2020.

##### *Description of the SAPESCO Transaction*

Under the terms of the Sale & Purchase Agreement, NESR acquired 99.7% of the issued and outstanding shares of SAPESCO in a cash and stock transaction (the "Business Combination") which comprised of \$11.0 million to be paid at closing, an additional \$6.0 million to be paid in three equal installments by October 5, 2020, for total cash consideration of \$17.0 million, and the issuance of 2,237,000 NESR shares based on a \$10.00 per share conversion rate.

The Sale & Purchase Agreement contains earn-out mechanisms that enable the sellers to receive additional consideration after the closing of the Business Combination as follows:

- Cash Earn-Out ("Cash Earn-Out") of up to \$6.9 million in cash based on collection of certain receivables;
- Additional Earn-Out Shares ("Additional Earn-Out Shares") based on the collection of certain receivables and only to the extent that NESR's average share price during the fourth quarter of 2020 is less than \$9 per share; and
- Customer Receivables Earn-Out Shares ("Customer Receivables Earn-Out Shares") based on the collection of certain long-dated and/or doubtful receivables for two years subsequent to the Closing Date, to be settled at the NESR Additional Share Price ("NESR Additional Share Price") which is derived from taking the average of the price of the Company's shares ("NESR Shares") during each calendar quarter within the 12 months after the Closing Date and applying the average price in each quarter to the long-dated and doubtful receivables collected during the relevant quarter, provided that if such price is: (a) less than \$10, the NESR Additional Share Price shall be \$10 or (b) greater than \$11.70, the NESR Additional Share Price shall be \$11.70.

Collectively, the Cash Earn-Out and Additional Earn-Out Shares were fair valued at \$11.7 million. The long-dated and doubtful receivables and corresponding Customer Receivables Earn-Out Shares contingency were fair valued at \$0.

## Financing of Business Combination

Consideration for the Business Combination was funded through the following sources and transactions:

- cash and cash equivalents of \$11.0 million;
- deferred consideration of \$6.0 million, \$2.0 million of which was unpaid as of September 30, 2020 and reflected in Other current liabilities in the Condensed Consolidated Balance Sheet;
- the issuance of 2,237,000 NESR ordinary shares to the SAPESCO selling shareholders in exchange for their SAPESCO shares, presented in Other liabilities in the Condensed Consolidated Balance Sheet as of September 30, 2020.

The following summarizes the preliminary consideration to purchase 99.7% of the issued and outstanding equity interests of SAPESCO:

	SAPESCO	
	Value (In US\$ thousands)	Shares
Cash consideration	\$ 16,958	
Total consideration – cash	16,958	
NESR ordinary share consideration	12,013	2,237,000
Total consideration – equity <sup>(1)</sup>	12,013	2,237,000
Estimated earn-out mechanisms	11,678	-(2)
<b>Preliminary consideration</b>	<b>\$ 40,649</b>	<b>2,237,000</b>

- (1) The fair value of NESR ordinary shares was determined based upon the \$5.37 per share closing price of NESR ordinary shares on June 1, 2020, the acquisition date of the Business Combination. Control was transferred by agreement with the selling shareholders of SAPESCO.
- (2) The quantity of Additional Earn-Out Shares will not be known until the fourth quarter of 2020 when this contingency is resolved. A liability totaling \$6.4 million has been recorded in Other liabilities pending the outcome of this contingency. As the Company is contractually obligated to settle this contingency in shares, we believe that presentation as a non-current liability best matches the contingency with the long-term nature of equity financing.

## Accounting treatment

The Business Combination is accounted for under ASC 805, Business Combinations (“ASC 805”). Pursuant to ASC 805, NESR has been determined to be the accounting acquirer. SAPESCO constitutes a business, with inputs, processes, and outputs. Accordingly, the acquisition of SAPESCO constitutes the acquisition of a business for purposes of ASC 805, and due to the change in control of SAPESCO was accounted for using the acquisition method. NESR recorded the fair value of assets acquired and liabilities assumed from SAPESCO.

The allocation of the consideration to the tangible and intangible assets acquired and liabilities assumed, is based on various estimates. As of September 30, 2020, management was (1) finalizing fair value of purchase consideration, (2) completing physical verifications and obsolescence assessments for Service inventories and Property, plant and equipment, (3) evaluating the fair value of Service inventories, Property, plant and equipment, and Intangible assets, (4) completing valuation procedures for certain current assets and liabilities, (5) accounting for income taxes, and (6) concluding valuation procedures for Employee benefit liabilities and equipment capital leases recorded in Other liabilities. As such, to the extent of these estimates, the purchase price allocation is preliminary. Management expects that these values will be finalized by the fourth quarter of 2020. Any adjustments will be recognized in the reporting period in which the adjustment amounts are determined.

The following table summarizes the preliminary allocation of the purchase price allocation (in US\$ thousands):

*Allocation of consideration*

Cash and cash equivalents	\$	3,740
Accounts receivable, net		16,557
Unbilled revenue		6,125
Service inventories		5,641
Prepaid assets		679
Retention withholdings		279
Other current assets		552
Property, plant and equipment		33,787
Intangible assets		4,220
Other assets		200
<b>Total identifiable assets acquired</b>		<b>71,780</b>
Accounts payable		11,985
Accrued expenses		6,620
Current installments of long-term debt		5,400
Short-term borrowings		5,692
Income taxes payable		313
Other taxes payable		3,110
Other current liabilities		782
Long-term debt		15,572
Employee benefit liabilities		922
Other liabilities		2,772
Noncontrolling interests		56
<b>Net identifiable liabilities acquired</b>		<b>53,224</b>
<b>Total fair value of net assets acquired</b>		<b>18,556</b>
Goodwill		22,093
<b>Preliminary consideration</b>	<b>\$</b>	<b>40,649</b>

In the quarter ended September 30, 2020, the Company updated its valuation of certain identifiable assets and liabilities as of June 1, 2020. These measurement period changes resulted in an increase of \$1.2 million to goodwill as compared to the amounts recorded as of June 1, 2020. Measurement period adjustments included a reduction in the value of property, plant, and equipment of \$0.4 million, an increase in accrued expenses of \$0.2 million, and an increase in other taxes payable of \$0.6 million. The impact of these adjustments on the quarter and year-to-date periods ended September 30, 2020 was not material to the condensed consolidated interim financial statements.

*Intangible assets*

Intangible assets were identified that met either the separability criterion or the contractual-legal criterion described in ASC 805.

The preliminary allocation to intangible assets is as follows (in US\$ thousands):

	<b>Fair Value</b>		<b>Useful Life</b>
	<b>Total</b>		
	(In US\$ thousands)		
Customer contracts	\$	3,770	8 years
Trademarks and trade names		450	2 years
<b>Total intangible assets</b>	<b>\$</b>	<b>4,220</b>	

*Goodwill*

As of September 30, 2020, \$22.1 million has been allocated to goodwill. Goodwill represents the excess of the gross consideration transferred over the fair value of the underlying net tangible and identifiable definite-lived intangible assets acquired. The goodwill is not amortizable for tax purposes. Qualitative factors that contribute to the recognition of goodwill include certain intangible assets that are not recognized as separate identifiable intangible assets apart from goodwill. Intangible assets not recognized apart from goodwill consist primarily of the strong market positions and the assembled workforces.

In accordance with FASB ASC Topic 350, *Goodwill and Other Intangible Assets*, goodwill will not be amortized, but instead will be tested for impairment at least annually or more frequently if certain indicators are present. In the event management determines that the value of goodwill has become impaired, an accounting charge for the amount of impairment during the period in which the determination is made may be recognized.

### Transaction costs

The Company incurred \$1.0 million in advisory, legal, accounting, and management fees through September 30, 2020, which includes the amounts the Company had spent prior to the acquisition date of the Business Combination. These costs are recorded in selling, general and administrative expenses in the Condensed Consolidated Interim Statements of Operations in connection with the Business Combination. Transaction costs are reported as a cash outflow from operating activities by the Company.

### Unaudited pro-forma information

The following table summarizes the supplemental consolidated results of the Company on an unaudited pro forma basis, as if the Business Combination had been consummated on January 1, 2019 for the quarter and year-to-date periods ended September 30, 2020 and September 30, 2019, respectively (in US\$ thousands):

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Revenues	\$ 218,423	\$ 175,464	\$ 639,667	\$ 523,405
Net income	12,264	12,710	31,448	47,796

These pro forma results were based on estimates and assumptions, which the Company believes are reasonable. They are not the results that would have been realized had the Company been a combined company during the periods presented and are not necessarily indicative of consolidated results of operations in future periods. SAPESCO's results for the periods presented include significant charges for restructuring and related activities that may not have been incurred had the Company been a combined company during the periods presented. The pro-forma results include adjustments primarily related to purchase accounting adjustments. Acquisition costs and other non-recurring charges incurred in connection with the Business Combination are included in the earliest period presented.

SAPESCO revenue of \$11.2 million and \$15.1 million, respectively, and net income (loss) of \$(0.1) million and \$0.0 (zero) million, respectively, are included in the consolidated statement of operations during the quarter and year-to-date periods ended September 30, 2020.

## 6. ACCOUNTS RECEIVABLE

The following table summarizes the accounts receivable of the Company as of the period end dates set forth below (in US\$ thousands):

	September 30, 2020	December 31, 2019
Trade receivables	\$ 130,714	\$ 100,642
Less: allowance for doubtful accounts	(1,995)	(1,843)
<b>Total</b>	<b>\$ 128,719</b>	<b>\$ 98,799</b>



Trade receivables relate to the sale of services, for which credit is extended based on our evaluation of the customer's creditworthiness. The gross contractual amounts of trade receivables at September 30, 2020 and December 31, 2019 were \$130.7 million and \$100.6 million, respectively. Movement in the allowance for doubtful accounts is as follows (in US\$ thousands):

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Allowance for doubtful accounts at beginning of period	\$ (2,365)	\$ (450)	\$ (1,843)	\$ (693)
(Increase) decrease to allowance for the year	233	(575)	259	(1,051)
(Recovery) write-off of doubtful accounts	182	-	343	719
Non-cash reclass of allowance for doubtful accounts between unbilled revenue and accounts receivable	(45)	-	(754)	-
<b>Allowance for doubtful accounts at end of period</b>	<b>\$ (1,995)</b>	<b>\$ (1,025)</b>	<b>\$ (1,995)</b>	<b>\$ (1,025)</b>

## 7. SERVICE INVENTORIES

The following table summarizes the service inventories for the periods as set forth below (in US\$ thousands):

	September 30, 2020	December 31, 2019
Spare parts	\$ 52,327	\$ 39,428
Chemicals	27,224	22,852
Raw materials	507	2,441
Consumables	16,955	15,897
<b>Total</b>	<b>97,013</b>	<b>80,618</b>
Less: allowance for obsolete and slow-moving inventories	(2,598)	(1,777)
<b>Total</b>	<b>\$ 94,415</b>	<b>\$ 78,841</b>

## 8. PROPERTY, PLANT, & EQUIPMENT

Property, plant and equipment, net of accumulated depreciation, of the Company consists of the following as of the period end dates set forth below (in US\$ thousands):

	Estimated Useful Lives (in years)	September 30, 2020	December 31, 2019
Buildings and leasehold improvements	5 to 25	\$ 40,020	\$ 36,853
Oilfield equipment	3 to 15	524,808	411,984
Furniture and fixtures	5	2,279	3,720
Office equipment and tools	3 to 6	39,808	35,991
Vehicles and cranes	5 to 8	7,832	12,292
Less: Accumulated depreciation		(170,063)	(104,689)
Land		5,104	5,104
Capital work in progress		8,717	18,052
<b>Total</b>		<b>\$ 458,505</b>	<b>\$ 419,307</b>

The Company recorded depreciation expense of \$28.0 million, \$17.2 million, \$79.8 million and \$47.7 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations.

## 9. GOODWILL AND INTANGIBLE ASSETS

### Goodwill

Changes in the carrying amount of goodwill of the Company between December 31, 2019 and September 30, 2020 are as follows (in US\$ thousands):

	<b>Production Services</b>	<b>Drilling and Evaluation Services</b>	<b>Goodwill</b>
<b>Balance as of December 31, 2019</b>	\$ 419,646	\$ 155,118	\$ 574,764
SAPESCO Business Combination	11,046	11,047	22,093
<b>Balance as of September 30, 2020</b>	<b>\$ 430,692</b>	<b>\$ 166,165</b>	<b>\$ 596,857</b>

### Intangible assets subject to amortization, net

The following is the weighted average amortization period for intangible assets of the Company subject to amortization (in years):

	<b>Amortization</b>
Customer contracts	9.9
Trademarks and trade names	7.9
<b>Total intangible assets</b>	<b>9.6</b>

The details of our intangible assets subject to amortization are set forth below (in US\$ thousands):

	<b>September 30, 2020</b>			<b>December 31, 2019</b>		
	<b>Gross carrying amount</b>	<b>Accumulated amortization</b>	<b>Net carrying amount</b>	<b>Gross carrying amount</b>	<b>Accumulated amortization</b>	<b>Net carrying amount</b>
Customer contracts	\$ 125,270	\$ (28,352)	\$ 96,918	\$ 121,500	\$ (19,239)	\$ 102,261
Trademarks and trade names	25,950	(7,670)	18,280	25,500	(5,047)	20,453
<b>Total intangible assets</b>	<b>\$ 151,220</b>	<b>\$ (36,022)</b>	<b>\$ 115,198</b>	<b>\$ 147,000</b>	<b>\$ (24,286)</b>	<b>\$ 122,714</b>

## 10. DEBT

### Long-term debt

The Company's long-term debt obligations consist of the following (in US\$ thousands):

	September 30, 2020	December 31, 2019
Secured Term Loan	\$ 292,500	\$ 300,000
Secured Revolving Credit Facility	65,000	50,000
CIB Long-Term Debt	10,000	-
Less: unamortized debt issuance costs	(4,012)	(4,436)
Total loans and borrowings	363,488	345,564
Less: current portion of long-term debt	(43,750)	(15,000)
<b>Long-term debt, net of unamortized debt issuance costs and excluding current installments</b>	<b>\$ 319,738</b>	<b>\$ 330,564</b>

### Secured Facilities Agreement

On May 5, 2019, the Company entered into a \$450.0 million term loan, revolving credit, and working capital facilities agreement (the "Secured Facilities Agreement") with Arab Petroleum Investments Corporation ("APICORP") – Bahrain Banking Branch, HSBC Bank Middle East Limited ("HSBC"), Mashreqbank PSC and Saudi British Bank acting as initial mandated lead arrangers and bookrunners, Mashreqbank PSC acting as global agent, APICORP and Mashreqbank PSC acting as security agents, NPS Bahrain for Oil & Gas Wells Services WLL ("NPS Bahrain") and its Kuwait branch, Gulf Energy SAOC and National Petroleum Technology Company as borrowers, and HSBC, Mashreqbank PSC, APICORP and Saudi British Bank, as the "Lenders." On May 23, 2019 and June 20, 2019, the Company entered into \$35.0 million and \$40.0 million Incremental Facilities Agreements, respectively, increasing the size of the Secured Facilities Agreement to \$485.0 million and \$525.0 million, respectively. During the year-to-date period ended September 30, 2020, the Secured Facilities Agreement was reduced to \$508.8 million primarily as a result of the non-renewal of a project-specific letter of credit and the payment of the first installment of the long-term loan. There were no changes to the size of the Secured Facilities Agreement subsequent to September 30, 2020.

The \$508.8 million Secured Facilities Agreement consists of a \$292.5 million term loan due 2025 (the "Term Loan" or "Secured Term Loan"), a \$65.0 million revolving credit facility due 2023 ("RCF" or "Secured Revolving Credit Facility"), and a \$151.3 million working capital facility. Borrowings under the Term Loan and RCF incur interest at the rate of three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company's Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. As of September 30, 2020, and December 31, 2019, this resulted in an interest rate of 2.9% and 4.3%, respectively. As of September 30, 2020, and December 31, 2019, the Company had drawn \$292.5 million and \$300.0 million, respectively, of the Term Loan and \$65.0 million and \$50.0 million, respectively, of the RCF.

The RCF was obtained for general corporate and working capital purposes including capital expenditure related requirements and acquisitions (including transaction related expenses). The RCF requires the payment of a commitment fee each quarter. The commitment fee is computed at the rate of 0.60% per annum based on the average daily amount by which the borrowing base exceeds the outstanding borrowings during each quarter. Under the terms of the RCF, the final settlement is due by May 6, 2023. The Company is required to repay the amount of any principal balance outstanding together with any unpaid accumulated interest at three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company's Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. The Company is permitted to make any prepayment under this RCF in multiples of \$5.0 million during this 4-year period up to May 6, 2023. Any unutilized balances from the RCF can be drawn down again during the 4-year tenure at the same terms. As of September 30, 2020, and December 31, 2019, the Company had \$0.0 (zero) million million and \$15.0 million, respectively, available to be drawn under the RCF.

The Secured Facilities Agreement also includes a working capital facility of \$151.3 million for issuance of letters of guarantee and letters of credit and refinancing letters of credit over a period of one year, which carries an interest rate equal to three-month U.S. Dollar LIBOR for the applicable interest period, plus a margin of 1.00% to 1.25% per annum. As of September 30, 2020, and December 31, 2019, the Company had utilized \$112.4 million and \$134.2 million, respectively, under this working capital facility and the balance of \$38.9 million and \$25.8 million, respectively, was available to the Company.

The Company has also retained legacy bilateral working capital facilities from HSBC totaling \$24.6 million and \$30.4 million at September 30, 2020 and December 31, 2019, respectively, in Qatar (\$10.6 million at September 30, 2020, \$16.4 million at December 31, 2019), in the UAE (\$13.9 million at both September 30, 2020 and December 31, 2019) and in Kuwait (\$0.1 million at both September 30, 2020 and December 31, 2019). As of September 30, 2020 and December 31, 2019, the Company had utilized \$19.0 million and \$24.1 million, respectively, under this working capital facility and the balance of \$5.6 million and \$6.3 million, respectively, was available to the Company.

Utilization of the working capital facilities under both the legacy arrangement and Secured Facilities Agreement comprises letters of credit issued to vendors, guarantees issued to customers, vendors, and others, and short-term borrowings used to settle letters of credit. Once a letter of credit is presented for payment by the vendor, the Company at its election can settle the letter of credit from available cash or leverage short-term borrowings that will be repaid quarterly over a one-year period. Until a letter of credit is presented for payment by the vendor, it is disclosed as an off-balance sheet obligation. For additional discussion of outstanding letters of credit and guarantees, see Note 14, Commitments and Contingencies.

The Secured Facilities Agreement includes covenants that specify maximum leverage (Net Debt / EBITDA) up to 3.50, minimum debt service coverage ratio (Cash Flow / Debt Service) of at least 1.25, and interest coverage (EBITDA / Interest) of at least 4.00. The Company was in compliance with all financial covenants as of both September 30, 2020 and December 31, 2019.

### ***CIB Long-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$21.0 million debt obligation with Commercial International Bank (collectively, “CIB Long-Term Debt”). Under the terms of its arrangement with CIB, the Company repaid approximately \$11.0 million of this balance during the third quarter of 2020 with the remaining \$10.0 million due on August 15, 2021. Borrowings under the CIB Long-Term Debt incur interest at 2% per annum over 6 months LIBOR (to be settled on quarterly basis) plus 50 basis points per annum. As of September 30, 2020, this resulted in an interest rate of 2.25%. The CIB Long-Term Debt (collectively with the CIB Short-Term Debt, discussed below) includes covenants that specify maximum leverage (Total Liabilities / Equity) up to 1.3, minimum debt service coverage ratio ((Cash operating profits after tax + depreciation - annual maintenance for equipment)/(Financial payments + profit sharing for the same period)) of at least 1, and minimum current rate (Current Assets / Current Liabilities) of at least 1.00. The Company was in compliance with all financial covenants as of September 30, 2020.

### ***Short-term debt***

The Company’s short-term debt obligations consist of the following (in US\$ thousands):

	<b>September 30, 2020</b>	<b>December 31, 2019</b>
CIB Short-Term Debt	\$ 2,614	\$ -
ABK Short-Term Debt	3,042	-
Other short-term borrowings	30,736	37,963
<b>Short-term debt, excluding current installments of long-term debt</b>	<b>\$ 36,392</b>	<b>\$ 37,963</b>

Short-term borrowings primarily consist of financing for capital equipment and inventory purchases.

### ***CIB Short-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$2.6 million debt obligation with Commercial International Bank (collectively, “CIB Short-Term Debt”) for working capital and overdraft purposes. The CIB Short-Term Debt facilities include a \$1.5 million U.S. Dollar time loan facility, a E£2 million Egyptian Pound time loan facility, and a E£10 million Egyptian pound time loan overdraft facility, and \$13.8 million U.S. dollars in letters of guarantee. Each CIB Short-Term Debt borrowing matures three months from the date of borrowing with the latest maturity date for amounts outstanding as of September 30, 2020 being January 2, 2021.

The U.S. Dollar time loan facility accrues interest at 2.25% per annum over 3 months LIBOR plus 50 basis points per annum of the Highest Monthly Debit Balance (“HMDB”) commission. The Egyptian Pound time loan and overdraft facilities accrue interest at 0.75% per annum over Corridor Offer Rate plus 50 basis points per annum, HMDB commission.

As of September 30, 2020, the CIB Short-Term Debt resulted in an interest rate of 2.5% and 11.7%, respectively, for the U.S. Dollar and Egyptian Pound denominated facilities. As of September 30, 2020, the Company had utilized \$1.4 million of the U.S. Dollar time loan facility, E£2.0 million of the Egyptian Pound time loan facility, and E£9.2 million of the Egyptian pound time loan overdraft facility, and \$8.5 million in letters of guarantee, with the balances of \$0.1 million, E£0.0 (zero) million, and E£0.8 million, and \$5.3 million, respectively, available to the Company.

### ***ABK Short-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$3.1 million debt obligation with Al Ahli Bank of Kuwait (collectively, “ABK Short-Term Debt”) for working capital and overdraft purposes. Each ABK Short-Term Debt borrowing matures nine months from the date of borrowing with the latest maturity date for amounts outstanding as of September 30, 2020 being April 28, 2021. The ABK Short-Term Debt facilities include a \$3.2 million U.S. Dollar time loan facility and \$0.2 million U.S. dollars in letters of guarantee. The ABK Short-Term Debt accrues interest at 1.65% per annum over Corridor Offer Rate. As of September 30, 2020, this resulted in an interest rate of 11.47%. As of September 30, 2020, the Company had utilized E£47.8 million of the ABK Short-Term Debt facility and E£2.2 million in letters of guarantee with E£0.0 (zero) and E£0.0 (zero) million, respectively, available to the Company. There are no financial covenants associated with the ABK Short-Term Debt.

### ***Other debt information***

Scheduled principal payments of long-term debt for periods subsequent to September 30, 2020 are as follows (in US\$ thousands):

2020	\$	7,500
2021		47,500
2022		45,000
2023		110,000
2024		45,000
2025		112,500
Thereafter		-
<b>Total</b>	<b>\$</b>	<b><u>367,500</u></b>

As part of the SAPESCO transaction, the Company also assumed other working capital facilities totaling \$0.6 million with one bank. The facilities are used for letters of guarantee. As of September 30, 2020, the Company has utilized \$0.6 million of these facilities with \$0.0 (zero) million available.

## 11. FAIR VALUE ACCOUNTING

The Company's financial instruments consist of cash and cash equivalents, accounts receivable, unbilled revenue, accounts payable, capital leases and loans and borrowings. The fair value of the Company's financial instruments approximates the carrying amounts represented in the accompanying Condensed Consolidated Balance Sheets, primarily due to their short-term nature. The fair value of the Company's long-term borrowings also approximates the carrying amounts as these loans are carrying interest at the market rate.

## 12. EMPLOYEE BENEFITS

### *Defined benefit plan*

The Company provides defined benefit plan of severance pay to eligible employees. The severance pay plan provides for a lump sum payment to employees on separation (retirement, resignation, death while in employment or on termination of employment) of an amount based upon the employees last drawn salary and length of service, subject to the completion of minimum service period (1-2 years) and taking into account the provisions of local applicable law or as per employee contract. The Company records annual amounts relating to these long-term employee benefits based on calculations that incorporate various actuarial and other assumptions, including discount rates, mortality, assumed rates of return, compensation increases and turnover rates. The Company reviews its assumptions on an annual basis and makes modifications to the assumptions based on current rates and trends when it is appropriate to do so. The effect of modifications to those assumptions is recorded in the Condensed Consolidated Interim Statement of Operations. The Company believes that the assumptions utilized in recording its obligations under its plans are reasonable based on its experience and market conditions. The net periodic costs are recognized as employees render the services necessary to earn these benefits.

The Components of net period benefit cost were as follows (in US\$ thousands):

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Service cost	\$ 855	\$ 815	\$ 2,755	\$ 2,255
Interest cost	214	375	689	551
Other	-	22	-	77
<b>Net cost</b>	<b>\$ 1,069</b>	<b>\$ 1,212</b>	<b>\$ 3,444</b>	<b>\$ 2,883</b>

The Company made employer contributions (direct payment of benefits) to its defined benefit plan of \$0.1 million, \$0.5 million, \$0.1 million and \$1.6 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. The plan of the Company is unfunded.

### *Defined contribution plan*

The Company also provides a defined contribution retirement plan and occupational hazard insurance for Omani employees. Contributions to a defined contribution retirement plan and occupational hazard insurance for Omani employees in accordance with the Omani Social Insurances Law are recognized as an expense in the Condensed Consolidated Interim Statement of Operations as incurred. Total contributions were of \$0.8 million, \$0.8 million, \$2.4 million and \$2.4 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. The plan of the Company is unfunded.

### 13. SHARE-BASED COMPENSATION EXPENSE

In 2018, the NESR shareholders approved the 2018 Long Term Incentive Plan (the “LTIP”). A total of 5,000,000 ordinary shares are reserved for issuance under the LTIP. Grants to members of the Company’s Board of Directors are time-based and vest ratably over a 1-year period. Grants to the Company employees are time-based and vest ratably over a 3-year period.

The purpose of the LTIP is to enhance NESR’s ability to attract, retain and motivate persons who make (or are expected to make) important contributions to NESR by providing these individuals with equity ownership opportunities. The Company intends to use time-based restricted stock unit awards to reward long-term performance of the executive officers. The Company believes that providing a meaningful portion of the total compensation package in the form of share-based awards will align the incentives of its executive officers with the interests of its shareholders and serve to motivate and retain the individual executive officers.

The following tables set forth the LTIP activity for the periods indicated (in US\$ thousands, except share and per share amounts):

	Quarter ended			
	September 30, 2020		September 30, 2019	
	Number of Restricted Shares	Weighted Average Value per Share	Number of Restricted Shares	Weighted Average Value per Share
Unvested at Beginning of Period	2,244,662	\$ 7.72	1,600,200	\$ 10.59
Granted	39,000	\$ 8.46	214,000	\$ 7.60
Vested and issued	(282,332)	\$ 9.98	(250,310)	\$ 10.32
Forfeited	(12,001)	\$ 8.60	(11,000)	\$ 10.36
<b>Unvested at End of Period</b>	<b>1,989,329</b>	<b>\$ 7.41</b>	<b>1,552,890</b>	<b>\$ 10.22</b>

	Year-to-date period ended			
	September 30, 2020		September 30, 2019	
	Number of Restricted Shares	Weighted Average Value per Share	Number of Restricted Shares	Weighted Average Value per Share
Unvested at Beginning of Period	1,502,590	\$ 10.25	725,200	\$ 10.94
Granted	1,119,905	\$ 5.16	1,184,000	\$ 9.86
Vested and issued	(590,264)	\$ 10.18	(250,310)	\$ 10.32
Forfeited	(43,002)	\$ 9.74	(106,000)	\$ 10.87
<b>Unvested at End of Period</b>	<b>1,989,329</b>	<b>\$ 7.41</b>	<b>1,552,890</b>	<b>\$ 10.22</b>

At September 30, 2020 and December 31, 2019, the Company had unrecognized compensation expense of \$11.2 million and \$11.7 million, respectively, related to unvested LTIP to be recognized on a straight-line basis over a weighted average remaining period of 1.76 years and 2.0 years, respectively. Share-based compensation expense has been recorded in the Condensed Consolidated Interim Statement of Operations as follows (in US\$ thousands):

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Cost of Services	\$ 938	\$ 758	\$ 2,604	\$ 1,814
Selling, general and administrative expenses	1,141	1,187	3,237	2,243
<b>Net cost</b>	<b>\$ 2,079</b>	<b>\$ 1,945</b>	<b>\$ 5,841</b>	<b>\$ 4,057</b>

## 14. COMMITMENTS AND CONTINGENCIES

### Capital expenditure commitments

The Company was committed to incur capital expenditures of \$19.6 and \$22.1 million at September 30, 2020, and December 31, 2019, respectively. Commitments outstanding as of September 30, 2020, are expected to be settled during 2020 and 2021.

### Capital lease commitments

The Company leases certain hydraulic fracturing equipment under capital leases that expire between 2021 and 2023. The leases have terms ranging from 24-36 months and imputed interest rates between 4.3%-6.5% per annum. As of September 30, 2020, and December 31, 2019, the total recorded liability for these capital leases was \$28.3 million and \$33.7 million, respectively, with \$24.5 million and \$20.5 million, respectively, classified as a short-term obligation within Other current liabilities account and \$3.8 million and \$13.1 million, respectively, classified as long-term obligations within Other liabilities account in the Condensed Consolidated Balance Sheets. Total interest expense incurred on these capital leases was \$0.4 million, \$0.0 (zero) million, \$1.2 million and \$0.0 (zero) million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations. Depreciation of assets held under these capital leases is included within depreciation expense.

The Company also leases certain equipment in Egypt under capital leases that expire between 2020 and 2024. As of September 30, 2020, and December 31, 2019, the total recorded liability for these capital leases was \$3.2 million and \$0.0 (zero) million, respectively, with \$0.7 million and \$0.0 (zero) million, respectively, classified as a short-term obligation within Other current liabilities account and \$2.5 million and \$0.0 (zero) million, respectively, classified as a long-term obligations within Other liabilities account in the Condensed Consolidated Balance Sheets. Total interest expense incurred on capital leases of \$0.2 million, \$0.0 (zero) million, \$0.2 million and \$0.0 (zero) million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations. Depreciation of assets held under these capital leases is included within depreciation expense.

Future minimum lease payments and future interest payments under non-cancellable equipment capital leases at September 30, 2020 and December 31, 2019, are payable as follows (in US\$ thousands):

	As of September 30, 2020			As of December 31, 2019		
	Future Minimum Lease Payments	Future Interest Payments	Total Payments	Future Minimum Lease Payments	Future Interest Payments	Total Payments
2020	\$ 11,306	\$ 968	\$ 12,274	\$ 22,930	\$ 1,070	\$ 24,000
2021	14,694	1,006	15,700	10,743	1,257	12,000
2022	3,234	452	3,686	-	-	-
2023	1,808	174	1,982	-	-	-
2024	437	21	458	-	-	-
2025	-	-	-	-	-	-
Thereafter	-	-	-	-	-	-
<b>Total</b>	<b>\$ 31,479</b>	<b>\$ 2,621</b>	<b>\$ 34,100</b>	<b>\$ 33,673</b>	<b>\$ 2,327</b>	<b>\$ 36,000</b>

### Operating lease commitments

Future minimum lease commitments under non-cancellable operating leases with initial or remaining terms of one year or more at September 30, 2020 and December 31, 2019, respectively, are payable as follows (in US\$ thousands):

	September 30, 2020	December 31, 2019
2020	\$ 12,515	\$ 23,201
2021	22,760	18,560
2022	2,756	2,780
2023	2,019	2,291
2024	2,003	2,292
2025	1,355	2,296
Thereafter	3,413	1,629
<b>Total</b>	<b>\$ 46,821</b>	<b>\$ 53,049</b>

The Company recorded rental expense of \$34.9 million, \$24.5 million, \$103.8 million and \$80.9 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations.



### *Other commitments*

The Company purchases certain property, plant, and equipment using seller-provided installment financing with payment terms extending to 24 months. The amounts due to the vendors at September 30, 2020, and December 31, 2019, were \$15.2 million and \$6.0 million, respectively. As of September 30, 2020, the Company recorded \$11.5 million, \$3.0 million, and \$0.7 million in Accounts payable, Other current liabilities, and Other liabilities, respectively, in the Condensed Consolidated Balance Sheet, for amounts due using seller-provided installment financing. As of December 31, 2019, the Company recorded \$0.0 (zero), \$3.0 million, and \$3.0 million in Accounts payable, Other current liabilities, and Other liabilities, respectively, in the Condensed Consolidated Balance Sheet, for amounts due using seller-provided installment financing.

The Company has outstanding letters of credit amounting to \$9.2 million and \$21.2 million as of September 30, 2020, and December 31, 2019, respectively.

In the normal course of business with customers, vendors and others, the Company has entered into off-balance sheet arrangements, such as surety bonds for performance, and other bank issued guarantees which totaled \$100.7 million and \$99.1 million as of September 30, 2020, and December 31, 2019, respectively. The Company has also entered into cash margin guarantees totaling \$5.0 million and \$5.8 million at September 30, 2020, and December 31, 2019, respectively. A liability is accrued when a loss is both probable and can be reasonably estimated. None of the off-balance sheet arrangements either has, or is likely to have, a material effect on the Company's condensed consolidated interim financial statements.

As of September 30, 2020, and September 30, 2019, the Company had liabilities of \$4.0 million and \$ 6.7 million, respectively, on the Condensed Consolidated Balance Sheet included in the line item "Other liabilities," reflecting various liabilities associated with the 2014 acquisition of NPS Bahrain by NPS Holdings Limited.

### *Legal proceedings*

The Company is involved in certain legal proceedings which arise in the ordinary course of business and the outcomes of which are currently subject to uncertainties and therefore the probability of a loss, if any, being sustained and an estimate of the amount of any loss are difficult to ascertain. Consequently, it is not possible to make a reasonable estimate of the expected financial effect, if any, that will result from ultimate resolution of these disputes. The Company is contesting these claims/disputes and the Company's management currently believes that provision against these potential claims is not required as the ultimate outcome of these disputes would not have a material impact on the Company's business, financial condition or results of operations.

## **15. EQUITY**

The Company is authorized to issue an unlimited number of ordinary shares, no par value, and preferred shares, no par value. The Company's ordinary shares are entitled to one vote for each share. As of September 30, 2020, there were 87,495,221 ordinary shares outstanding, 22,921,700 public warrants and 12,618,680 private warrants. Each warrant entitles the registered holder to purchase one-half of one ordinary share at a price of \$5.75 per half share at any time. The warrants must be exercised for whole ordinary shares. The warrants expire on June 6, 2023. The private warrants are identical to the public warrants except that such warrants are exercisable for cash (even if a registration statement covering the ordinary shares issuable upon exercise of such warrants is not effective) or on a cashless basis, at the holder's option, and will not be redeemable so long as they are still held by the initial purchasers or their affiliates. No public warrants are exercisable for cash unless there is an effective and current registration statement covering the ordinary shares issuable upon exercise of the warrants and a current prospectus relating to such ordinary shares.

The Company is authorized to issue an unlimited number of preferred shares divided into five classes with designations, voting and other rights and preferences as may be determined from time to time by the Board of Directors. As of September 30, 2020, or December 31, 2019, there were no preferred shares issued or outstanding.

In February 2019, pursuant to the NPS Stock Purchase Agreement, the Company issued 1,300,214 NESR ordinary shares to satisfy its obligation in connection with the NPS Equity Stock Earn-Out, a contingent consideration obligation arising from its acquisition of NPS in 2018.

In connection with the acquisition of SAPESCO (Note 5), the Company expects to issue 2,237,000 NESR ordinary shares to the SAPESCO selling shareholders during the fourth quarter of 2020.

## 16. EARNINGS PER SHARE

Basic earnings per common share was computed using the two-class method by dividing basic net income attributable to common shareholders by the weighted-average number of common shares outstanding. Diluted earnings per common share was computed using the two-class method by dividing diluted net income attributable to common shareholders by the weighted-average number of common shares outstanding plus dilutive common equivalent shares. Dilutive common equivalent shares include all in-the-money outstanding contracts to issue common shares as if they were exercised or converted.

The following tables provide a reconciliation of the data used in the calculation of basic and diluted ordinary shares outstanding for the period (in US\$ thousands except shares and per share amounts).

<b>Date</b>	<b>Transaction Detail</b>	<b>Change in Shares</b>	<b>Quarter ended September 30, 2020 Weighted Average Ordinary Shares Outstanding</b>
June 30, 2020	Beginning Balance		87,495,221
June 1, 2020	Shares to be issued in SAPESCO transaction (Note 5) <sup>(1)</sup>	2,237,000	2,237,000
August 14, 2020	Vesting of restricted share units	282,332	144,235
<b>September 30, 2020</b>	<b>Ending Balance</b>		<b>89,876,456</b>

- (1) Contingently issuable shares are included in basic EPS only when there is no circumstance under which those shares would not be issued; as such 2,237,000 shares expected to be issued in the fourth quarter of 2020 pursuant to the Sale & Purchase Agreement for SAPESCO have been included in basic earnings per share since June 1, 2020.

<b>Date</b>	<b>Transaction Detail</b>	<b>Change in Shares</b>	<b>Quarter ended September 30, 2019 Weighted Average Ordinary Shares Outstanding</b>
June 30, 2019	Beginning Balance		86,896,779
August 14, 2019	Vesting of restricted share units	250,310	127,876
<b>September 30, 2019</b>	<b>Ending Balance</b>		<b>87,024,655</b>

<b>Date</b>	<b>Transaction Detail</b>	<b>Change in Shares</b>	<b>Year-to-date period ended September 30, 2020 Weighted Average Ordinary Shares Outstanding</b>
December 31, 2019	Beginning Balance		87,187,289
March 18, 2020	Restricted stock vesting	307,932	220,273
June 1, 2020	Shares to be issued in SAPESCO transaction (Note 5) <sup>(1)</sup>	2,237,000	996,036
August 14, 2020	Restricted stock vesting	282,332	48,429
<b>September 30, 2020</b>	<b>Ending Balance</b>		<b>88,452,027</b>

- (1) Contingently issuable shares are included in basic EPS only when there is no circumstance under which those shares would not be issued; as such 2,237,000 shares expected to be issued in the fourth quarter of 2020 pursuant to the Sale & Purchase Agreement for SAPESCO have been included in basic earnings per share since June 1, 2020.

Date	Transaction Detail	Change in Shares	Year-to-date period ended September 30, 2019 Weighted Average Ordinary Shares Outstanding
December 31, 2018	Beginning Balance		85,562,769
January 9, 2019	Other	33,796	32,806
February 19, 2019	NPS equity stock earn-out	1,300,214	1,300,214
August 14, 2019	Restricted stock vesting	250,310	250,310
<b>September 30, 2019</b>	<b>Ending Balance</b>		<b>86,938,883</b>

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Shares for Use in Allocation of Participating Earnings:</b>				
Weighted average ordinary shares outstanding	89,876,456	87,024,655	88,452,027	86,938,883
Non-vested, participating restricted shares	869,424	1,571,126	869,424	1,382,896
<b>Shares for use in allocation of participating earnings</b>	<b>90,745,880</b>	<b>88,595,781</b>	<b>89,321,451</b>	<b>88,321,779</b>

Basic earnings per share (EPS):

	Quarter ended		Year-to-date Period Ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Net income	\$ 11,666	\$ 11,110	\$ 33,569	\$ 35,640
Less dividends to:				
Ordinary Shares	-	-	-	-
Non-vested participating shares	-	-	-	-
<b>Total Undistributed Earnings</b>	<b>\$ 11,666</b>	<b>\$ 11,110</b>	<b>\$ 33,569</b>	<b>\$ 35,640</b>

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Allocation of undistributed earnings to Ordinary Shares	\$ 11,554	\$ 10,913	\$ 33,242	\$ 35,082
Allocation of undistributed earnings to Non-vested Shares	112	197	327	558
<b>Total Undistributed Earnings</b>	<b>\$ 11,666</b>	<b>\$ 11,110</b>	<b>\$ 33,569</b>	<b>\$ 35,640</b>

Ordinary Shares:	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Distributed Earnings	\$ -	\$ -	\$ -	\$ -
Undistributed Earnings	0.13	0.13	0.38	0.40
<b>Total</b>	<b>\$ 0.13</b>	<b>\$ 0.13</b>	<b>\$ 0.38</b>	<b>\$ 0.40</b>

Diluted earnings per share (EPS):

<b>Ordinary shares</b>	<b>Quarter ended September 30, 2020</b>			<b>Quarter ended September 30, 2019</b>		
	<b>Undistributed &amp; distributed earnings to ordinary shareholders</b>	<b>Ordinary shares</b>	<b>EPS</b>	<b>Undistributed &amp; distributed earnings to ordinary shareholders</b>	<b>Ordinary shares</b>	<b>EPS</b>
As reported — basic	\$ 11,554	89,876,456	\$ 0.13	\$ 10,913	87,024,655	\$ 0.13
Add-back:						
Undistributed earnings allocated to non-vested shareholders	112	-		197	-	
12,618,680 Private Warrants @ \$5.75 per half share (anti-dilutive) <sup>(1)</sup>	-	-		-	-	
22,921,700 Public Warrants @ \$5.75 per half share (anti-dilutive) <sup>(1)</sup>	-	-		-	-	
Less:						
Undistributed earnings reallocated to non-vested shareholders	(112)	-		(197)	-	
<b>Diluted EPS — Ordinary shares</b>	<b>\$ 11,554</b>	<b>89,876,456</b>	<b>\$ 0.13</b>	<b>\$ 10,913</b>	<b>87,024,655</b>	<b>\$ 0.13</b>

<b>Ordinary shares</b>	<b>Year-to-date period ended September 30, 2020</b>			<b>Year-to-date period ended September 30, 2019</b>		
	<b>Undistributed &amp; distributed earnings to ordinary shareholders</b>	<b>Ordinary shares</b>	<b>EPS</b>	<b>Undistributed &amp; distributed earnings to ordinary shareholders</b>	<b>Ordinary shares</b>	<b>EPS</b>
As reported — basic	\$ 33,242	88,452,027	\$ 0.38	\$ 35,082	86,938,883	\$ 0.40
Add-back:						
Undistributed earnings allocated to non-vested shareholders	327	-		558	-	
12,618,680 Private Warrants @ \$5.75 per half share (anti-dilutive) <sup>(1)</sup>	-	-		-	-	
22,921,700 Public Warrants @ \$5.75 per half share (anti-dilutive) <sup>(1)</sup>	-	-		-	-	
Less:						
Undistributed earnings reallocated to non-vested shareholders	(327)	-		(558)	-	
<b>Diluted EPS — Ordinary shares</b>	<b>\$ 33,242</b>	<b>88,452,027</b>	<b>\$ 0.38</b>	<b>\$ 35,082</b>	<b>86,938,883</b>	<b>\$ 0.40</b>

(1) Non-participating warrants that could be converted into as many as 17,770,190 ordinary shares are excluded from diluted EPS at both September 30, 2020, and September 30, 2019. These warrants are anti-dilutive at current market prices. In addition to these warrants, the Company also has 1,119,905 and 0 (zero) restricted stock units that are non-participating as of September 30, 2020 and September 30, 2019, respectively.

## 17. INCOME TAXES

NESR is a holding company incorporated in the British Virgin Islands, which imposes a zero percent statutory corporate income tax rate on income generated outside of the British Virgin Islands. The subsidiaries operate in multiple tax jurisdictions throughout the MENA and Asia Pacific regions where statutory tax rates generally vary from 12% to 35%.

The Company's effective tax rate was 23%, 24%, 21% and 23.4% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations. The difference in rate between periods is primarily attributable to the pre-tax income mix by country between periods, the prevalence of

nondeductible costs, legal entity restructuring in certain jurisdictions, and improved structuring of capital expenditures between legal entities to minimize tax expense where possible.

## **18. RELATED PARTY TRANSACTIONS**

### Mubbadrah Investment LLC (“Mubbadrah”)

GES leases office space in a building it owns in Muscat, Oman to Mubbadrah along with other Mubbadrah group entities (collectively, the “Mubbadrah group entities”). GES charges rental income to the Mubbadrah group entities for the occupation of the office space, based on usage. Rental income charged by GES to the Mubbadrah group entities amounted to \$0.06 million, \$0.049 million, \$0.2 million and \$0.2 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in the Condensed Consolidated Interim Statement of Operations. The outstanding balance of receivables from Mubbadrah group entities was \$0.5 million and \$0.6 million at September 30, 2020 and December 31, 2019, respectively. Mubbadrah is owned by Hilal Al Busaidy and Yasser Al Barami, and, collectively with Mubbadrah, they own 17% of the Company.

### Heavy Equipment Manufacturing & Trading LLC (“HEMT”)

HEMT is a majority owned by Mubbadrah and Hilal Al Busaidy. HEMT is engaged by various subsidiaries of GES for services such as fabrication, manufacturing and maintenance of tools and equipment. HEMT has charged GES \$0.04 million, \$0.04 million, \$0.08 million and \$0.09 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, in relation to these services.

### Prime Business Solutions LLC (“PBS”)

PBS is 100% owned by Mubbadrah Business Solutions LLC and is involved in the development and maintenance of Enterprise Resource Planning (“ERP”) systems.

PBS has developed and implemented the GEARS (ERP) system for GES and is currently engaged to maintain it. Charges totaling \$0.1 million, \$0.2 million, \$0.9 million and \$0.2 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, within the Condensed Consolidated Interim Statement of Operations, for maintenance fees. As of September 30, 2020, and December 31, 2019, \$0.2 million and \$0.7 million remains payable to PBS.

### Nine Energy Service, Inc. (“Nine”)

The Company purchased \$0.1 million, \$0.0 (zero) million, \$1.5 million and \$0.0 (zero) million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, of products and rentals from Nine. One of the Company’s directors, Andrew Waite, also serves as a director of Nine. As of September 30, 2020, and December 31, 2019, the Company had total liabilities of \$4.2 million and \$6.8 million, respectively, on its Condensed Consolidated Balance Sheets related to these purchases.

### Basin Holdings US LLC (“Basin”)

The Company purchased \$1.1 million, \$0.0 (zero) million, \$1.6 million and \$0.0 (zero) million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively, of products and rentals from Basin. One of the Company’s directors, Antonio J. Campo Mejia, also serves as a director of Basin. As of September 30, 2020, and December 31, 2019, the Company had total liabilities of \$1.1 million and \$0.0 (zero) million, respectively, on its Condensed Consolidated Balance Sheets related to these purchases.

### Sahara Projects and Investments Company (“SPIC”)

As of September 30, 2020, and December 31, 2019, the Company had receivables of \$0.6 million and \$0.0 (zero) million with SPIC, a Company that was previously the majority shareholder in SAPESCO. The amounts are expected to be settled in the fourth quarter of 2020.

## **19. REPORTABLE SEGMENTS**

Operating segments are components of an enterprise where separate financial information is available and that are evaluated regularly by the Company’s CODM in deciding how to allocate resources and in assessing performance. The Company reports segment information based on the “management” approach and its CODM is its Chief Executive Officer.

The Company’s services are similar to one another in that they consist of oilfield services and related offerings, whose customers are oil and gas companies. The results of operations of the service offerings are regularly reviewed by the CODM for the Company for the purposes of determining resource and asset allocation and assessing performance. The Company has determined that it has two reportable segments, Production Services and Drilling and Evaluation Services. The CODM evaluates the operating results of its reportable segments primarily based on revenue and segment operating income. During the year-to-date period ended September 30, 2020, the Company modified its segment reporting disclosure to present segment operating income. The change better aligns the Company’s disclosure with the U.S. GAAP measure of profit used by the CODM in making decisions about allocating resources and assessing performance. Segment operating income does not include general corporate expenses as these expenses are not allocated to the Company’s reportable segments and not reported to the Company’s CODM.

Production Services that are offered depend on the well life cycle in which the services may fall. They include, but are not limited to, the following types of service offerings: coil tubing, stimulation and pumping, nitrogen services, completions, pipelines, cementing, laboratory services and filtration services.

Drilling and Evaluation Services generates its revenue from the following service offerings: drilling and workover rigs, rig services, drilling services and rentals, fishing and remedials, directional drilling, turbines drilling, drilling fluids, wireline logging services, slickline services and well testing services.

The Company's operations and activities are located within certain geographies, primarily the MENA region and the Asia Pacific region, which includes Malaysia, Indonesia and India.

*Revenue from operations*

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Reportable Segment:</b>				
Production Services	\$ 148,292	\$ 97,160	\$ 420,516	\$ 284,631
Drilling and Evaluation Services	70,131	64,446	200,455	188,578
<b>Total revenue</b>	<b>\$ 218,423</b>	<b>\$ 161,606</b>	<b>\$ 620,971</b>	<b>\$ 473,209</b>

*Long-lived assets*

	September 30, 2020	December 31, 2019
<b>Reportable Segment:</b>		
Production Services	\$ 313,188	\$ 290,765
Drilling and Evaluation Services	132,526	115,241
<b>Total Reportable Segments</b>	<b>445,714</b>	<b>406,006</b>
Unallocated assets	12,791	13,301
<b>Total long-lived assets</b>	<b>\$ 458,505</b>	<b>\$ 419,307</b>

*Operating income*

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Reportable Segment:</b>				
Production Services	\$ 21,425	\$ 20,447	\$ 62,970	\$ 64,961
Drilling and Evaluation Services	7,377	9,183	23,579	24,075
Total Reportable Segments	28,802	29,630	86,549	89,036
Unallocated expenses	(9,815)	(9,868)	(31,189)	(27,171)
<b>Total operating income</b>	<b>\$ 18,987</b>	<b>\$ 19,762</b>	<b>\$ 55,360</b>	<b>\$ 61,865</b>

*Revenue by geographic area*

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Geographic Area:</b>				
MENA	\$ 215,762	\$ 158,229	\$ 612,560	\$ 465,856
Rest of World	2,661	3,377	8,411	7,353
<b>Total revenue</b>	<b>\$ 218,423</b>	<b>\$ 161,606</b>	<b>\$ 620,971</b>	<b>\$ 473,209</b>

*Long-lived assets by geographic area*

	September 30, 2020	December 31, 2019
<b>Geographic area:</b>		
MENA	\$ 449,696	\$ 409,139
Rest of World	8,809	10,168
<b>Total long-lived assets</b>	<b>\$ 458,505</b>	<b>\$ 419,307</b>

### Cautionary Note Regarding Forward-Looking Statements

This Periodic Report on Form 6-K (this “Periodic Report”) contains forward-looking statements (as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended). Any and all statements contained in this Periodic Report that are not statements of historical fact, including statements regarding the impact of the COVID-19 pandemic or the Company’s response to COVID-19, may be deemed forward-looking statements. Terms such as “may,” “might,” “would,” “should,” “could,” “project,” “estimate,” “predict,” “potential,” “strategy,” “anticipate,” “attempt,” “develop,” “plan,” “help,” “believe,” “continue,” “intend,” “expect,” “future,” and terms of similar import (including the negative of any of these terms) may identify forward-looking statements. However, not all forward-looking statements may contain one or more of these identifying terms. Forward-looking statements in this Periodic Report may include, without limitation, statements regarding the plans and objectives of management for future operations, projections of income or loss, earnings or loss per share, capital expenditures, dividends, capital structure or other financial items, the Company’s future financial performance, including any such statement contained in a discussion and analysis of financial condition by management or in the results of operations included pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”), expansion plans and opportunities, completion and integration of acquisitions, including the SAPESCO acquisition, and the assumptions underlying or relating to any such statement.

The forward-looking statements are not meant to predict or guarantee actual results, performance, events or circumstances and may not be realized because they are based upon the Company’s current projections, plans, objectives, beliefs, expectations, estimates and assumptions and are subject to a number of risks and uncertainties and other influences, many of which the Company has no control over. Actual results and the timing of certain events and circumstances may differ materially from those described by the forward-looking statements as a result of these risks and uncertainties. Factors that may influence or contribute to the accuracy of the forward-looking statements or cause actual results to differ materially from expected or desired results may include, without limitation: estimates of the Company’s future revenue, expenses, capital requirements and the Company’s need for financing; the risk of legal complaints and proceedings and government investigations; the Company’s financial performance; success in retaining or recruiting, or changes required in, the Company’s officers, key employees or directors; current and future government regulations; developments relating to the Company’s competitors; changes in applicable laws or regulations; the possibility that the Company may be adversely affected by other economic and market conditions, particularly during extended periods of low oil and gas prices, political disturbances, war, terrorist acts, public health crises and threats, including risks from the COVID-19 outbreak, ongoing actions taken by businesses and governments and resulting significant disruption in international economies, the international financial and oil markets; international currency fluctuations, business and/or competitive factors; and other risks and uncertainties set forth in the Company’s most recent Annual Report on Form 20-F filed with the SEC.

Readers are cautioned not to place undue reliance on forward-looking statements because of the risks and uncertainties related to them and to the risk factors. The Company disclaims any obligation to update the forward-looking statements contained in this Periodic Report to reflect any new information or future events or circumstances or otherwise, except as required by law. Readers should read this Periodic Report in conjunction with other documents which the Company may file or furnish from time to time with the SEC.



## ITEM 2. OPERATING AND FINANCIAL REVIEW

*The following discussion and analysis should be read in conjunction with the unaudited condensed consolidated interim financial statements and related notes included in this Periodic Report. In addition, such analysis should be read in conjunction with the audited consolidated financial statements, the related notes, and the other information included in the Company's Annual Report on Form 20-F for year ended December 31, 2019. The following discussion and analysis contain forward-looking statements that reflect our future plans, estimates, beliefs and expected performance. Please read "Cautionary Note Regarding Forward-Looking Statements."*

### Overview

We are a regional provider of services to the oil and gas industry in the MENA and Asia Pacific regions. We currently operate in over 15 countries, with a strong presence in Saudi Arabia, Oman, Qatar, Iraq, Algeria, United Arab Emirates, Egypt and Kuwait. Our vision was founded on creating a regional provider for oilfield services that offered a full portfolio of solutions for our customers throughout the region with a strong focus on supporting the economies in which we operate. We believe strongly in employing local staff and searching for opportunities to bring value into the region. With its vast reserves of oil and gas, the MENA region continues to dominate in its role as a vital source of global energy supply and stability. Our services include a broad suite of offerings that are essential in the drilling and completion of new oil and natural gas wells and in the remedial work on existing wells, both onshore and offshore, including completion services and equipment and drilling & evaluation services and equipment.

### Factors Affecting our Results of Operations

#### *Global E&P Trends and Oil Prices*

We provide oilfield services to exploration and production companies with operations in the onshore and offshore oil and gas sectors in the MENA region, particularly the Middle East, and Asia Pacific regions. Demand for our services is mainly driven by our customers' operations and is therefore linked to global commodity prices and expectations about future prices, rig activity and other factors.

In December 2019, the emergence of a new strain of the COVID-19 was reported in China that has subsequently spread across China, the MENA region, and the rest of the world, including the United States. As a result of the outbreak, travel restrictions, quarantines, shelter-in-place orders and similar measures taken by governments and companies have had a significant impact on global commerce and the price of oil. Since early March 2020, the global oil markets have experienced a precipitous decline in oil prices in response to concerns regarding the potential impacts of the COVID-19 outbreak on worldwide oil demand. On April 20, 2020, oil prices for May deliveries of West Texas Intermediate (WTI) crude oil turned negative as demand for oil collapsed despite OPEC countries and Russia agreeing to cut production. Prices have subsequently rallied on the strength of production cuts from most oil producing countries.

To date, the outbreak of COVID-19 and decrease in worldwide oil prices and demand have not significantly impacted our business operations and financial position. The extent to which our future financial results are affected by COVID-19 will depend on factors and consequences beyond our control, such as the length and scope of the pandemic, further actions taken by governments and the private sector in response to the pandemic, and the rate and effectiveness of responses to combat COVID-19. The risk factors identified in our Annual Report on Form 20-F for the year ended December 31, 2019 could be further aggravated by the conditions of the global economy originating from COVID-19. In addition, our operational results may also be materially adversely affected in a manner that is either not currently known or that we do not currently consider to be a significant risk.

#### *Cyclical Nature of Sector*

The oilfield services sector is a highly cyclical industry. As a result, our operating results can fluctuate from quarter to quarter and period to period. However, due to the lower average cost per barrel in the Middle East and the need for infrastructure spending to sustain or increase current production levels of these oil rich countries, we believe that we are less affected by oil price volatility as compared to oilfield services companies that operate in other regions, as discussed below.

#### *Drilling Environments*

Based on energy industry data, offshore oil production currently provides an estimated 30% of all global oil supply; however, the bulk of oil production comes from onshore activity. We provide services to exploration and production ("E&P") companies with both onshore and offshore drilling operations. Offshore drilling generally provides higher margins to service providers due to greater complexity, logistical challenges and the need for innovative solutions.

### ***Geographic Concentration; Middle Eastern Operations***

Over 98% of our revenue has historically come from the MENA region, particularly the Middle East. The Middle East has almost half of the world's proven oil reserves and accounts for almost a third of oil production, according to the BP Statistical Review of World Energy 2020 (69<sup>th</sup> edition). The countries in the Middle East account for nearly one-third of global oil production and given the low break-even price, it is a key region for oilfield service companies. Most oil and gas fields in the Middle East are legacy fields on land or in shallow waters. These fields are largely engaged in development drilling activity, driven by the need for redevelopment, enhanced oil recovery via stimulation and the drilling of new production wells. Further, a number of gas fields scheduled to be developed in the near future will require oilfield services. As a result, our capital expenditure and related financing needs may increase materially in the future.

In addition, regional drilling operations may be impacted by local political and economic trends. Due to the concentration of our operations in the MENA region, and particularly the Middle East, our financial condition and results of operations may be impacted by geopolitical, political or economic instability affecting the countries in which we operate, including reduced production and drilling activities and disruptions from the COVID-19 outbreak, extended periods of low oil prices and decreased oil demand, armed conflict, imposition of economic sanctions, changes in governments and currency devaluations, among others.

Many MENA countries rely on the energy sector as the major source of national revenues. Even at lower oil and gas prices, such oil and gas dependent economies have continued to maintain significant production and drilling activities. Further, given that Middle East markets have among the lowest break-even prices, they can continue to produce profitably at significantly lower commodity prices.

### **Key Components of Revenues and Expenses**

#### ***Revenues***

We earn revenue from our broad suite of oilfield services, including coiled tubing, hydraulic fracturing, cementing, stimulation and pumping, well testing services, drilling services and rental, fishing and remediation, drilling and workover rigs, nitrogen services, wireline logging services, turbines drilling, directional drilling, filtration services and slickline services, among others. Revenues are recognized when performance obligations are satisfied in accordance with contractual terms, in an amount that reflects the consideration the Company expects to be entitled to in exchange for services rendered or rentals provided. A performance obligation arises under contracts with customers to render services or provide rentals and is the unit of account under Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*. The Company accounts for services rendered and rentals provided separately if they are distinct and the service or rental is separately identifiable from other items provided to a customer and if a customer can benefit from the services rendered or rentals provided on its own or with other resources that are readily available to the customer. A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. A contract's standalone selling prices are determined based on the prices that the Company charges for its services rendered and rentals provided. Most of the Company's performance obligations are satisfied over time, which is generally represented by a period of 30 days or less. The Company's payment terms vary by the type of products or services offered. The term between invoicing and when the payment is due is typically 30-60 days.

#### ***Cost of services***

Cost of services primarily includes staff costs for service personnel, purchase of non-capitalized material and equipment (such as tools and rental equipment), depreciation relating to capital assets used in our operations, vehicle and equipment rental and maintenance and repair.

#### ***Selling, general and administrative ("SG&A")***

SG&A expense primarily includes salary and employee benefits for non-production personnel (primarily management and administrative personnel), professional service fees, office facilities and equipment, office supplies and non-capitalized office equipment and depreciation of office furniture and fixtures.

#### ***Amortization***

Amortization expense primarily includes amortization of intangible assets associated with acquired customer contracts, trademarks and tradenames.

#### ***Interest expense, net***

Interest expense primarily consists of interest on outstanding debt, net of interest income.

### ***Other income (expense), net***

Other operating income (expenses) primarily consists of gain/loss on disposal of Property, plant and equipment, net, bank charges and foreign exchange gains and losses.

### **Key Performance Indicators**

Historically, we have tracked two principal non-financial performance indicators that are important drivers of our results of operations: oil price and rig count. Oil price is important because the level of spending by E&P companies, our principal customers, is significantly influenced by anticipated future prices of oil, which is typically indicative of expected supply and demand. Changes in E&P spending, in turn, typically result in an increased or decreased demand for our services. Rig count, particularly in the regions in which we operate, is an indicator of the level of activity and spending by our E&P customers and has historically been an important indicator of our financial performance and activity levels. More recently, our customers in certain parts of the MENA region have increased their efforts to commercialize natural gas, particularly from unconventional formations. Over time, we anticipate that the market for natural gas will also become a key performance indicator for the Company.

The following table shows rig count (Source: Baker Hughes Published Rig Count Data) and oil prices as of the dates indicated:

	As of September 30,	
	2020	2019
Rig count:		
MENA	293	486
Rest of World – outside of North America	409	645
Total	702	1,131
Brent Crude (per barrel)	\$ 40.30	\$ 60.78

## Basis of Presentation of Financial Information

### Segments

We operate our business and report our results of operations through two operating and reporting segments, Production Services and Drilling and Evaluation Services, which aggregate services performed during distinct stages of a typical life cycle of an oil well.

*Production Services.* Our Production Services segment includes the results of operations from services that are generally offered and performed during the production stage of a well's lifecycle. These services mainly include hydraulic fracturing, cementing, coiled tubing, filtration, completions, stimulation, pumping and nitrogen services. Our Production Services accounted for 68%, 60%, 68% and 60% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively.

*Drilling and Evaluation Services.* Our Drilling and Evaluation Services segment includes the results of operations from services that are generally offered and performed during pre-production stages of a well's lifecycle and related mainly to the operation of oil rigs. The services mainly include well testing services, drilling services and rental, fishing and remediation, drilling and workover rigs, wireline logging services, turbines drilling, directional drilling, slickline services and drilling fluids, among others. Our Drilling and Evaluation Services accounted for 32%, 40%, 32% and 40% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively.

See Item 4B, "Business Overview" in our Annual Report on Form 20-F for the year ended December 31, 2019, which is hereby incorporated by reference into this Periodic Report, for a description of our reportable segments.

### Results of Operations

The discussions below relating to significant line items from our Condensed Consolidated Statements of Operations are based on available information and represent our analysis of significant changes or events that impact the fluctuations in or comparability of reported amounts. Where appropriate, we have identified specific events and changes that affect comparability or trends. In addition, the discussions below for revenues are on an aggregate basis for each fiscal period, as the business drivers for all services are similar.

#### 2020 compared to 2019

The following table presents our consolidated income statement data for the periods indicated:

Description	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Revenues	\$ 218,423	\$ 161,606	\$ 620,971	\$ 473,209
Cost of services	(177,953)	(121,326)	(500,566)	(352,716)
<b>Gross profit</b>	<b>40,470</b>	<b>40,280</b>	<b>120,405</b>	<b>120,493</b>
Selling, general and administrative expenses	(17,449)	(16,485)	(53,190)	(46,592)
Amortization	(4,034)	(4,033)	(11,855)	(12,036)
<b>Operating income</b>	<b>18,987</b>	<b>19,762</b>	<b>55,360</b>	<b>61,865</b>
Interest expense, net	(3,793)	(5,011)	(12,468)	(14,691)
Other income / (expense), net	37	(130)	(383)	(629)
<b>Income before income tax</b>	<b>15,231</b>	<b>14,621</b>	<b>42,509</b>	<b>46,545</b>
Income tax expense	(3,565)	(3,511)	(8,940)	(10,905)
<b>Net income / (loss)</b>	<b>11,666</b>	<b>11,110</b>	<b>33,569</b>	<b>35,640</b>
Net income / (loss) attributable to non-controlling interests	-	-	-	-
<b>Net income attributable to shareholders</b>	<b>\$ 11,666</b>	<b>\$ 11,110</b>	<b>\$ 33,569</b>	<b>\$ 35,640</b>

*Revenue.* Revenue was \$218.4 million for the quarter ended September 30, 2020, compared to \$161.6 million for the quarter ended September 30, 2019, and \$621.0 million for the year-to-date period ended September 30, 2020, compared to \$473.2 million for the year-to-date period ended September 30, 2019.

The table below presents our revenue by segment for the periods indicated:

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Reportable Segment:</b>				
Production Services	\$ 148,292	\$ 97,160	\$ 420,516	\$ 284,631
Drilling and Evaluation Services	70,131	64,446	200,455	188,578
<b>Total revenue</b>	<b>\$ 218,423</b>	<b>\$ 161,606</b>	<b>\$ 620,971</b>	<b>\$ 473,209</b>

Production Services revenue was \$148.3 million for the quarter ended September 30, 2020, compared to \$97.2 million for the quarter ended September 30, 2019, and \$420.5 million for the year-to-date period ended September 30, 2020, compared to \$284.6 million for the year-to-date period ended September 30, 2019. The increase in revenue was primarily due to increased hydraulic fracturing activities in Saudi Arabia.

Drilling and Evaluation Services revenue was \$70.1 million for the quarter ended September 30, 2020, compared to \$64.4 million for the quarter ended September 30, 2019, and \$200.5 million for the year-to-date period ended September 30, 2020, compared to \$188.6 million for the year-to-date period ended September 30, 2019. The increase in revenue was primarily due to additional activity in Saudi Arabia.

**Cost of services.** Cost of services was \$178.0 million for the quarter ended September 30, 2020, compared to \$121.3 million for the quarter ended September 30, 2019, and \$500.9 million for the year-to-date period ended September 30, 2020, compared to \$352.7 million for the year-to-date period ended September 30, 2019. Cost of services as a percentage of total revenue was 81%, 75%, 81% and 75% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. The change in cost of services as percentage of total revenue is mainly due to a change in revenue mix between business lines with lower and higher margins. Cost of services included depreciation expense \$28.0 million, \$17.2 million, \$79.8 million and \$47.7 million for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. Depreciation expense has increased due to additional capital expenditures throughout the second half of 2019 and into the first nine-months of 2020.

**Gross profit.** Gross profit as a percentage of total revenue was 19%, 25%, 19% and 25% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. The change in trend is described under “Revenue” and “Cost of services.”

**Selling, general and administrative (“SG&A”) expenses.** SG&A expense, which represents costs associated with managing and supporting our operations, was \$17.4 million for the quarter ended September 30, 2020, compared to \$16.5 million for the quarter ended September 30, 2019, and \$53.2 million for the year-to-date period ended September 30, 2020, compared to \$46.6 million for the year-to-date period ended September 30, 2019. SG&A as a percentage of total revenue was 8%, 10%, 9% and 10% for the quarter ended September 30, 2020, the quarter ended September 30, 2019, the year-to-date period ended September 30, 2020, and the year-to-date period ended September 30, 2019, respectively. The increase in expenses year-to-date-period over year-to-date-period is primarily due to a corresponding increase in the Company’s activity volume.

**Amortization expense.** Amortization expense \$4.0 million for the quarter ended September 30, 2020, compared to \$4.0 million for the quarter ended September 30, 2019, and \$11.9 million for the year-to-date period ended September 30, 2020, compared to \$12.0 million for the year-to-date period ended September 30, 2019. Amortization expense is driven mainly by acquired intangible assets resulting from the acquisitions of GES and NPS in 2018 and to a lesser extent, intangible assets acquired in the acquisition of SAPESCO during the second quarter of 2020.

**Interest expense, net.** Interest expense, net, was \$3.5 million for the quarter ended September 30, 2020, compared to \$5.0 million for the quarter ended September 30, 2019, and \$8.9 million for the year-to-date period ended September 30, 2020, compared to \$14.7 million for the year-to-date period ended September 30, 2019. The decrease in interest expense during the year-to-date period ended September 30, 2020, as compared to year-to-date period ended September 30, 2019, is mainly attributable to lower interest rates obtained in the May 2019 refinancing of our credit facilities. Quarter on quarter, the decrease is primarily due to lower increase rates.

**Other (expense) income, net.** Other (expense) income, net, was \$0.04 million for the quarter ended September 30, 2020, compared to (\$0.1) million for the quarter ended September 30, 2019, and (\$0.4) million for the year-to-date period ended September 30, 2020, compared to (\$0.6) million for the year-to-date period ended September 30, 2019. Differences between periods were mainly attributed to losses and gains on Property, plant and equipment, net.

**Income tax expense (benefit).** Income tax expense (benefit) was \$3.6 million for the quarter ended September 30, 2020, compared to \$3.5 million for the quarter ended September 30, 2019, and \$8.9 million for the year-to-date period ended September 30, 2020, compared to \$10.9 million for the year-to-date period ended September 30, 2019. See Note 17, Income taxes, to our condensed consolidated interim financial statements included in Part 1, Item 1, “Financial Statements (Unaudited)” of this Periodic Report.

**Net income.** Net income was \$11.7 million for the quarter ended September 30, 2020, compared to \$11.1 million for the quarter ended September 30, 2019, and \$33.6 million for the year-to-date period ended September 30, 2020, compared to \$35.6 million for the year-to-date period ended September 30, 2019.

**Supplemental Segment Operating Income Discussion**

	Quarter ended		Year-to-date period ended	
	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
<b>Reportable Segment:</b>				
Production Services	\$ 21,425	\$ 20,447	\$ 62,970	\$ 64,961
Drilling and Evaluation Services	7,377	9,183	23,579	24,075

Production Services segment operating income was \$21.4 million for the quarter ended September 30, 2020, compared to \$20.4 million for the quarter ended September 30, 2019, and \$63.0 million for the year-to-date period ended September 30, 2020, compared to \$65.0 million for the year-to-date period ended September 30, 2019. The change in segment operating income was largely attributable to the benefit of new contracts and product lines, partially offset by higher depreciation and amortization expense.

Drilling and Evaluation segment operating income was \$7.4 million for the quarter ended September 30, 2020, compared to \$9.2 million for the quarter ended September 30, 2019, and \$23.6 million for the year-to-date period ended September 30, 2020, compared to \$24.1 million for the year-to-date period ended September 30, 2019. The change in segment operating income was largely attributable to the change in rig count period-over-period.

## Liquidity and Capital Resources

Our objective in financing our business is to maintain sufficient liquidity, adequate financial resources and financial flexibility to fund the requirements of our business. We had cash and cash equivalents of \$50.5 million as of September 30, 2020, and \$73.2 million as of December 31, 2019. Our outstanding long-term debt was \$319.7 million as of September 30, 2020, and \$330.6 million as of December 31, 2019. We believe that our cash on hand, cash flows generated from operations, and liquidity available through our credit facilities, including recently drawn facilities, will provide sufficient liquidity to manage our global cash needs. See “Capital Resources” below.

To date, the outbreak of COVID-19 and decrease in worldwide oil prices and demand have not significantly impacted our business operations and financial position. The extent to which these events impact our business operations and financial position, in particular our liquidity position and capital resources, will depend on future developments, which are highly uncertain and cannot be predicted by our management. Any continued period of extreme economic disruption, low oil prices, and reduced demand for our products and services may have a material adverse impact on our business, results of operations, access to sources of liquidity and financial condition. In view of such uncertainty, we have reevaluated the timing and extent of our planned capital expenditures and updated our cash flow forecasts to be prepared for potential liquidity risks due to customer activity and/or collection slowdowns. We may increase or further decrease our capital budget as circumstances change.

## Cash Flows

Cash flows provided by (used in) each type of activity were as follows for the periods presented (in US\$ thousands):

	Year-to-date period ended September 30, 2020	Year-to-date period ended September 30, 2019
Cash Provided by (used in):		
Operating Activities	\$ 86,054	\$ 45,290
Investing Activities	(85,846)	(89,971)
Financing Activities	(22,957)	62,890
Effect of exchange rate changes on cash	35	(19)
Net change in cash and cash equivalents	\$ (22,714)	\$ 18,190

### Operating Activities

Cash flows provided by operating activities were \$86.1 million for the year-to-date period ended September 30, 2020, compared to cash flows provided by operating activities of \$45.3 million for the year-to-date period ended September 30, 2019. Cash flows from operating activities increased by \$40.8 million in the year-to-date period ended September 30, 2020, compared to year-to-date period ended September 30, 2019, primarily due to an increase in non-cash depreciation expense and better cash management of accounts payable.

### Investing Activities

Cash flows used in investing activities were \$85.8 million for the year-to-date period ended September 30, 2020, compared to cash flows used in investing activities of \$90.0 million for the year-to-date period ended September 30, 2019. The difference between periods was primarily due to the change in timing of cash payments for capital expenditures and the acquisition of SAPESCO. Our principal recurring investing activity is the funding of capital expenditures to ensure that we have the appropriate levels and types of machinery and equipment in place to generate revenue from operations.

### Financing Activities

Cash flows used in financing activities were \$23.0 million for the year-to-date period ended September 30, 2020, compared to cash flows provided by financing activities of \$62.9 million for the year-to-date period ended September 30, 2019. The shift between 2019 and 2020 is primarily attributable to the May 2019 refinancing of our credit facilities which did not recur in the 2020 period.

## Credit Facilities

As of and after September 30, 2020, we had the following principal credit facilities and instruments outstanding or available:

### *Secured Facilities Agreement*

On May 5, 2019, the Company entered into a \$450.0 million term loan, revolving credit, and working capital facilities agreement (the “Secured Facilities Agreement”) with Arab Petroleum Investments Corporation (“APICORP”) – Bahrain Banking Branch, HSBC Bank Middle East Limited (“HSBC”), Mashreqbank PSC and Saudi British Bank acting as initial mandated lead arrangers and bookrunners, Mashreqbank PSC acting as global agent, APICORP and Mashreqbank PSC acting as security agents, NPS Bahrain for Oil & Gas Wells Services WLL (“NPS Bahrain”) and its Kuwait branch, Gulf Energy SAOC and National Petroleum Technology Company as borrowers, and HSBC, Mashreqbank PSC, APICORP and Saudi British Bank, as the “Lenders.” On May 23, 2019 and June 20, 2019, the Company entered into \$35.0 million and \$40.0 million Incremental Facilities Agreements, respectively, increasing the size of the Secured Facilities Agreement to \$485.0 million and \$525.0 million, respectively. During the year-to-date period ended September 30, 2020, the Secured Facilities Agreement was reduced to \$508.8 million primarily as a result of the non-renewal of a project-specific letter of credit and the payment of the first installment of the long-term loan. There were no changes to the size of the Secured Facilities Agreement subsequent to September 30, 2020.

The \$508.8 million Secured Facilities Agreement consists of a \$292.5 million term loan due 2025 (the “Term Loan” or “Secured Term Loan”), a \$65.0 million revolving credit facility due 2023 (“RCF” or “Secured Revolving Credit Facility”), and a \$151.3 million working capital facility. Borrowings under the Term Loan and RCF incur interest at the rate of three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company’s Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. As of September 30, 2020, and December 31, 2019, this resulted in an interest rate of 2.9% and 4.3%, respectively. As of September 30, 2020, and December 31, 2019, the Company had drawn \$292.5 million and \$300.0 million, respectively, of the Term Loan and \$65.0 million and \$50.0 million, respectively, of the RCF.

The RCF was obtained for general corporate and working capital purposes including capital expenditure related requirements and acquisitions (including transaction related expenses). The RCF requires the payment of a commitment fee each quarter. The commitment fee is computed at the rate of 0.60% per annum based on the average daily amount by which the borrowing base exceeds the outstanding borrowings during each quarter. Under the terms of the RCF, the final settlement is due by May 6, 2023. The Company is required to repay the amount of any principal balance outstanding together with any unpaid accumulated interest at three-month LIBOR plus 2.4% to 2.7% per annum, varying based on the Company’s Net Debt / EBITDA ratio as defined in the Secured Facilities Agreement. The Company is permitted to make any prepayment under this RCF in multiples of \$5.0 million during this 4-year period up to May 6, 2023. Any unutilized balances from the RCF can be drawn down again during the 4-year tenure at the same terms. As of September 30, 2020 and December 31, 2019, the Company had \$0.0 (zero) million million and \$15.0 million, respectively, available to be drawn under the RCF.

The Secured Facilities Agreement also includes a working capital facility of \$151.3 million for issuance of letters of guarantee and letters of credit and refinancing letters of credit over a period of one year, which carries an interest rate equal to three-month U.S. Dollar LIBOR for the applicable interest period, plus a margin of 1.00% to 1.25% per annum. As of September 30, 2020, and December 31, 2019, the Company had utilized \$112.4 million and \$134.2 million, respectively, under this working capital facility and the balance of \$38.9 million and \$25.8 million, respectively, was available to the Company.

The Company has also retained legacy bilateral working capital facilities from HSBC totaling \$24.6 million and \$30.4 million at September 30, 2020 and December 31, 2019, respectively, in Qatar (\$10.6 million at September 30, 2020, \$16.4 million at December 31, 2019), in the UAE (\$13.9 million at both September 30, 2020 and December 31, 2019) and in Kuwait (\$0.1 million at both September 30, 2020 and December 31, 2019). As of September 30, 2020 and December 31, 2019, the Company had utilized \$19.0 million and \$24.1 million, respectively, under this working capital facility and the balance of \$5.6 million and \$6.3 million, respectively, was available to the Company.



Utilization of the working capital facilities under both the legacy arrangement and Secured Facilities Agreement comprises letters of credit issued to vendors, guarantees issued to customers, vendors, and others, and short-term borrowings used to settle letters of credit. Once a letter of credit is presented for payment by the vendor, the Company at its election can settle the letter of credit from available cash or leverage short-term borrowings that will be repaid quarterly over a one-year period. Until a letter of credit is presented for payment by the vendor, it is disclosed as an off-balance sheet obligation. For additional discussion of outstanding letters of credit and guarantees, see Note 14, Commitments and Contingencies.

The Secured Facilities Agreement includes covenants that specify maximum leverage (Net Debt / EBITDA) up to 3.50, minimum debt service coverage ratio (Cash Flow / Debt Service) of at least 1.25, and interest coverage (EBITDA / Interest) of at least 4.00. The Company was in compliance with all financial covenants as of both September 30, 2020 and December 31, 2019.

#### ***CIB Long-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$21.0 million debt obligation with Commercial International Bank (collectively, "CIB Long-Term Debt"). Under the terms of its arrangement with CIB, the Company repaid approximately \$11.0 million of this balance during the third quarter of 2020 with the remaining \$10.0 million due on August 15, 2021. Borrowings under the CIB Long-Term Debt incur interest at 2% per annum over 6 months LIBOR (to be settled on quarterly basis) plus 50 basis points per annum. As of September 30, 2020, this resulted in an interest rate of 2.25%. The CIB Long-Term Debt (collectively with the CIB Short-Term Debt, discussed below) includes covenants that specify maximum leverage (Total Liabilities / Equity) up to 1.3, minimum debt service coverage ratio ((Cash operating profits after tax + depreciation - annual maintenance for equipment)/(Financial payments + profit sharing for the same period)) of at least 1, and minimum current rate (Current Assets / Current Liabilities) of at least 1.00. The Company was in compliance with all financial covenants as of September 30, 2020.

#### ***CIB Short-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$2.6 million debt obligation with Commercial International Bank (collectively, "CIB Short-Term Debt") for working capital and overdraft purposes. The CIB Short-Term Debt facilities include a \$1.5 million U.S. Dollar time loan facility, a E£2 million Egyptian Pound time loan facility, and a E£10 million Egyptian pound time loan overdraft facility, and \$13.8 million U.S. dollars in letters of guarantee. Each CIB Short-Term Debt borrowing matures three months from the date of borrowing with the latest maturity date for amounts outstanding as of September 30, 2020 being January 2, 2021.

The U.S. Dollar time loan facility accrues interest at 2.25% per annum over 3 months LIBOR plus 50 basis points per annum of the Highest Monthly Debit Balance ("HMDB") commission. The Egyptian Pound time loan and overdraft facilities accrue interest at 0.75% per annum over Corridor Offer Rate plus 50 basis points per annum, HMDB commission.

As of September 30, 2020, the CIB Short-Term Debt resulted in an interest rate of 2.5% and 11.7%, respectively, for the U.S. Dollar and Egyptian Pound denominated facilities. As of September 30, 2020, the Company had utilized \$1.4 million of the U.S. Dollar time loan facility, E£2.0 million of the Egyptian Pound time loan facility, and E£9.2 million of the Egyptian pound time loan overdraft facility, and \$8.5 million in letters of guarantee, with the balances of \$0.1 million, E£0.0 (zero) million, and E£0.8 million, and \$5.3 million, respectively, available to the Company.

#### ***ABK Short-Term Debt***

As part of the SAPESCO transaction, the Company assumed a \$3.1 million debt obligation with Al Ahli Bank of Kuwait (collectively, "ABK Short-Term Debt") for working capital and overdraft purposes. Each ABK Short-Term Debt borrowing matures nine months from the date of borrowing with the latest maturity date for amounts outstanding as of September 30, 2020 being April 28, 2021. The ABK Short-Term Debt facilities include a \$3.2 million U.S. Dollar time loan facility and \$0.2 million U.S. dollars in letters of guarantee. The ABK Short-Term Debt accrues interest at 1.65% per annum over Corridor Offer Rate. As of September 30, 2020, this resulted in an interest rate of 11.47%. As of September 30, 2020, the Company had utilized E£47.8 million of the ABK Short-Term Debt facility and E£2.2 million in letters of guarantee with E£0.0 (zero) and E£0.0 (zero) million, respectively, available to the Company. There are no financial covenants associated with the ABK Short-Term Debt.

## Capital Resources

In the next twelve months, we believe cash on hand, cash flows from operating activities and available credit facilities, including those of our subsidiaries, will provide us with sufficient capital resources and liquidity to manage our working capital needs, meet contractual obligations, fund capital expenditures and mergers and acquisitions, and support the development of our short-term operating strategies. Although varying in approach by jurisdiction, the Company can make use of excess cash generated in a particular jurisdiction to fund cash needs of other jurisdictions.

We plan to pursue strategic acquisitions as an element of our business strategy. The timing, size or success of any acquisition and the associated potential capital commitments are unpredictable and uncertain. We may seek to fund all or part of any such acquisition with proceeds from debt or equity issuances, or may issue equity directly to the sellers, in any such acquisition, or any combination thereof. Our ability to obtain capital for strategic acquisitions will depend on our future operating performance, financial condition and, more broadly, on the availability of equity and debt financing. Capital availability will be affected by prevailing conditions in our industry, the global economy, the global financial markets and other factors, many of which are beyond our control. In addition, any additional debt service requirements we take on could be based on higher interest rates and shorter maturities and could impose a significant burden on our results of operations and financial condition, and the issuance of additional equity securities could result in significant dilution to our shareholders.

## Other Factors Affecting Liquidity

**Customer receivables.** In line with industry practice, we bill our customers for our services in arrears and are, therefore, subject to our customers delaying or failing to pay our invoices. In weak economic environments, we may experience increased delays and failures to pay our invoices due to, among other reasons, a reduction in our customers' cash flow from operations and their access to the credit markets as well as unsettled political conditions. If our customers delay paying or fail to pay us a significant amount of our outstanding receivables, it could have a material impact on our liquidity, consolidated results of operations and consolidated financial condition.

**Shelf registration statement.** On August 23, 2019, the Company filed a shelf registration statement on Form F-3 with the SEC. On September 13, 2019, the SEC declared the shelf registration statement effective. The shelf registration statement gives the Company the ability to sell up to \$300.0 million of the Company's ordinary shares from time to time in one or more offerings. The specific terms, including the amount, of any ordinary shares to be sold in such an offering, if it does occur, would be described in supplemental filings with the SEC. The shelf registration statement currently provides the Company additional flexibility about potential financings that it may undertake when market conditions permit. The shelf registration statement will expire in 2022.

For other matters affecting liquidity, see Item 5E, "Off-Balance Sheet Arrangements" below.

## Off-Balance Sheet Arrangements

**Letters of credit.** The Company had outstanding letters of credit amounting to \$9.2 million and \$21.2 million as of September 30, 2020 and December 31, 2019, respectively.

**Guarantee agreements.** In the normal course of business with customers, vendors and others, we have entered into off-balance sheet arrangements, such as surety bonds for performance, and other bank issued guarantees which totaled \$100.7 million and \$99.1 million as of September 30, 2020, and December 31, 2019, respectively. We have also entered into cash margin guarantees totaling \$5.0 million and \$5.8 million at September 30, 2020, and December 31, 2019, respectively. A liability is accrued when a loss is both probable and can be reasonably estimated. None of the off-balance sheet arrangements either has, or is likely to have, a material effect on our condensed consolidated interim financial statements.

### **Contractual Obligations**

The information in the Annual Report on Form 20-F for the year ended December 31, 2019 under the section entitled “Tabular Disclosure of Contractual Obligations” in Part I, Item 5F, is hereby incorporated by reference into this Periodic Report. As of September 30, 2020, there were no material changes to this disclosure regarding our contractual obligations except as it relates to our estimated principal payments for long-term debt, principal payments for short-term debt, estimated interest payments, operating leases, capital lease obligations, and employees’ end of service benefits.

As a result of the Company entering into a second capital lease for hydraulic fracturing equipment during the quarter ended June 30, 2020, our future contractual obligations related to estimated capital leases increased by \$6.9 million. As of September 30, 2020, for estimated future minimum lease commitments, we anticipate paying an additional \$3.0 million in less than 1 year, \$3.8 million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future.

As a result of the SAPESCO business combination, our future contractual obligations related to principal payments for long-term debt, principal payments for short-term debt, estimated interest payments, operating leases, capital lease obligations, and employees’ end of service benefits have all increased. For obligations related to principal payments for long-term debt, we anticipate paying an additional \$10 million in less than 1 year, \$0.0 (zero) million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future. For obligations related to principal payments for short-term debt, we anticipate paying an additional \$5.7 million in less than 1 year, \$0.0 (zero) million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future. For obligations related to estimated interest payments, we anticipate paying an additional \$0.4 million in less than 1 year, \$0.0 (zero) million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future. For obligations related to estimated operating lease payments, we anticipate paying an additional \$0.2 million in less than 1 year, \$0.1 million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future. For estimated future minimum lease commitments on capital leases, we anticipate paying an additional \$0.7 million in less than 1 year, \$2.5 million from 1 to 3 years in the future, and \$0.0 (zero) million from 3-5 years into the future. For estimated employees’ end of service benefits, we anticipate paying an additional \$0.0 (zero) million in less than 1 year, \$0.0 (zero) million from 1 to 3 years in the future, \$0.0 (zero) million from 3-5 years into the future, and \$0.9 million more than 5 years into the future.

### **Critical Accounting Policies and Estimates**

The information in the Annual Report on Form 20-F for the year ended December 31, 2019 under the section entitled “Critical Accounting Policies and Estimates” in Part I, Item 5A, is hereby incorporated by reference into this Periodic Report. As of September 30, 2020, there were no material changes to this disclosure regarding our Critical Accounting Policies and Estimates made in the Annual Report.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

#### **Foreign Currency Risk**

We are exposed to foreign currency risks that arise from normal business operations. These risks include transaction gains and losses associated with transactions denominated in currencies other than a location's functional currency.

US dollar balances in the United Arab Emirates, Saudi Arabia, Oman and Qatari entities are not considered to represent significant currency risk as the respective currencies in these countries are pegged to the U.S. dollar. Our foreign currency risk arises from the settlement of transactions in currencies other than our functional currency, specifically in Algerian Dinar, Egyptian Pound, Libyan Dinar, and Iraqi Dinar. However, customer contracts in these countries are largely denominated in U.S. dollars.

#### **Credit Risk**

Credit risk is the risk that one party to a financial instrument may fail to discharge an obligation and cause the other party to incur a financial loss. We are exposed to credit risk on our accounts receivable, unbilled revenue, and other receivables and certain other assets (such as bank balances) as reflected in our Condensed Consolidated Balance Sheet, with the maximum exposure equaling the carrying amount of these assets in the Condensed Consolidated Balance Sheet. We seek to manage our credit risk with respect to banks by only dealing with reputable banks (our cash and cash equivalents are primarily held with banks and financial institution counterparties that are rated A1 to Baa3, based on Moody's ratings) and with respect to customers by monitoring outstanding receivables and following up on outstanding balances. Management also considers the factors that may influence the credit risk of its customer base, including the default risk of the industry and the country in which our customers operate. We sell our products to a variety of customers, mainly to national oil companies in the MENA and Asia Pacific regions.

#### **Liquidity Risk**

Liquidity risk is the risk that we may not be able to meet our financial obligations as they fall due. Our approach to managing liquidity risk is to ensure, as far as possible, that we will always have sufficient liquidity to meet our liabilities when due, under both normal and stressed conditions, without incurring unacceptable costs or liabilities. We maintain cash flow forecasts to monitor our liquidity position.

Accounts payable are normally settled within the terms of purchase from the supplier. We believe cash on hand, cash flows from operating activities and the available credit facilities will provide us with sufficient capital resources and liquidity to manage our working capital needs, meet contractual obligations, fund capital expenditures, and support the development of our short-term and long-term operating strategies.

#### **Market Risk**

We are exposed to market risks primarily from changes in interest rates on our long-term borrowings as well as fluctuations in foreign currency exchange rates applicable to our foreign subsidiaries and where local exchange rates are not pegged to the U.S. dollar (Algeria, Libya, Egypt and Iraq). However, the foreign exchange risk is largely mitigated by the fact that all customer contracts are denominated in U.S. dollars.

We do not use derivatives for trading purposes, to generate income or to engage in speculative activity.

## **ITEM 4. INTERNAL CONTROLS AND PROCEDURES**

### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that material information required to be disclosed in our reports that we submit under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required financial disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected. Based on their evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in rules 13(a)-15(e) and 15(d)-15(e) under the Securities Exchange Act of 1934, as amended), were not effective as of the end of the period covered by this Periodic Report due to the material weaknesses in our internal control over financial reporting described below.

In addition, in light of the COVID-19 outbreak, a fair number of our office-based support personnel are working remotely. In response to the incremental risks associated with employees working remotely using online collaboration tools, we have updated our Cyber Security Policy and required additional training.

### **Material Weaknesses identified as of December 31, 2019**

In connection with the audit of the Company’s financial statements for the year ended December 31, 2019, management and the Company’s independent registered public accounting firm identified a material weakness in the Company’s internal control over financial reporting. It was concluded that the Company did not maintain an effective control environment over its financial reporting process by providing sufficient resources and technical expertise over accounting for income taxes in accordance with ASC 740. The operators of review controls over accounting for income taxes did not have sufficient information to perform an effective review to ensure compliance with U.S. GAAP. Specific observations contributing to this material weakness include: 1) management’s control of identifying appropriate balance sheet classification of certain income tax balances did not operate effectively; and 2) management did not have appropriate review controls to identify all disclosures required under ASC 740. Notwithstanding the identified material weakness, all required accounting entries have been reflected in our condensed consolidated interim financial statements. If left unremediated, the material weakness could result in future material misstatement of the condensed consolidated interim financial statements that would not be prevented or detected.

Management is evaluating changes designed to increase the effectiveness of its review controls over financial reporting processes and to ensure sufficient expertise and resources are allocated to verify compliance with U.S. GAAP. Changes since December 31, 2019 have included a debrief of the year-end 2019 process and findings and a change in personnel preparing tax computations. In the third quarter, management further engaged third-party tax resources to prepare tax computations and to provide more time for quality control, and engaged these resources earlier in the closing process. As the Company continues to evaluate and work to improve its internal control over financial reporting, management may execute additional measures to modify the remediation actions described above. Management will continue to review and make necessary changes to the overall design of the Company’s internal control.

## **PART II - OTHER INFORMATION**

### **Item 1. Legal Proceedings.**

We are not and have not been involved in any material legal proceedings, other than legal proceedings in the ordinary course of business incidental to our business. Although no assurances can be given about the final outcome of pending legal proceedings, at the present time we are not a party to any legal proceeding or investigation that, in the opinion of management, is likely to have a material impact on our business, financial condition or results of operations.

There are no proceedings in which any of our directors, officers or any of their respective affiliates, or any beneficial shareholder of more than five percent of voting securities, is an adverse party or has a material interest adverse to the above-mentioned Company's interest.

### **Item 1A. Risk Factors.**

#### **Risks Relating to Our Business and Operations**

There are several factors that affect our business and operations, many of which are beyond our control. In addition to information set forth in this Periodic Report, careful consideration should be given to the risk factors discussed under the caption "Risk Factors" in Part I, Item 3D of the Annual Report on Form 20-F for the year ended December 31, 2019, which could have a material impact on our business, financial condition or results of operations and are hereby incorporated by reference into this Periodic Report. Such risks are not the only risks we face. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also have a material impact on our business, financial condition or results of operations.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NATIONAL ENERGY SERVICES REUNITED CORP.

Date: October 29, 2020

*/s/ Sherif Foda*

\_\_\_\_\_  
Name: Sherif Foda  
Title: Chief Executive Officer  
(Principal Executive Officer)

Date: October 29, 2020

*/s/ Christopher L. Boone*

\_\_\_\_\_  
Name: Christopher L. Boone  
Title: Chief Financial Officer  
(Principal Financial and Accounting Officer)