

National Energy Services Reunited Corp.

The national champion of MENA

June 2019



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NESR – An Introduction



NESR – a MENA focused Oilfield Services Company

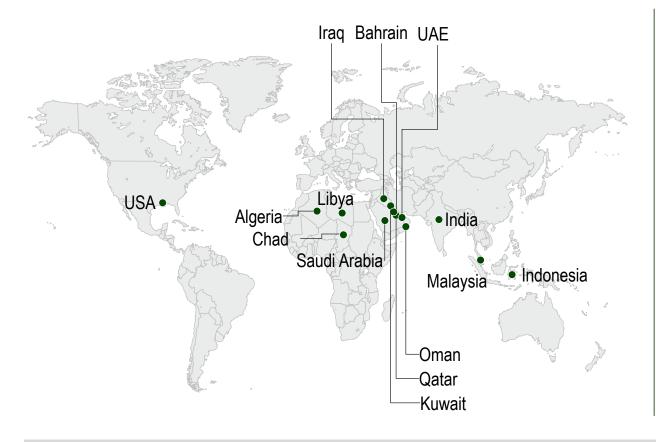


- Raised \$230 million from an IPO on NASDAQ in May 2017
- Agreed to acquire National Petroleum Services (NPS) and Gulf Energy SAOC (GES) in November 2017 in a 1.1 B\$ transaction
- Transaction closed June 2018
- Trades under the "NESR" ticker on NASDAQ
- The first and only NASDAQ-listed national oilfield services company focused on the MENA region
- Diverse shareholder base and board representation from marquee investors and industry experts



NESR – Largest indigenous OFS in the region





- Head office in Houston and regional offices across MENA and Asia Pacific
- Operations Bases: 14 Countries
- 3,800 Employees
- 20 Product Lines
- Clients Portfolio: 25+ Customers (Major IOCs | NOCs | Independents)
- Major Operations: KSA | Oman | Iraq | Algeria | UAE | Qatar
- Top Tier service provider in the region

























From the region, for the region...





One of the largest indigenous fishing and drilling equipment manufacturing center in the region (Oman)



A top tier service provider recognized for its service delivery as well as an open source tech platform



Signing Ceremony With Saudi Aramco & Dhahran Techno Valley for Opening of R&D Center



Differentiated service delivery and Top of the line equipment and processes



Selected as part of the first round of OFSE cos. to build a state of the art facility in King Salman Energy Park



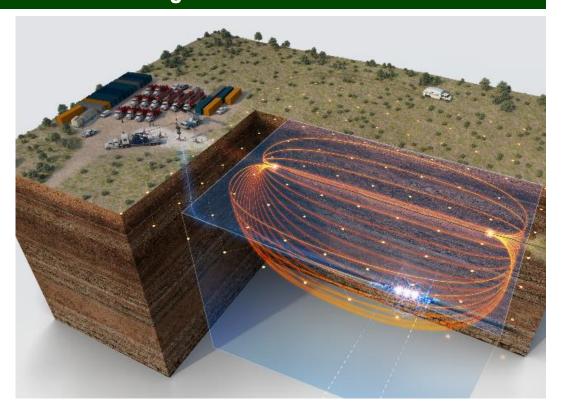
National champion, Skill development and Socially responsible

Production Technology



Chemistry and Stimulation Monitoring

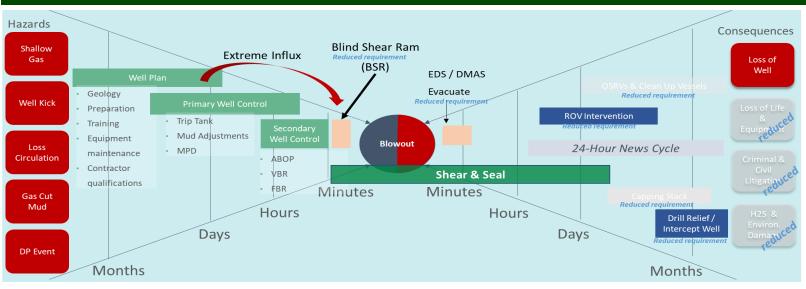




Drilling & Evaluation Technology



Next Gen Well Head System















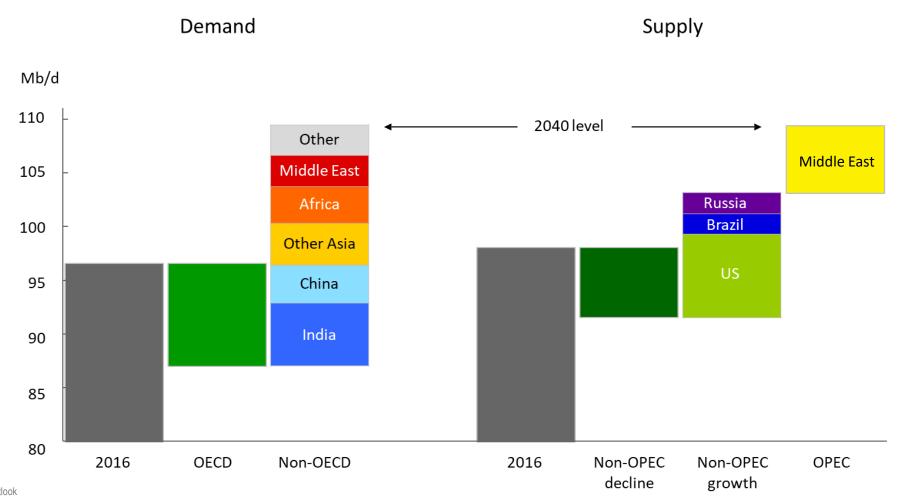
Macro Outlook



Last drop of oil will come from...



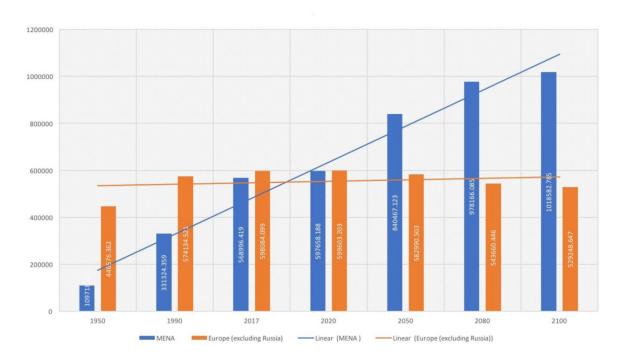
Growing demand for liquid fuels in emerging economies met largely by OPEC and US supplies



MENA Demographics - lesser know facts

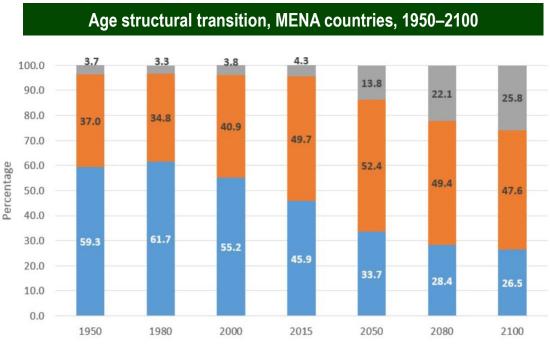


Regional population across Europe (excluding Russia) and MENA, 1950–2100



- MENA region population will double that of Europe by 2100, with more than 1 Billion people
- MENA's population will be bigger than China's by 2100

- MENA region's population is maturing
- With economic inclusion of the younger generation, the region will be able to garner the 'demographic dividend'

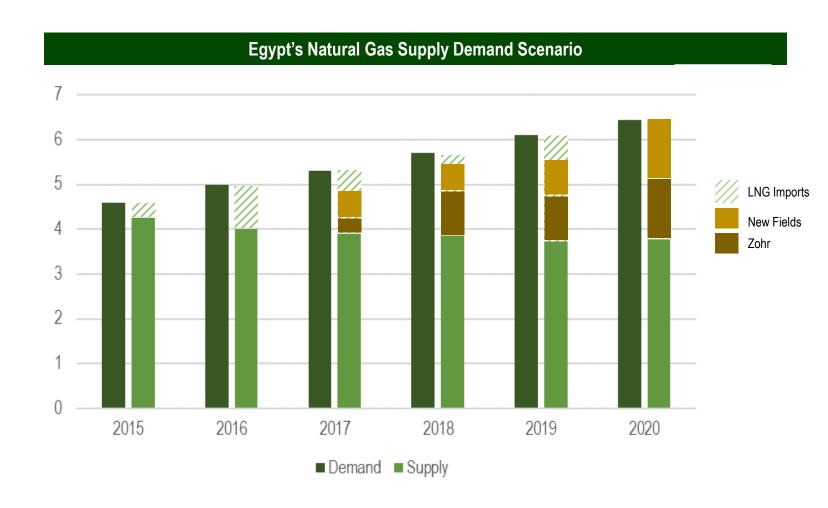


■ 0-24 yrs ■ 25-64 yrs ■ 65+ yrs

Paradigm shift to satisfy needs...



- By the end of 2018, Egypt's total gas production increased by approximately 50%, over 2016's daily average driven of recent large discoveries (Zohr, WND...)
- Electricity consumption is growing at 5-6% CAGR over the last decade
- Heavy investments ongoing on both upstream and power generation
- Long term demand shall have to be met by new discoveries in both conventional reservoirs and unconventionals

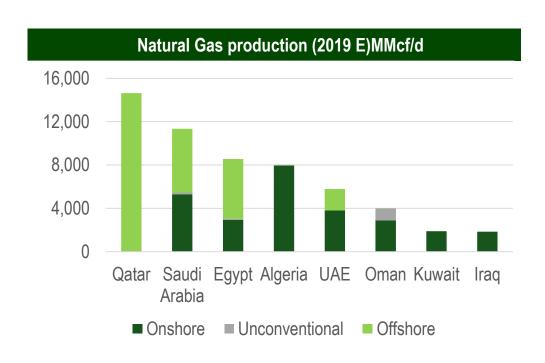


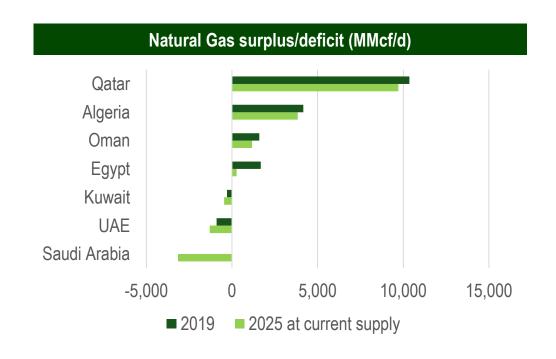
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...Significant investments to meet the demand



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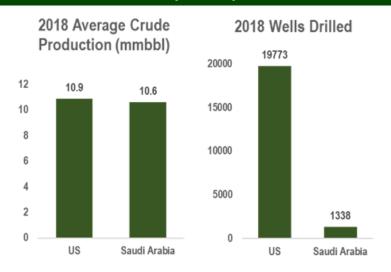




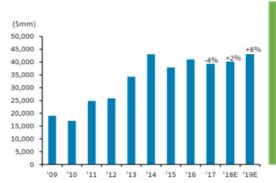
MENA activity is going to be strong for the foreseeable future...







~60-70 B\$ average spend on D&C over the next 5 yrs Vs 40-45 B\$ over the last 5 yrs



Source: Barclays Research, Company Reports

Note: Dollars in millions

KPC said they expect to spend ~\$114bn in capex over the next 5 years, and an additional \$394bn beyond that to 2040.

ADNOC announced capex of\$132bn (includes both upstream and downstream) over a 5yr period from 2019-2023, 21%higher than the prior year's 5yr capex plan of \$109bn.

Aramco announced capex of \$414bn for spend till 2025

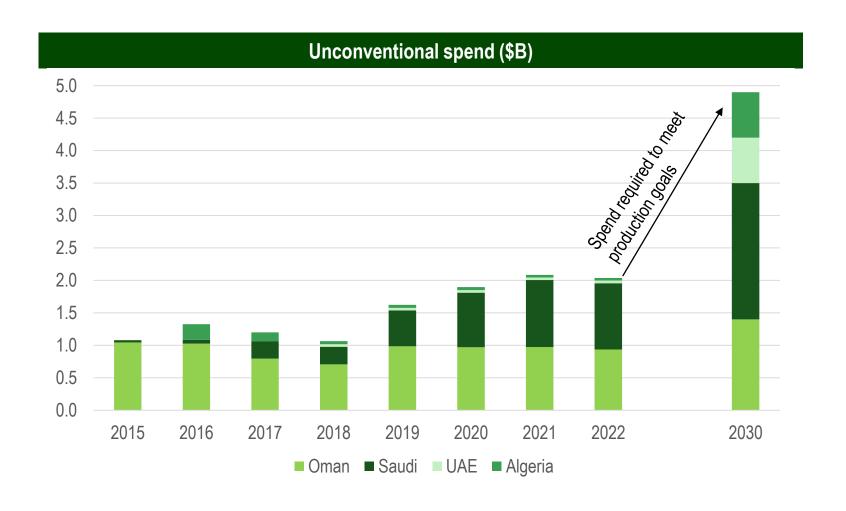
Gas investments to increase 5x

The region will increase gas production mainly for internal consumption. For e.g. Saudi plans to go to 23bcf/d (from 14bcf/d today) Strong need for internal consumption and LNG growth

^{*} Our estimates include leading Middle East spenders including Saudi Aramco, Kuwait Oil Company, Abu Dhabi National Oil Co. (ADNOC) and others.

3x Unconventionals spent in next 10 yrs





In Country/In Kingdom Value Creation - Key



Strategic in Nature





EXPORT

30%

- All countries in the region are adopting "Local content requirements" – ICV in Oman, IKTVA in Saudi, ICV in UAE, Tawteen in Qatar...
- Extremely aggressive goals and non negotiable targets
- Will be critical to be from the region and for the region
- Small- to medium-sized enterprises (SMEs)
 will be at the heart of this expansion





Investment Opportunity

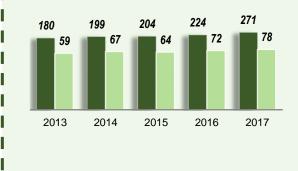


NESR – 9% CAGR growth (2013-2017)





- Leading regional provider of integrated energy services in the MENA and Asia Pacific regions
- Long-standing relationships with leading IOC and NOC clients
- Significant market share positions in Saudi Arabia, Qatar, UAE, Iraq, Algeria
- Primarily completions product lines with an evaluation offering

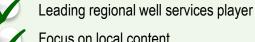


GES

- Provider of high-quality integrated oilfield service solutions in the MENA region
- Established relationships with almost all of the major operators in Oman as well as with international clients
- Diversified portfolio including both Completion and Drilling services
- Considered a market leader on localization in the region



NESR



Focus on local content



Complementary service and product portfolio



Potential for revenue and cost synergies



Attractive partner for incremental M&A in region



Platform for latest new technology

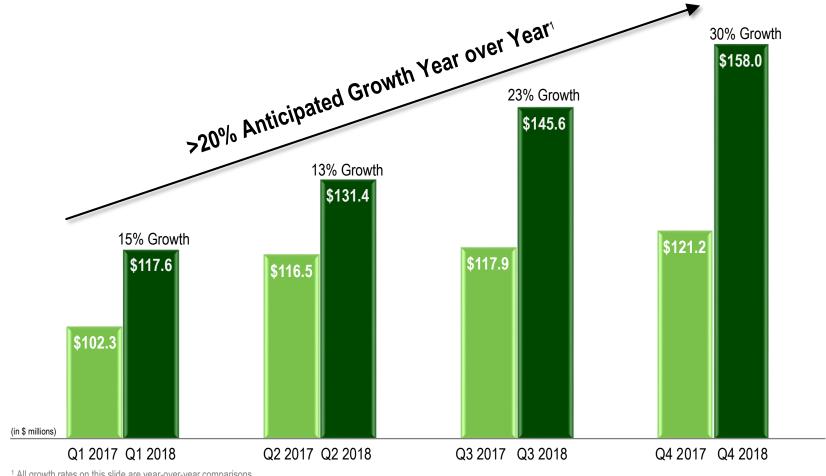




Industry leading revenue growth



Turbo charged growth when the rest of the industry was contracting and an accelerated trend going forward



¹ All growth rates on this slide are year-over-year comparisons.

Industry leading revenue growth





¹ All growth rates on this slide are year-over-year comparisons.

Drilling & Evaluation YoY



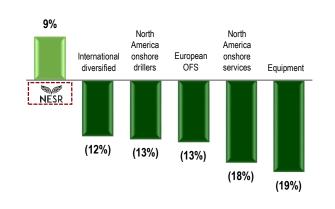
Strong growth profile and attractive leverage



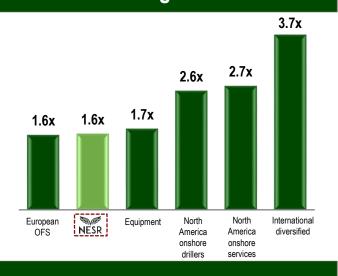
Revenue CAGR 2013-2018

North America onshore services North America onshore drillers European OFS North America onshore drillers Equipment International diversified (5%) (5%) (6%) (8%)

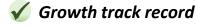
EBITDA CAGR 2013-2018



Leverage² 2018



Positioning vs. key peers



Resiliency through downturn

🗸 Better margin profile

✓ Leverage capacity

✓ Cash flow generation

✓ Lower tax rate

Source: Bloomberg Consensus as of June 2019.

Note: North America onshore services include Basic Energy Services, C&J Energy Services, Key Energy Services, RPC and Superior Energy Services; North America onshore drillers include Patterson, Helmerich & Payne, Nabors Industries and Pioneer Industry Services; Equipment include Cactus, Dril-Quip, TechnipFMC, Forum Energy Technologies, National Oilwell Varco, Oil States International and NCS Multistage; International diversified includes Schlumberger, Halliburton, Baker Hughes and Weatherford; European OFS includes Schoeller-Bleckmann Oilfield Equipment, Hunting plc and Fugro.

1 Actual figures reported for 2018.

²Calculated as last reported net debt / EBITDA 2018 (actual).

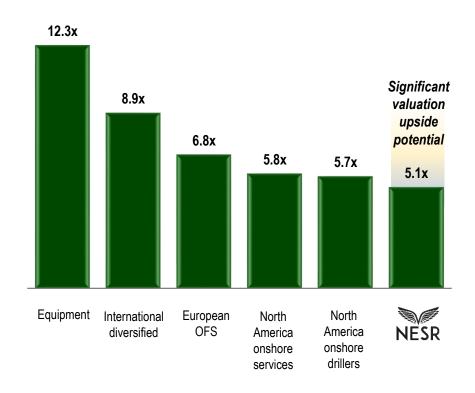
Note: Equipment Sector Leverage excluding DRQ.

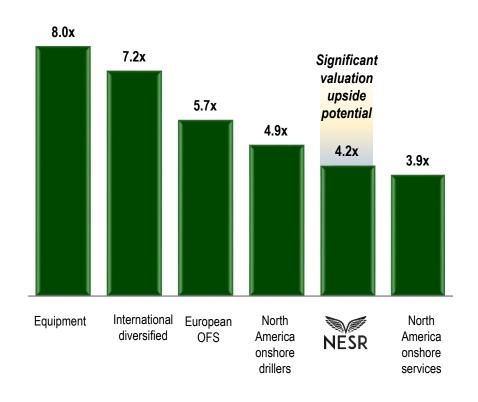
Significant upside potential



TEV/EBITDA 2019E

TEV/EBITDA 2020E



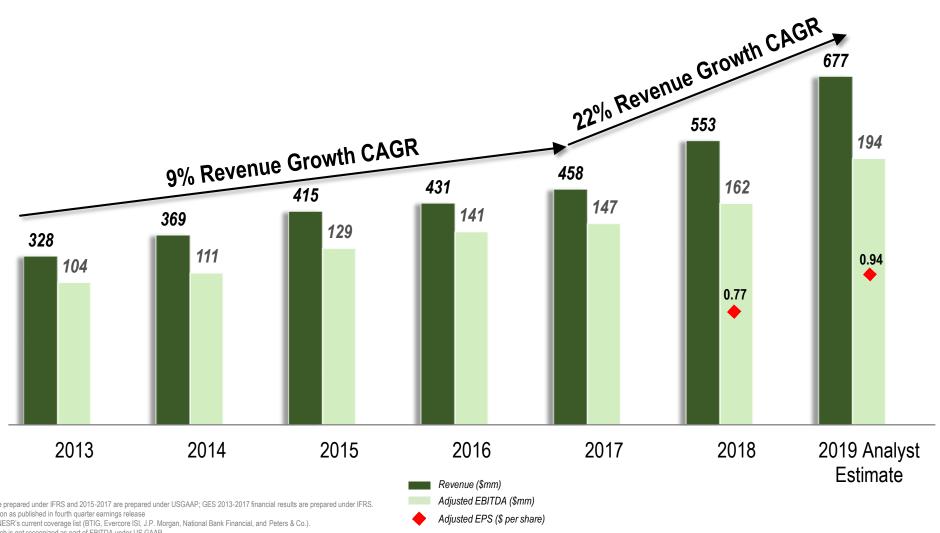


Source: Bloomberg Estimates as of June 2019 including NESR estimates of 2019 and 2020 EBITDA

Note: North America onshore services include Basic Energy Services, Key Energy Services, RPC and Superior Energy Services; North America onshore drillers include Patterson, Helmerich & Payne, Nabors Industries and Pioneer Industry Services; Equipment include Cactus, Dril-Quip, TechnipFMC, Forum Energy Technologies, National Oilwell Varco, Oil States International and NCS Multistage (Cactus excluded as no estimates available); International diversified includes Schlumberger, Halliburton, Baker Hughes and Weatherford; European OFS includes Schoeller-Bleckmann Oilfield Equipment, Hunting plc and Fugro.

Unparalleled opportunity

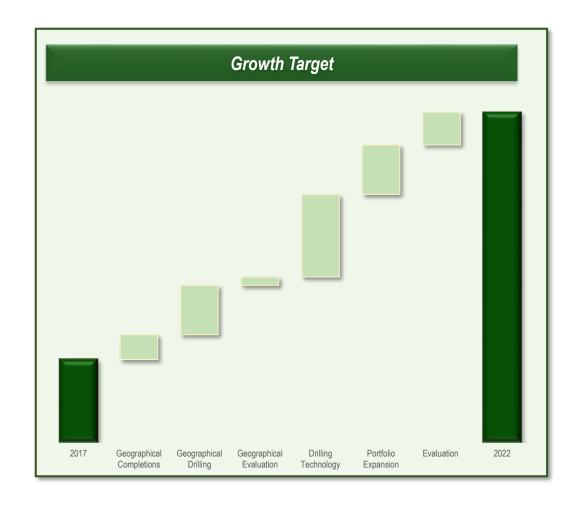




Executing on our Strategic Vision



- Customer focused
- National champion
- Flawless execution
- Open source platform for technologies
- Regional value-enhancing acquisitions
- People focused to attract the best talent





First & only NASDAQ listed MENA Company





Appendix



2018 Adjusted EBITDA (Non-GAAP reconciliation)



NESR (\$million)	2018
Revenue	552.5
Net income (loss)	39.5
Depreciation and amortization	69.5
Finance Cost	19.5
Goodwill Impairment	-
Impairment	-
Tax	13.1
Transaction & Integration Costs	26.2
Earn-out Adjustment	(6.1)
Adjusted EBITDA	161.7

Q1 2019 Adjusted EBITDA (Non-GAAP reconciliation)

NESR (\$million)	Q1 2019
Revenue	151.7
Net income (loss)	13.2
Depreciation and amortization	19.3
Finance Cost	3.9
Goodwill Impairment	-
Impairment	-
Tax	2.9
Transaction & Integration Costs	1.3
Adjusted EBITDA	40.7

Historical Adjusted EBITDA (Non-GAAP reconciliation)



Adjusted EBITDA

NPS (\$million)	2013	2014	2015	2016	2017
Revenue	180	199	204	224	271
Net income (loss)	25	32	5	8	28
Depreciation and amortization	19	23	52	52	38
Finance Cost	10	9	4	6	7
Goodwill Impairment	-	-	-	-	-
Impairment	-	-	-	3	-
Тах	5	3	2	3	5
Adjusted EBITDA	59	67	64	72	78
GES (\$million)	2013	2014	2015	2016	2017
Revenue	148	170	211	207	187
Net income (loss)	24	19	31	32	36
Depreciation	15	21	25	27	23
Finance Cost	3	4	4	4	4
Interest income	-	(4)	(1)	(1)	(2)
Impairment	-	-		2	-
T	3	4	5	6	7
Tax	3	7	•	•	•